

Consolidated County 2024

Description	Corporate Services	Communications	Community & Social Services	Northumberland County Housing Corporation	Economic Development & Land Use Planning	Finance	CAO Council Corporate Management Legal Services	Information Technology	Paramedics	GPL	Transportation	Waste	Facilities	Major Capital Projects	2024 Total County		2023 Total County
Revenue																	
Taxation	3,237,878	-	10,226,054	4,229,702	3,197,929	-	4,788,287	-	9,610,041	6,982,034	21,643,336	6,729,736	629,309	96,372	71,370,678		66,890,374
Taxation - Dedicated Infrastructure	-	-	681,546	-	-	-	-	-	-	-	1,945,762	-	-	-	2,627,308		1,264,216
Other Taxation Revenue	-	-	-	-	-	-	100,000	-	-	-	-	-	-	-	100,000		100,000
Internal Chargebacks	1,993,789	755,015	463,330	-	64,533	2,092,363	1,473,736	3,961,356	-	-	1,908,788	-	4,219,591	-	16,932,501		14,524,337
Grants	427,406	-	-	1,168,510	613,449	-	55,810	-	-	-	3,641,367	-	-	-	5,906,542		10,519,341
Subsidies	-	-	28,411,378	-	-	90,000	490,787	-	11,317,758	13,312,827	-	100,000	-	-	53,722,749		49,679,805
Permits & Fees	-	-	-	-	-	-	-	-	260,000	-	1,581,359	141,600	-	215,591	2,198,550		1,684,159
Licenses	-	-	-	-	70,000	-	-	-	-	-	-	-	-	-	70,000		50,000
Interest Revenue	-	-	-	12,000	-	2,577,600	-	-	-	-	-	-	-	-	2,589,600		2,435,581
Resident Revenue	-	-	-	-	-	-	-	-	-	3,529,313	-	-	-	-	3,529,313		3,442,998
Social Housing Revenue	-	-	-	1,879,444	-	-	-	-	-	-	-	-	-	-	1,879,444		1,567,000
County Revenue	-	-	-	-	640,000	1,500,000	-	-	125,200	-	1,542,200	8,636,000	-	-	12,443,400		10,654,000
Other Revenue	332,895	-	250,000	70,000	462,269	26,000	-	282,711	100,000	121,300	260,100	106,200	1,081,925	-	3,093,400		2,821,451
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-
Total Revenue	5,991,969	755,015	40,032,308	7,359,656	5,048,180	6,285,963	6,908,620	4,244,067	21,412,999	23,945,474	32,522,912	15,713,536	5,930,825	311,963	176,463,486		165,633,262
Expenditures																	
Salaries and Wages	2,291,776	451,513	3,689,680	-	2,066,321	2,083,651	463,666	1,769,737	12,316,474	13,445,950	4,675,298	2,116,815	1,406,341	548,210	47,325,433		43,608,141
Benefits	622,609	124,077	1,177,023	-	603,878	611,671	263,025	451,372	3,788,534	4,150,128	1,242,457	620,003	387,789	150,020	14,192,586		12,865,392
Travel and Training	359,785	17,900	118,125	5,000	115,176	50,300	141,160	74,246	138,694	82,090	49,600	11,500	18,500	8,160	1,190,236		1,212,621
Materials and Supplies	139,119	50,445	74,190	17,350	444,246	31,850	75,120	12,475	112,686	44,650	94,600	169,700	51,000	676	1,318,107		1,451,202
EMS Supplies	23,000	-	-	-	-	-	-	-	340,316	-	-	-	-	-	363,316		583,578
Raw Food	-	-	-	-	-	-	-	-	-	649,200	-	-	-	-	649,200		624,264
LTC Supplies	-	-	-	-	-	-	-	-	-	1,587,100	-	-	-	-	1,587,100		1,497,500
Transportation Supplies	-	-	500	-	-	-	-	-	-	-	3,591,200	-	-	-	3,591,700		3,210,400
Insurance	-	-	19,611	130,509	9,500	-	292,700	41,400	43,141	160,270	339,800	26,000	-	-	1,062,931		1,027,766
Licences	-	-	1,400	-	-	-	-	-	7,171	-	75,400	500	1,000	-	85,471		82,80

Consolidated County 2025

Description	Corporate Services	Communications	Community & Social Services	Northumberland County Housing Corporation	Economic Development & Land Use Planning	Finance	CAO Council Corporate Management Legal Services	Information Technology	Paramedics	GPL	Transportation	Waste	Facilities	Major Capital Projects	2025 Total County		2024 Total County
Revenue																	
Taxation	3,549,188	-	10,643,489	4,220,009	3,232,498	-	4,774,799	-	9,861,448	9,411,034	23,683,317	7,614,391	684,309	100,217	77,774,699		71,370,678
Taxation - Dedicated Infrastructure	-	-	1,421,526	-	-	-	-	-	-	-	2,685,742	-	-	-	4,107,268		2,627,308
Other Taxation Revenue	-	-	-	-	-	-	100,000	-	-	-	-	-	-	-	100,000		100,000
Internal Chargebacks	2,095,546	683,687	499,982	-	82,936	2,259,762	1,555,725	4,462,982	-	-	1,969,800	-	4,271,454	-	17,881,874		16,932,501
Grants	106,673	-	-	1,930,502	597,898	-	55,810	-	-	-	3,449,824	-	-	4,236,140	10,376,847		5,906,542
Subsidies	-	-	26,301,932	-	-	90,000	490,787	-	11,993,920	17,018,252	-	100,000	-	-	55,994,890		53,722,749
Permits & Fees	-	-	-	-	-	-	-	-	-	-	8,334,146	33,600	210,000	-	8,577,746		2,198,550
Licenses	-	-	-	-	70,000	-	-	-	-	-	-	-	-	-	70,000		70,000
Interest Revenue	-	-	-	12,000	-	2,654,928	-	-	-	-	-	-	-	-	2,666,928		2,589,600
Resident Revenue	-	-	-	-	-	-	-	-	-	4,158,800	-	-	-	-	4,158,800		3,529,313
Social Housing Revenue	-	-	-	2,058,244	-	-	-	-	-	-	-	-	-	-	2,058,244		1,879,444
County Revenue	-	-	-	-	654,940	1,500,000	-	-	125,200	-	1,564,000	8,798,000	-	-	12,642,140		12,443,400
Other Revenue	158,150	-	250,000	70,000	472,569	26,780	-	280,757	100,000	211,824	267,900	106,200	1,074,831	-	3,019,011		3,093,400
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-
Total Revenue	5,909,557	683,687	39,116,929	8,290,754	5,110,840	6,531,470	6,977,122	4,743,739	22,080,568	30,799,910	41,954,728	16,652,191	6,240,594	4,336,357	199,428,446		176,463,486
Expenditures																	
Salaries and Wages	2,419,253	512,176	3,640,771	-	2,170,974	2,195,712	536,038	2,033,920	13,040,741	15,643,248	4,984,187	2,201,490	1,518,034	564,656	51,461,200		47,325,433
Benefits	649,069	130,100	1,195,770	-	630,545	638,145	273,432	470,396	3,937,367	4,748,176	1,295,700	646,107	404,827	154,519	15,174,153		14,192,586
Travel and Training	363,330	17,900	131,021	7,000	120,154	50,300	143,793	73,850	155,044	83,740	51,100	11,500	19,000	8,405	1,236,137		1,190,236
Materials and Supplies	159,199	51,785	74,991	17,385	454,033	31,850	76,018	12,475	110,146	46,300	96,400	169,700	52,890	696	1,353,868		1,318,107
EMS Supplies	23,000	-	-	-	-	-	-	-	313,685	-	-	-	-	-	336,685		363,316
Raw Food	-	-	-	-	-	-	-	-	-	765,000	-	-	-	-	765,000		649,200
LTC Supplies	-	-	-	-	-	-	-	-	-	1,904,100	-	-	-	-	1,904,100		1,587,100
Transportation Supplies	-	-	500	-	-	-	-	-	-	-	3,782,200	-	-	-	3,782,700		3,591,700
Insurance	1,800	-	22,436	150,085	9,500	-	299,000	42,642	43,141	240,405	390,800	26,000	-	-	1,225,810		1,062,931
Licences	-	-	1,400	-	-	-	-	-	7,171	-	77,600	500	1,000	-	87,671		85,471
Telecommunications	17,059	300	39,382	13,646	16,666	10,800	30,859	890,621	57,943	30,500	37,700	17,400	46,200	2,472	1,211,548		1,267,047
External Services	1,345,476	70,095	382,620	85,500	458,776	307,000	5,139,388	353,969	242,733	1,026,799	3,203,200	8,073,000	6,000	3,000	20,697,556		21,284,833
Utilities	5,059	-	6,620	1,005,711	9,704	-	-	-	414,531	488,200	937,200	221,500	576,500	-	3,665,025		3,406,722
Rent	6,000	-	61,390	622,103	-	-	-	-	31,318	-	5,600	106,104	1,685	-	834,200		812,748
Repairs and Maintenance	78,903	-	9,000	862,144	74,989	4,045	-	1,040	183,526	520,900	470,800	536,100	1,184,350	384	3,926,181		3,805,480
TCAs under Threshold	6,500	208	55,390	1,050,000	30,000	-	-	565,400	148,186	51,900	17,200	1,000	28,500	-	1,954,284		2,127,978
Waste Expenses	-	-	-	-	-	-	-	-	-	-	-	1,380,000	-	-	1,380,000		1,339,000
Internal Chargebacks	511,634	16,763	2,807,173	2,567,777	844,910	848,668	268,594	63,426	2,025,035	2,204,016	3,212,236	1,040,110	1,386,273	85,260	17,881,874		16,932,501
External Transfers	-	-	-	-	84,000	-	250,000	-	-	-	-	-	-	-	334,000		370,000
Financial Services	105,559	-	573,468	316,901	-	200,850	-	-	-	3,196,626	3,000	567,198	641,887	2,257,722	7,863,211		6,157,300
SS Program Expenses	-	-	28,289,723	12,000	-	-	-	-	-	-	-	-	-	-	28,301,723		29,853,288
Total Expenditures	5,691,841	799,327	37,291,655	6,710,252	4,904,251	4,287,370	7,017,122	4,507,739	20,710,568	30,949,910	18,564,923	14,997,709	5,867,146	3,077,114	165,376,926		158,722,976
Investments																	
Investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-
TCAs over Threshold	289,199	-	8,215,965	2,232,087	70,000	-	-	420,000	1,752,000	100,500	32,758,064	750,000	1,625,000	6,757,974	54,970,790		67,356,698
Transfers to Reserves	163,916	-	1,501,210	150,000	264,914	2,244,100	-	250,000	1,290,000	350,000	4,785,742	1,604,482	283,448	-	12,887,811		9,627,800
Total Investments	453,115	-	9,717,175	2,382,087	334,914	2,244,100	-	670,000	3,042,000	450,500	37,543,805	2,354,482	1,908,448	6,757,974	67,858,600		76,984,497
Financing																	
Short Term Debt	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-
Long Term Debt	-	-	(7,248,465)	(301,585)	-	-	-	-	-	-	-	-	(1,390,000)	-	(8,940,050)		(40,289,795)
Transfers From Reserves	(235,399)	(115,640)	(643,435)	(500,000)	(128,324)	-	(40,000)	(434,000)	(1,672,000)	(600,500)	(14,154,000)	(700,000)	(145,000)	(5,498,732)	(24,867,030)		(18,954,192)
Total Financing	(235,399)	(115,640)	(7,891,900)	(801,585)	(128,324)	-	(40,000)	(434,000)	(1,672,000)	(600,500)	(14,154,000)	(700,000)	(1,535,000)	(5,498,732)	(33,807,080)		(59,243,987)
Surplus / (Deficit)																	
Surplus / (Deficit)	-	-	-	-	-		-	-	-	-		-	-	-	-		-

Consolidated County 2026

Description	Corporate Services	Communications	Community & Social Services	Northumberland County Housing Corporation	Economic Development & Land Use Planning	Finance	CAO Council Corporate Management Legal Services	Information Technology	Paramedics	GPL	Transportation	Waste	Facilities	Major Capital Projects	2026 Total County		2025 Total County
Revenue																	
Taxation	3,728,927	-	11,934,251	4,513,918	3,510,263	-	4,874,024	-	10,672,602	12,525,362	24,610,596	7,769,630	789,157	100,695	85,029,424		77,774,699
Taxation - Dedicated Infrastructure	-	-	2,240,346	-	-	-	-	-	-	-	3,504,561	-	-	-	5,744,907		4,107,268
Other Taxation Revenue	-	-	-	-	-	-	100,000	-	-	-	-	-	-	-	100,000		100,000
Internal Chargebacks	2,160,694	707,600	521,446	-	92,921	2,348,340	1,598,119	4,557,183	-	-	2,025,200	-	4,393,485	-	18,404,989		17,881,874
Grants	-	-	-	-	611,931	-	55,810	-	-	-	3,287,012	-	-	-	3,954,753		10,376,847
Subsidies	-	-	28,956,854	-	-	-	490,787	-	10,214,164	18,524,698	-	100,000	-	-	58,286,503		55,994,890
Permits & Fees	-	-	-	-	-	-	-	-	155,000	-	9,365,640	33,600	-	-	9,554,240		8,577,746
Licenses	-	-	-	-	80,000	-	-	-	-	-	-	-	-	-	80,000		70,000
Interest Revenue	-	-	-	12,000	-	2,721,301	-	-	-	-	-	-	-	-	2,733,301		2,666,928
Resident Revenue	-	-	-	-	-	-	-	-	-	4,441,700	-	-	-	-	4,441,700		4,158,800
Social Housing Revenue	-	-	-	2,071,712	-	-	-	-	-	-	-	-	-	-	2,071,712		2,058,244
County Revenue	-	-	-	-	668,685	1,500,000	-	-	125,200	-	1,600,900	8,960,000	-	-	12,854,785		12,642,140
Other Revenue	134,650	-	240,000	70,000	498,390	27,450	-	289,041	100,000	219,092	274,600	106,200	1,080,719	-	3,040,142		3,019,011
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-
Total Revenue	6,024,272	707,600	43,892,897	6,667,630	5,462,189	6,597,091	7,118,741	4,846,224	21,266,966	35,710,852	44,668,509	16,969,430	6,263,361	100,695	206,296,456		199,428,446
Expenditures																	
Salaries and Wages	2,509,799	532,033	3,795,412	-	2,393,813	2,188,388	569,106	2,108,100	12,319,559	16,732,288	5,166,387	2,289,546	1,578,756	581,596	52,764,784		51,461,200
Benefits	676,767	136,429	1,248,415	-	657,148	666,039	284,514	490,322	3,644,108	5,050,808	1,351,700	673,453	422,699	159,154	15,461,556		15,174,153
Travel and Training	366,694	17,900	131,948	7,000	125,341	50,300	146,065	74,140	137,453	84,740	52,300	11,500	19,500	8,615	1,233,495		1,236,137
Materials and Supplies	160,760	52,935	75,721	17,414	459,631	31,850	76,732	12,475	100,194	47,100	97,800	169,700	56,386	714	1,359,412		1,353,868
EMS Supplies	23,000	-	-	-	-	-	-	-	313,280	-	-	-	-	-	336,280		336,685
Raw Food	-	-	-	-	-	-	-	-	-	817,000	-	-	-	-	817,000		765,000
LTC Supplies	-	-	-	-	-	-	-	-	-	2,021,500	-	-	-	-	2,021,500		1,904,100
Transportation Supplies	-	-	500	-	-	-	-	-	-	-	3,875,900	-	-	-	3,876,400		3,782,700
Insurance	1,800	-	25,680	172,598	9,500	-	305,500	43,708	43,141	246,400	449,400	26,000	-	-	1,323,727		1,225,810
Licences	-	-	1,400	-	-	-	-	-	7,171	-	79,500	500	1,000	-	89,571		87,671
Telecommunications	17,234	300	40,578	13,754	17,094	10,800	31,353	1,075,937	54,245	30,800	38,300	17,400	46,200	2,534	1,396,528		1,211,548
External Services	1,256,368	70,571	331,500	90,500	470,477	313,150	5,226,220	293,841	170,333	1,091,300	3,355,900	8,439,000	6,000	3,000	21,118,161		20,697,556
Utilities	5,065	-	6,840	1,054,305	10,812	-	-	-	397,731	507,700	964,200	228,000	618,500	-	3,793,154		3,665,025
Rent	-	-	61,390	637,656	-	-	-	-	21,418	-	5,900	109,019	1,727	-	837,110		834,200
Repairs and Maintenance	79,859	-	9,000	874,370	76,780	4,084	-	1,040	184,276	535,800	481,800	548,700	1,072,800	384	3,868,893		3,926,181
TCAs under Threshold	5,500	208	56,070	979,000	30,000	-	-	736,016	209,623	42,700	17,300	1,000	59,500	-	2,136,917		1,954,284
Waste Expenses	-	-	-	-	-	-	-	-	-	-	-	1,421,000	-	-	1,421,000		1,380,000
Internal Chargebacks	519,193	16,332	2,910,680	2,601,319	893,967	818,921	269,251	64,965	2,159,434	2,333,443	3,276,814	1,057,925	1,397,298	85,448	18,404,989		17,881,874
External Transfers	-	-	-	-	84,000	-	250,000	-	-	-	-	-	-	-	334,000		334,000
Financial Services	211,117	-	1,103,253	486,713	-	205,857	-	-	-	6,319,272	3,000	567,198	814,427	-	9,710,837		7,863,211
SS Program Expenses	-	-	28,915,049	12,000	-	-	-	-	-	-	-	-	-	-	28,927,049		28,301,723
Total Expenditures	5,833,156	826,708	38,713,435	6,946,630	5,228,563	4,289,389	7,158,741	4,900,544	19,761,966	35,860,852	19,216,201	15,559,941	6,094,792	841,445	171,232,361		165,376,926
Investments																	
Investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-
TCAs over Threshold	73,000	-	15,000,000	221,000	-	-	-	-	1,230,000	235,100	27,056,747	950,000	-	-	44,765,847		54,970,790
Transfers to Reserves	163,916	-	2,322,897	150,000	299,914	2,307,702	-	215,000	1,300,000	350,000	5,604,561	1,359,489	183,448	-	14,256,926		12,887,811
Total Investments	236,916	-	17,322,897	371,000	299,914	2,307,702	-	215,000	2,530,000	585,100	32,661,308	2,309,489	183,448	-	59,022,773		67,858,600
Financing																	
Short Term Debt	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-
Long Term Debt	-	-	(10,500,000)	-	-	-	-	-	-	-	-	-	-	(740,750)	(11,240,750)		(8,940,050)
Transfers From Reserves	(45,800)	(119,107)	(1,643,435)	(650,000)	(66,288)	-	(40,000)	(269,320)	(1,025,000)	(735,100)	(7,209,000)	(900,000)	(14,879)	-	(12,717,929)		(24,867,030)
Total Financing	(45,800)	(119,107)	(12,143,435)	(650,000)	(66,288)	-	(40,000)	(269,320)	(1,025,000)	(735,100)	(7,209,000)	(900,000)	(14,879)	(740,750)	(23,958,679)		(33,807,080)
Surplus / (Deficit)																	
Surplus / (Deficit)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-

Consolidated County Long Term Plan 2024 - 2033

Description	2024 Total County	2025 Total County	2026 Total County	2027 Total County	2028 Total County	2029 Total County	2030 Total County	2031 Total County	2032 Total County	2033 Total County
Revenue										
Taxation	71,370,678	77,774,699	85,029,424	90,475,884	96,249,131	102,368,774	108,855,594	115,731,624	123,020,216	130,746,124
Taxation - Dedicated Infrastructure	2,627,308	4,107,268	5,744,907	5,744,907	5,744,907	5,744,907	5,744,907	5,744,907	5,744,907	5,744,907
Other Taxation Revenue	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Internal Chargebacks	16,932,501	17,881,874	18,404,989	19,950,147	20,199,853	20,986,434	21,283,677	22,000,953	22,812,962	23,280,203
Grants	5,906,542	10,376,847	3,954,753	3,831,152	3,061,142	3,075,754	3,090,790	3,106,265	3,122,192	3,130,501
Subsidies	53,722,749	55,994,890	58,286,503	57,834,776	56,295,177	57,023,988	57,869,068	58,613,596	59,711,609	60,674,177
Permits & Fees	2,198,550	8,577,746	9,554,240	6,458,943	3,022,909	2,549,020	2,441,805	35,064	35,064	34,064
Licenses	70,000	70,000	80,000	81,600	83,232	84,897	86,595	88,326	90,093	91,895
Interest Revenue	2,589,600	2,666,928	2,733,301	2,787,968	2,843,972	2,901,106	2,959,393	3,018,856	3,079,520	3,141,408
Resident Revenue	3,529,313	4,158,800	4,441,700	4,530,400	4,621,100	4,713,400	4,807,600	4,903,800	5,002,000	5,101,900
Social Housing Revenue	1,879,444	2,058,244	2,071,712	1,814,984	1,851,284	1,888,310	1,926,076	1,964,598	2,003,889	2,043,967
County Revenue	12,443,400	12,642,140	12,854,785	9,661,019	9,823,229	9,988,965	10,158,278	10,330,820	10,507,143	10,687,201
Other Revenue	3,093,400	3,019,011	3,040,142	3,013,499	3,020,909	3,061,655	3,140,095	3,153,286	3,206,332	3,260,799
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
Total Revenue	176,463,486	199,428,446	206,296,456	206,285,279	206,916,845	214,487,208	222,463,878	228,792,096	238,435,928	248,037,144
Expenditures										
Salaries and Wages	47,325,433	51,461,200	52,764,784	54,396,316	56,648,802	58,944,523	61,312,869	63,796,624	66,380,969	68,947,781
Benefits	14,192,586	15,174,153	15,461,556	15,911,179	16,543,906	17,201,536	17,885,727	18,597,574	19,337,896	20,107,531
Travel and Training	1,190,236	1,236,137	1,233,495	1,225,031	1,250,068	1,276,184	1,303,002	1,330,420	1,358,456	1,387,129
Materials and Supplies	1,318,107	1,353,868	1,359,412	1,391,881	1,408,283	1,436,209	1,464,874	1,514,092	1,523,872	1,554,239
EMS Supplies	363,316	336,685	336,280	341,700	348,534	355,505	362,615	369,868	377,265	384,811
Raw Food	649,200	765,000	817,000	833,300	850,000	867,000	884,300	902,000	920,000	938,400
LTC Supplies	1,587,100	1,904,100	2,021,500	2,064,100	2,105,300	2,147,400	2,190,300	2,234,000	2,278,700	2,324,300
Transportation Supplies	3,591,700	3,782,700	3,876,400	3,953,910	4,033,120	4,113,731	4,195,741	4,279,452	4,365,163	4,452,474
Insurance	1,062,931	1,225,810	1,323,727	1,444,158	1,580,414	1,734,752	1,909,740	2,108,480	2,334,522	2,591,786
Licences	85,471	87,671	89,571	91,372	93,278	95,187	97,100	99,019	101,041	103,068
Telecommunications	1,267,047	1,211,548	1,396,528	1,229,276	1,276,758	1,476,866	1,306,682	1,352,011	1,570,988	1,380,729
External Services	21,284,833	20,697,556	21,118,161	19,172,876	18,963,635	19,179,935	20,253,206	21,208,764	21,421,926	21,785,117
Utilities	3,406,722	3,665,025	3,793,154	3,907,520	4,051,921	4,202,491	4,357,301	4,520,790	4,691,201	4,866,646
Rent	812,748	834,200	837,110	830,960	859,535	889,196	919,986	952,048	985,329	1,019,876
Repairs and Maintenance	3,805,480	3,926,181	3,868,893	4,226,807	4,027,039	4,048,082	4,157,615	4,217,328	4,328,837	4,443,593
TCAs under Threshold	2,127,978	1,954,284	2,136,917	3,086,732	2,784,211	2,610,374	2,517,418	2,483,856	3,316,834	2,585,102
Waste Expenses	1,339,000	1,380,000	1,421,000	1,429,020	1,457,603	1,486,756	1,516,493	1,546,823	1,577,758	1,609,314
Internal Chargebacks	16,932,501	17,881,874	18,404,989	19,950,147	20,199,853	20,986,434	21,283,677	22,000,953	22,812,962	23,280,203
External Transfers	370,000	334,000	334,000	84,000	84,000	84,000	84,000	84,000	84,000	84,000
Financial Services	6,157,300	7,863,211	9,710,837	10,611,692	10,881,209	11,699,653	12,509,795	13,955,615	14,097,854	14,095,471
SS Program Expenses	29,853,288	28,301,723	28,927,049	28,769,486	29,069,387	29,377,554	29,694,243	30,019,719	30,354,256	30,698,137
Total Expenditures	158,722,976	165,376,926	171,232,361	174,951,463	178,516,857	184,213,368	190,206,685	197,573,436	204,219,828	208,639,706
Investments										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	67,356,698	54,970,790	44,765,847	47,304,787	53,843,181	38,038,648	22,992,481	16,060,667	14,616,825	14,945,755
Transfers to Reserves	9,627,800	12,887,811	14,256,926	15,811,354	18,323,785	19,891,655	20,172,200	22,973,700	25,874,375	30,259,226
Total Investments	76,984,497	67,858,600	59,022,773	63,116,141	72,166,966	57,930,302	43,164,681	39,034,367	40,491,200	45,204,981
Financing										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Term Debt	(40,289,795)	(8,940,050)	(11,240,750)	(12,470,381)	(38,051,197)	(23,083,246)	(5,866,575)	(901,240)	(937,290)	(974,780)
Transfers From Reserves	(18,954,192)	(24,867,030)	(12,717,929)	(19,311,945)	(5,715,781)	(4,573,216)	(5,040,913)	(6,914,467)	(5,337,810)	(4,832,763)
Total Financing	(59,243,987)	(33,807,080)	(23,958,679)	(31,782,326)	(43,766,978)	(27,656,462)	(10,907,488)	(7,815,707)	(6,275,100)	(5,807,543)
Surplus / (Deficit)										
Surplus / (Deficit)	-	-	-	-	-	-	-	-	-	-