Description 2020 Budget 2020 Actual 2021 Budget 2021 Actual 2022 Budget 2023 Proposed Budget Budget	Human Resources Departmen	t - Cash Basis						ft - 2023 \$ Increase	% Increase
Tacation Colicated infrastructure	Description	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2023 Proposed	Over 2022	(Decrease) Over 2022 Budget
Trauton Dedicated Infrastructure	Revenue								
Tasation - Dedicated infrastructure 1		_	_	_	_		_	_	
Other Taxalon Revenue									
Internal Charagetacks									
Grants 100,000		1.327.031	1.187.995	1.350.891	1,290,938	1.225.892	1.346.965	121.073	9.9%
Permits and Fees Librares									
Licenses		,	-		-	-	-	-	
Interest Revenue	Permits and Fees	-	-	-	-	-	-	-	
Resident Revenue	Licenses	-	-	-	-	-	-	-	
Social Housing Revenue		-	-	-	-	-	-	-	
County Revenue		-	-	-	-	-	-	-	
Other Revenue		-	-	-	-	-	-	-	-
Proceeds from Disposition									
Total Revenue		-	10,852	-	8,247	-	-		
Expenditures Salaries and Wages		-	-	_	-		-		
Salaries and Wages	Total Revenue	1,427,031	1,198,847	1,350,891	1,299,186	1,225,892	1,346,965	121,073	9.9%
Benefits 200,462 174,810 195,337 181,141 189,433 21,0838 21,386 1 1 1 1 1 1 1 1 1									
Travel and Training									8.6%
Materials and Supplies									11.3%
EMS Supplies Raw Food									-29.2%
Raw Food								,	34.6%
LTC Supplies									
Transportation Supplies Insurance									
Insurance									
Licences									
Information Technology									
External Services 260,520 192,008 130,520 149,412 6,242 6,242 -									0.00
Utilities									0.0%
Rent and Property Tax									0.0%
Repairs and Maintenance 2,143 2,813 2,143 2,813 2,186 2,186 - 1 1 1 1 1 1 1 1 1									
TCAs under Threshold	Rent and Property Tax								0.0%
Waste Expenses	TCAs under Threshold	,		,			,		0.09
Internal Chargebacks									
External Transfers									8.3%
Financial Services S Program Expenses									0.37
SS Program Expenses									
Total Expenditures 1,457,031 1,234,731 1,399,191 1,329,943 1,322,492 1,346,965 24,473 Investments - <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>									
Investments			1,234,731	1,399,191		1,322,492	1,346,965		1.9%
Investments	Investments								
TCAs over Threshold - 62,197 - (62,197)									
Transfers to Reserves - 48,300 - 96,600 - - - Total Investments - 110,497 - 34,403 - - - Financing Short Term Debt -									
Total Investments - 110,497 - 34,403 - - - Financing Short Term Debt - <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>									
Short Term Debt - - - - - - Long Term Debt - - - - - - Transfers From Reserves (30,000) (146,346) (48,300) (65,160) (96,600) - 96,600 -100 Total Financing (30,000) (146,346) (48,300) (65,160) (96,600) - 96,600 -100									
Short Term Debt - - - - - - Long Term Debt - - - - - - Transfers From Reserves (30,000) (146,346) (48,300) (65,160) (96,600) - 96,600 -100 Total Financing (30,000) (146,346) (48,300) (65,160) (96,600) - 96,600 -100	Financing								
Long Term Debt -		_	_		_	-	_	_	
Transfers From Reserves (30,000) (146,346) (48,300) (65,160) (96,600) - 96,600 -100 Total Financing (30,000) (146,346) (48,300) (65,160) (96,600) - 96,600 -100		 	-	 	-				
Total Financing (30,000) (146,346) (48,300) (65,160) (96,600) - 96,600 -10		(30,000)	(146.346)	(48,300)	(65 160)				-100.09
								,	-100.0%
Surplus / (Deficit)	Surplus / (Deficit)		(35)						0.0%

Human Resources Departme	ent - Cash Basis					T		Draft – 2023 Budge				
Description	2023 Proposed	2024 Budget Forecast	2025 Budget Forecast	2026 Budget Forecast	2027 Budget Forecast	2028 Budget Forecast	2029 Budget Forecast	2030 Budget Forecast	2031 Budget Forecast	2032 Budget Forecast		
Revenue												
Taxation	-	-	-	-	-	-	-	-	-	-		
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-		-	-		
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-		
Internal Chargebacks	1,346,965	1,376,013	1,405,704	1,436,055	1,467,080	1,498,795	1,531,215	1,564,357	1,598,237	1,632,873		
Grants	-	-	-	-	-	-	-		-	-		
Subsidies	-		•		-	-	-	ı	-	-		
Permits and Fees	-	-	-	-	-	-	-	-	-	-		
Licenses	-	-	-	-	-	-	-	-	-	-		
Interest Revenue	-	-	-	-	-	-	-	-	-	-		
Resident Revenue	-	-	-	-		=		9	-	-		
Social Housing Revenue	-	-	-	-		=			-	-		
County Revenue	-	-	-	-	-	-	-	i	-	-		
Other Revenue	-	-	-	-	-	-	-	-	-	-		
Proceeds From Disposition									-			
Total Revenue	1,346,965	1,376,013	1,405,704	1,436,055	1,467,080	1,498,795	1,531,215	1,564,357	1,598,237	1,632,873		
Expenditures												
Salaries and Wages	779,116	794,698	810,592	826,804	843,340	860,207	877,411	894,959	912,858	931,115		
Benefits	210,838	217,163	223,678	230,388	237,300	244,419	251,752	259,304	267,083	275,096		
Travel and Training	178,173	181,736	185,371	189,079	192,860	196,717	200,652	204,665	208,758	212,933		
Materials and Supplies	10,691	10,905	11,123	11,345	11,572	11,803	12,039	12,280	12,526	12,776		
EMS Supplies	-	-	-	-	-	-	-	-	-	-		
Raw Food	-	-	-	-	-	-	-	-	-	-		
LTC Supplies	-	-	_	-	-	-	-	-	-	_		
Transportation Supplies	-	-	-	-	-	-	-		-	-		
Insurance	-	-	-	-	-	-	-		-	-		
Licences	-	-	-	-	-	-	-	-	-	-		
Information Technology	3,327	3,394	3,462	3,531	3,601	3,673	3,747	3,822	3,898	3,976		
External Services	6,242	6,367	6,495	6,624	6,757	6,892	7,030	7,171	7,314	7,460		
Utilities	-		•		-	-	-	ı	-	-		
Rent and Property Tax	-		•		-	-	-	ı	-	-		
Repairs and Maintenance	2,186	2,230	2,274	2,320	2,366	2,414	2,462	2,511	2,561	2,613		
TCAs under Threshold	-	-	-	-	-	-	-	-	-	-		
Waste Expenses	-	-	-	-	=	-	-	-	-	-		
Internal Chargebacks	156,392	159,520	162,710	165,964	169,284	172,669	176,123	179,645	183,238	186,903		
External Transfers	-	-	-	-	-	-	-	-	-	-		
Financial Services	-	-	-	-	-	-	-	-	-	-		
SS Program Expenses		-				- 4 400		-	-			
Total Expenditures	1,346,965	1,376,013	1,405,704	1,436,055	1,467,080	1,498,795	1,531,215	1,564,357	1,598,237	1,632,873		
Investments												
Investments	-	-	-	-	-	-	-	-	-	-		
TCAs over Threshold	-	-	-	-	-	-	-	-	-	-		
Transfers to Reserves	-				-	-	-	•	-	-		
Total Investments	-	-	-	-	-	-	-	-	-	-		
Financing												
Short Term Debt	-	-	-	-	-	-	-	-	-	-		
Long Term Debt	-	-	-	-	-	-	-	-	-	-		
Transfers From Reserves	-	-	-	-	-	-	-	ı	-	-		
Total Financing	-	-	-	-	-	-	-	-	-	-		
Surplus / (Deficit)	_	-	-	-	-	-	-	-	-	-		

Draft - 2023 Budget Health, Safety & Emergency Planning Department - Cash Basis % Increase \$ Increase (Decrease) Over (Decrease) Over 2020 Budget Description 2020 Actual 2021 Budget 2021 Actual 2022 Budget 2023 Proposed 2022 Budget 2022 Budget Revenue Taxation 1,179,280 1,179,280 1,225,058 1,225,058 1,388,780 1,496,698 107,918 7.8% Taxation - Dedicated Infrastructure Other Taxation Revenue -------Internal Chargebacks -----113,824 90,525 Grants -Subsidies --Permits and Fees ----Licenses --Interest Revenue _ _ -Resident Revenue -_ -_ -_ Social Housing Revenue 24.500 24,405 24,500 24.408 24.990 (24,990)-100.0% County Revenue 14,928 16,150 16,150 0.0% Other Revenue 6,314 16,150 Proceeds From Disposition Total Revenue 1,203,780 1,323,823 1,265,708 1,354,920 1,429,920 1,512,848 82,928 5.8% **Expenditures** Salaries and Wages 323,326 336,939 367,213 354,733 365,336 415,595 50,259 13.8% 12,253 Benefits 82,979 81,985 89,898 88,549 93,458 105,711 13.1% Travel and Training 93,500 24,118 85,500 52,953 85,500 85,500 0.0% Materials and Supplies 90,050 162,861 90,050 123,270 90,390 90,390 0.0% EMS Supplies 32,000 37,204 32,000 14,296 32,000 32,000 0.0% -Raw Food ----LTC Supplies _ _ _ _ -Transportation Supplies _ Insurance Licences 2,000 Information Technology 2,000 2,036 2,000 1,051 2,000 0.0% External Services 478.753 501.959 495.266 496.877 906.968 659.534 (247,433) -27.3% Utilities Rent and Property Tax Repairs and Maintenance 17,275 4,690 17,275 20,247 17,581 17,581 0.0% TCAs under Threshold Waste Expenses _ Internal Chargebacks 78,897 69,221 81,506 94,088 99,537 5,449 71,041 5.8% External Transfers Financial Services -SS Program Expenses **Total Expenditures** 1,198,780 1,221,014 1.260.708 1,223,017 1,687,320 1,507,848 (179,472)-10.6% Investments Investments TCAs over Threshold 5,000 5,000 5,000 5,000 5,000 5,000 0.0% Transfers to Reserves 5,000 **Total Investments** 5,000 5,000 5,000 5,000 5,000 0.0% Financing Short Term Debt Long Term Debt -100.0% Transfers From Reserves (262,400)262.400 ----100.0% Total Financing -(262,400)262,400 Surplus / (Deficit) 97,808 126,904 0.0%

	2023	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget	2031 Budget	2032 Budget
Description	Proposed	Forecast	Forecast	Forecast						
Bosonption	Порозси	1010005	1 0100051	10100051	1 0100031	1 0100050	1010005	1010005	Torcoast	rorcoust
Revenue										
Taxation	1,496,698	1,494,412	1,534,339	1,566,370	1,599,076	1,632,470	1,666,568	1,701,385	1,736,935	1,773,236
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-
Subsidies	-	-	-	-	-	-	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-		-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-	-	-
Other Revenue	16,150	16,150	16,150	16,150	16,150	16,150	16,150	16,150	16,150	16,150
Proceeds From Disposition	-	-	-	-		-	-	-	-	-
Total Revenue	1,512,848	1,510,562	1,550,489	1,582,520	1,615,226	1,648,620	1,682,718	1,717,535	1,753,085	1,789,386
Expenditures										
Salaries and Wages	415,595	382,006	389,646	397,439	405,388	413,496	421,766	430,201	438,805	447,581
Benefits	105,711	108,882	112,149	115,513	118,979	122,548	126,224	130,011	133,912	137,929
Travel and Training	85,500	87,210	88,954	90,733	92,548	94,399	96,287	98,213	100,177	102,180
Materials and Supplies	90,390	92,198	94,042	95,923	97,841	99,798	101,794	103,830	105,906	108,024
EMS Supplies	32,000	32,640	33,293	33,959	34,638	35,331	36,037	36,758	37,493	38,243
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-		-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-	-	-
Information Technology	2,000	2,040	2,081	2,122	2,165	2,208	2,252	2,297	2,343	2,390
External Services	659,534	681,127	703,476	717,545	731,896	746,534	761,465	776,694	792,228	808,072
Utilities	-	-	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	-	-	-	-	-	<u> </u>
Repairs and Maintenance	17,581	17,932	18,291	18,657	19,030	19,410	19,799	20,194	20,598	21,010
TCAs under Threshold	-	-	-	-	-	-	-	-	-	-
Waste Expenses		-	-	-	-	-	-	-	-	-
Internal Chargebacks	99,537	101,527	103,558	105,629	107,742	109,896	112,094	114,336	116,623	118,955
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	-	-	-	-	-	-	-	-	-	-
SS Program Expenses Total Expenditures	1,507,848	1,505,562	1,545,489	1,577,520	1,610,226	1,643,620	1,677,718	- 1,712,535	1,748,085	1,784,386
•	1,001,010	-,500,00	-,5.0,.00	.,5,-10	-,5.0,-10	-,5.0,020	-,5,0	-,,-	-,,	-,:,
Investments										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	-	-	-	-	-	-	-	-	-	-
Transfers to Reserves	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Total Investments	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Financing										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-	-	-	-	-
Transfers From Reserves	-	-	-	-	-	-	-	-	-	-
Total Financing	-	-	-	-	-	-	-	-	-	-
Surplus / (Deficit)	-	-	-	-	-	-	-	-	-	-

Legislative Services - Cash Bas	is (Records Manag	ement Budget rem	oved in 2020)

Description	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2023 Proposed	\$ Increase (Decrease) Over 2022 Budget	% Increase (Decrease) Over 2022 Budget
						_		
Revenue								
Taxation	-	-	-	-	-	_	-	
Taxation - Dedicated Infrastructure	-	_	-	-	_	_	_	
Other Taxation Revenue	_	-	-	-		_	-	
Internal Chargebacks	189,861	183,167	293,704	256,315	274,978	319,879	44,901	16.3%
Grants	-	-	-	-	-	-	-	10.070
Subsidies	-	_	-	-	_	_	_	
Permits and Fees	_	-	-	-	_	_	_	
Licenses	-	-	-	-	-	-	-	
Interest Revenue	-	-	-	-	-	-	-	
Resident Revenue	-	-	-	-	-	-	-	
Social Housing Revenue	-	-	-	-	_	_	-	
County Revenue	-	-	-	_	-	-	-	
Other Revenue	-	212	-	67	-	-	-	
Proceeds From Disposition	-		-	-	-	-	-	
Total Revenue	189,861	183,379	293,704	256,382	274,	319,879	44,901	16.3%
	100,001	100,010	200,.0.			0.0,0.0	11,001	10.070
Expenditures								
Salaries and Wages	116,295	113,841	209,614	178,069	172,953	180,168	7,215	4.2%
Benefits	29,505	27,902	31,442	42,330	44,803	44,586	(217)	
Travel and Training	4,000	1,423	4,250	1,529	12,700	18,100	5,400	42.5%
Materials and Supplies	500	1,161	2,415	545	3,208	16,700	13,492	420.5%
EMS Supplies	-	-	-	-	-	-	-	
Raw Food	-	-	-	-	-	-	-	
LTC Supplies	-	-	-	-	-	-	-	
Transportation Supplies	-	-	-	-	-	-	-	
Insurance	-	-	-	-	-	-	-	
Licences	-	-	-	-	-	-	-	
Information Technology	900	396	900	340	2,200	1,967	(233)	-10.6%
External Services	8,000	8,624	15,000	5,943	17,240	22,000	4,760	27.6%
Utilities	-	-	-	-	-	-	-	
Rent and Property Tax	-	-	-	-	-	-	-	
Repairs and Maintenance	-	-	-	-	-	-	-	
TCAs under Threshold	-	3,355	-	-	-	-	-	
Waste Expenses	-	-	-	-	-	-	-	
Internal Chargebacks	23,661	19,681	33,083	30,625	21,874	36,358	14,484	66.2%
External Transfers	-	-	-	-	-	-	-	
Financial Services	-	-	-	-	-	-	-	
SS Program Expenses	-	-	-	-	-	-	-	
Total Expenditures	182,861	176,384	296,704	259,382	274,978	319,879	44,901	16.3%
Investments								
Investments	_	_	-	-	-	_	-	
TCAs over Threshold	-	-	-	-	_	-	-	
Transfers to Reserves	7,000	7,000	7,000	7,000	-	-	-	
Total Investments	7,000	7,000	7,000	7,000	-	-	-	0.0%
Financina								
Financing								
Short Term Debt	-	-	-	-	-	-	-	
Long Term Debt Transfers From Reserves	-	-	(10,000)	(10,000)	-	-	-	
Total Financing	-	-	(10,000)	(10,000)	-	-	-	0.00/
Total Financing	-	-	(10,000)	(10,000)	-	-	-	0.0%
Surplus / (Deficit)	-	(6)	-	-	-	-	-	0.0%

Legislative Services - Cash Basis (Records Management Budget removed in 2020)

		2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget	2031 Budget	2032 Budget
Description	2023 Proposed	Forecast								
Revenue										
Taxation	-	-	-	-	-	-	-	-	-	-
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	_	-	-		-	-
Internal Chargebacks	319,879	410,793	417,851	427,125	436,621	544,129	456,302	466,500	476,945	487,644
Grants	-	-	-	-	-	-	-	-	-	-
Subsidies	-	-	-	-	-	-	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-		-	-
Licenses	-	-	-	-	-				-	-
Interest Revenue	-	-	-	-	-	•	•		-	-
Resident Revenue	-	-	-	-	-				-	-
Social Housing Revenue	-	-	-	-	-				-	-
County Revenue	-	-	-	-	-	•	•		-	-
Other Revenue	-	-	-	-	-	•	•	1	-	-
Proceeds From Disposition	-	-	-	-	-	-	-		-	-
Total Revenue	319,879	410,793	417,851	427,125	436,621	544,129	456,302	466,500	476,945	487,644
Expenditures										
Salaries and Wages	180,168	281,555	287,186	292,930	298,789	402,548	310,860	317,077	323,418	329,887
Benefits	44,586	45,924	47,301	48,720	50,182	51,687	53,238	54,835	56,480	58,175
Travel and Training	18,100	18,462	18,831	19,208	19,592	19,984	20,384	20,791	21,207	21,631
Materials and Supplies	16,700	5,672	3,745	3,820	3,897	3,975	4,054	4,135	4,218	4,302
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	•	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	•	•	•	-	-
Information Technology	1,967	2,006	2,046	2,087	2,129	2,171	2,215	2,259	2,304	2,350
External Services	22,000	22,440	22,889	23,347	23,814	24,290	24,776	25,271	25,777	26,292
Utilities	-	-	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	-	-	-	-	-	-	-	-	-	-
TCAs under Threshold	-	-	-	-	-	-	-	-	-	-
Waste Expenses	- 20.050	- 04.704	-	- 27.040	-	-	-	-	-	-
Internal Chargebacks	36,358	34,734	35,852	37,013	38,219	39,473	40,777	42,132	43,541	45,007
External Transfers Financial Services	-	-	-	-	-	-	-	-	-	
SS Program Expenses	-	-	-	-	-	-	-	-	-	
Total Expenditures	319.879	410,793	417,851	427,125	436,621	544,129	456,302	466,500	476,945	487,644
Total Experiultures	313,073	410,733	417,001	421,125	430,021	344,129	400,302	400,000	410,345	401,044
Investments										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	-	-	-	-	-	-	-	-	-	-
Transfers to Reserves	-	-	-	-	-	-	-	-	-	-
Total Investments	-	-	-	-	-	-	-	-	-	-
Financing Short Term Debt										
	-	-	-	-	-	-	-	-	-	-
Long Term Debt Transfers From Reserves	-	-	-	-	-	-	-	-	-	
Total Financing	-	-	-	-	-	-	-	-	-	<u>-</u>
Total I manoning	-	-	-	-	-	-	-	-	-	<u> </u>
Surplus / (Deficit)	-	-	-	-	-	-	-	-	-	-

Revenue Taxation Taxation - Dedicated Infrastructure Other Taxation Revenue Internal Chargebacks Grants Subsidies Permits and Fees Licenses Interest Revenue Resident Revenue Social Housing Revenue County Revenue	2020 Budget 596,307	2020 Actual 596,307	2021 Budget 694,854	2021 Actual 694,854 50,764	2022 Budget 811,055	915,005 - -	\$ Increase (Decrease) Over 2022 Budget	% Increase (Decrease) Over 2022 Budget
Taxation Taxation - Dedicated Infrastructure Other Taxation Revenue Internal Chargebacks Grants Subsidies Permits and Fees Licenses Interest Revenue Resident Revenue Social Housing Revenue County Revenue		- - - - - -		- - - 50,764	-	-	-	12.8%
Taxation Taxation - Dedicated Infrastructure Other Taxation Revenue Internal Chargebacks Grants Subsidies Permits and Fees Licenses Interest Revenue Resident Revenue Social Housing Revenue County Revenue		- - - - - -		- - - 50,764	-	-	-	12.8%
Taxation - Dedicated Infrastructure Other Taxation Revenue Internal Chargebacks Grants Subsidies Permits and Fees Licenses Interest Revenue Resident Revenue Social Housing Revenue County Revenue		- - - - - -		- - - 50,764	-	-	-	
Other Taxation Revenue Internal Chargebacks Grants Subsidies Permits and Fees Licenses Interest Revenue Resident Revenue Social Housing Revenue County Revenue	- - - - - - - - -	- - - - -		50,764	-		-	
Internal Chargebacks Grants Subsidies Permits and Fees Licenses Interest Revenue Resident Revenue Social Housing Revenue County Revenue	- - - - - - -	- - - - -		50,764				
Grants Subsidies Permits and Fees Licenses Interest Revenue Resident Revenue Social Housing Revenue County Revenue	- - - - - -	- - -				-	-	
Permits and Fees Licenses Interest Revenue Resident Revenue Social Housing Revenue County Revenue	- - - - -		-	-	-	-	-	
Licenses Interest Revenue Resident Revenue Social Housing Revenue County Revenue	- - - -	-	-		-	-	-	
Interest Revenue Resident Revenue Social Housing Revenue County Revenue	- - -	-		-	-	-	-	
Resident Revenue Social Housing Revenue County Revenue				-	-	-	-	
Social Housing Revenue County Revenue	-	-	-	-	-	-	-	
County Revenue	-		-	-	-	-	-	
		-	-	-	-	-	-	
		-	-	-	-	-	-	
Other Revenue	164,512	85,234	146,371	129,772	95,000	95,000	-	0.0%
Proceeds From Disposition	-	-	-	-	-	-	-	
Total Revenue	760,819	681,541	841,226	875,390	906,055	1,010,005	103,950	11.5%
Expenditures								1
Salaries and Wages	341,236	227,712	344,083	279,791	313,031	394,410	81,379	26.0%
Benefits	64,897	62,691	83,394	74,937	82,755	98,916	16,161	19.5%
Travel and Training	30,070	11,691	30,570	11,080	31,181	31,400	219	0.7%
Materials and Supplies	24,791	15,253	25,365	20,524	33,735	26,075	(7,660)	-22.7%
EMS Supplies	-	-	-	-	-	-	-	·
Raw Food	-	-	-	-	-	-	-	
LTC Supplies	-	-	-	-	-	-	-	
Transportation Supplies	-	-	-	-	-	-	-	
Insurance	-	-	-	-	-	-	-	
Licences	-	240	-	-	-	-	-	
Information Technology	2,999	3,190	2,999	2,072	3,059	3,000	(59)	-1.9%
External Services	196,376	174,713	228,088	135,823	313,119	228,500	(84,619)	-27.0%
Utilities	4,000	2,985	4,000	4,025	3,418	4,800	1,382	40.4%
Rent and Property Tax	47,524	- 44.050	48,014	-	-	-	-	20.20/
Repairs and Maintenance TCAs under Threshold	47,524	44,353 1,853	48,014	46,134 3,743	38,894 4,682	53,000 4,500	14,106	36.3%
Waste Expenses	4,590	1,000	4,590	3,743	4,002	4,500	(182)	-3.9%
Internal Chargebacks	44,506	43,170	47,718	48,852	58,782	62,888	4,106	7.0%
External Transfers	-	43,170	47,710	-	-	- 02,000	4,100	7.070
Financial Services		-	-	-	-		-	
SS Program Expenses		_	_		_	-	-	
Total Expenditures	760,989	587,850	818,822	626,981	882,656	907,489	24,833	2.8%
	,	,	,	,	,	,	,	
Investments								
Investments	-	-	-	-	-	-	-	
TCAs over Threshold	-	5,953	-	-	80,000	25,000	(55,000)	-68.8%
Transfers to Reserves	59,416	69,416	59,416	142,416	59,416	84,416	25,000	42.1%
Total Investments	59,416	75,369	59,416	142,416	139,416	109,416	(30,000)	-21.5%
Financing								1
Short Term Debt	-	-	_	-	-	-	-	
Long Term Debt	-	-	-	-	-	-	-	
Transfers From Reserves	(59,586)	(68,515)	(37,012)	(37,012)	(116,017)	(6,900)		-94.1%
Total Financing	(59,586)	(68,515)	(37,012)	(37,012)	(116,017)	(6,900)		-94.1%
Surplus / (Deficit)	_	86,837	_	143,004	_	_	_	0.0%

	2023	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget	2031 Budget	2032 Budget
Description	Proposed	Forecast								
Revenue										
Taxation	915,005	902,982	912,368	932,172	912,404	973,073	994,188	1,040,760	1,037,798	1,060,314
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-		-		-			-
Internal Chargebacks	-	-	-	-	-	-	-	ı	1	-
Grants	-	-	-	-	-	-	-	•	-	-
Subsidies	-	-	-	ı	-	1	-	ı	1	-
Permits and Fees	-	-	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	1	-	-	1	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-	-	-
Other Revenue	95,000	95,000	95,000	95,000	95,000	95,000	95,000	95,000	95,000	95,000
Proceeds From Disposition	4 040 00=	-	4 007 000	4 607 470	4 607 464	4 000 070	4 000 400	4 405 700	4 400 700	4 455 04 1
Total Revenue	1,010,005	997,982	1,007,368	1,027,172	1,007,404	1,068,073	1,089,188	1,135,760	1,132,798	1,155,314
Expenditures										
Salaries and Wages	394,410	402,298	410,344	418,551	426,922	435,461	444,170	453,053	462,115	471,357
Benefits	98,916	101,869	104,911	108,044	111,271	114,593	118,016	121,541	125,171	128,909
Travel and Training	31,400	32,028	32,669	33,322	33,988	34,668	35,361	36,069	36,790	37,526
Materials and Supplies	26,075	26,459	26,850	27,249	27,656	28,071	28,494	28,926	29,367	29,816
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies Insurance	-	-	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-	-	-
Information Technology	3,000	3,060	3,121	3,184	3,247	3,312	3,378	3,446	3,515	3,585
External Services	228,500	233,070	237,731	262,486	247,336	252,282	257,328	262,475	287,724	273,079
Utilities	4,800	3,886	3,974	4,064	4,156	4,251	4,347	4,446	4,547	4,651
Rent and Property Tax		-		-	-,150	-,201	-,547		-,547	
Repairs and Maintenance	53,000	54,060	55,141	56,244	57,369	58,516	59,687	60,880	62,098	63,340
TCAs under Threshold	4,500	4,590	4,682	4,775	4,871	4,968	5,068	5,169	5,272	5,378
Waste Expenses	-	-		,	,0	,555	-	-	-	-
Internal Chargebacks	62,888	64,146	65,429	66,737	68,072	69,433	70,822	72,238	73,683	75,157
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	-	-	-		-		-			-
SS Program Expenses	-	-	-	•	-		-	i	•	-
Total Expenditures	907,489	925,466	944,852	984,656	984,888	1,005,557	1,026,672	1,048,244	1,090,282	1,092,798
Investments										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	25,000	60,000	60,000	-	-	60,000	-	25,000	-	-
Transfers to Reserves	84,416	79,416	69,416	69,416	69,416	69,416	69,416	69,416	69,416	69,416
Total Investments	109,416	139,416	129,416	69,416	69,416	129,416	69,416	94,416	69,416	69,416
Financing										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Term Debt	_	-	-	-	_	-	_	-	-	_
Transfers From Reserves	(6,900)	(66,900)	(66,900)	(26,900)		(66,900)	(6,900)	(6,900)	(26,900)	(6,900)
Total Financing	(6,900)	(66,900)	(66,900)	(26,900)		(66,900)	(6,900)			(6,900)
Surplus / (Deficit)	-	-	-	-	-	-	-	-	-	-

Cultural Heritage (NCAM) - Cash Basis

Draft — 2023 Budget

Cultural Heritage (NCAM) - Cas	h Basis							
Description	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2023 Proposed	\$ Increase (Decrease) Over 2022 Budget	% Increase (Decrease) Over 2022 Budget
Revenue								
Taxation	189,790	189,789	415,712	415,712	424,145	357,185	(66,960)	-15.8%
Taxation - Dedicated Infrastructure	-	-	-	- 1.0,7.12	.2.,	-	(00,000)	10.070
Other Taxation Revenue	-	_	_	_	-	-	_	
Internal Chargebacks	-	-	-	-		-	-	
Grants	-	-	-	-	294,165	500,686	206,521	70.2%
Subsidies	-	-	-	-	-	-	-	
Permits and Fees	-	-	-	-		-	-	
Licenses	-	-	-	-		-	-	
Interest Revenue	-	-	-	-	-	-	-	
Resident Revenue	-	-	-	-	-	-	-	
Social Housing Revenue	-	-	-	-	-	-	-	
County Revenue	-	-	-	-	-	-	-	
Other Revenue	500	6,440	500	2,464	81,500	288,745	207,245	254.3%
Proceeds From Disposition	-	-	-	-	-	-	-	
Total Revenue	190,290	196,229	416,212	418,176	799,810	1,146,616	346,806	43.4%
Expenditures								
Salaries and Wages	52,228	46,156	144,460	130,178	152,160	246,663	94,503	62.1%
Benefits	12,285	11,342	36,533	33,533	40,099	44,196	4,097	10.2%
Travel and Training	3,560	1,332	6,730	1,453	6,730	6,730	-	0.0%
Materials and Supplies	7,679	2,690	12,769	4,788	17,622	24,801	7,179	40.7%
EMS Supplies	-	-	-	-	-	-	-	
Raw Food	-	-	-	-	-	-	-	
LTC Supplies	-	-	-	-	-	-	-	
Transportation Supplies	-	-	-	-	-	-	-	
Insurance	-	-	-	-	-	-	-	
Licences	-	-	-	-	-	-	-	
Information Technology	23,000	902	1,500	12,099	1,500	1,085	(415)	-27.7%
External Services	1,800	5,907	51,800	30,490	405,759	704,025	298,266	73.5%
Utilities	-	-	-	-		-	-	
Rent and Property Tax	-	-	-	-	6,000	6,000	-	0.0%
Repairs and Maintenance	-	-	-	53	-	-	-	
TCAs under Threshold	-	-	-	-	18,406	18,406	-	0.0%
Waste Expenses	4 700	-	-	-	-	-	-	47.00/
Internal Chargebacks	4,738	4,031	62,420	55,657	80,534	94,709	14,176	17.6%
External Transfers Financial Services	-	-	-	(557,842)	-	-	<u>-</u>	
	-	-	-	(557,842)	<u> </u>	-	<u>-</u>	
SS Program Expenses			240 242	(200 502)		4 4 4 0 0 4 0	- 447.000	F7 00/
Total Expenditures	105,290	72,359	316,212	(289,592)	728,810	1,146,616	417,806	57.3%
Investments								
Investments	-	-	-	-	-	-	-	
TCAs over Threshold	-	40,985		557,842	2,905,278	1,549,788	(1,355,490)	-46.7%
Transfers to Reserves	100,000	115,000	100,000	129,000	100,000	-	(100,000)	
Total Investments	100,000	155,985	100,000	686,842	3,005,278	1,549,788	(1,455,490)	-48.4%
Financing								
Short Term Debt	-	_	-	-	-	-	-	
Long Term Debt	-	-	-	-	(2,405,278)	(1,440,992)	964,286	-40.1%
Transfers From Reserves	(15,000)	(15,000)	-	(15,000)	(529,000)	(108,796)	420,204	-79.4%
Total Financing	(15,000)	(15,000)	-	(15,000)	(2,934,278)	(1,549,788)	1,384,490	-47.2%
Surplus / (Deficit)	_	(17,114)	_	35,926	_	_	_	0.0%

Cultural Heritage (NCAM) - Cash Basis

Draft — 2023 Budget

		2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget	2031 Budget	2032 Budget
Description	2023 Proposed	Forecast								
·										
Revenue										
Taxation	357,185	633,280	740,870	721,156	731,102	741,261	751,638	762,238	773,066	784,127
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-	-	-
Grants	500,686	-	-	-	-	-	-	-	-	-
Subsidies	-	-	-	-	-	-	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-		-	-	-	-	-
Other Revenue	288,745	138,340	70,207	71,601	73,023	74,473	75,953	77,462	79,001	80,571
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
Total Revenue	1,146,616	771,620	811,077	792,757	804,125	815,734	827,591	839,700	852,067	864,698
Expenditures										
Salaries and Wages	246,663	334,536	341,227	348,052	355,013	362,113	369,355	376,742	384,277	391,963
Benefits	44,196	45,522	46,888	48,294	49,743	51,235	52,772	54,356	55,986	57,666
Travel and Training	6,730	6,865	7,002	7,142	7,285	7,430	7,579	7,731	7,885	8,043
Materials and Supplies	24,801	44,949	45,100	45,254	45,411	45,571	45,735	45,901	46,071	46,245
EMS Supplies	,	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	_	-	_	_	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-
Insurance	-	1,800	1,836	1,873	1,910	1,948	1,987	2,027	2,068	2,109
Licences	-	-	-	-	-	-	-	-	-	-
Information Technology	1,085	1,107	1,129	1,152	1,175	1,198	1,222	1,247	1,271	1,297
External Services	704,025	23,000	52,000	23,000	23,460	23,929	24,408	24,896	25,394	25,902
Utilities	-	-	-	-	-	-	-	-	-	-
Rent and Property Tax	6,000	6,120	6,242	6,367	6,495	6,624	6,757	6,892	7,030	7,171
Repairs and Maintenance	-	-	-	-	-	-	-	-	-	-
TCAs under Threshold	18,406	-	-	-	-	-	-	-	-	-
Waste Expenses	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	94,709	96,604	98,536	100,506	102,517	104,567	106,658	108,791	110,967	113,187
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	-	211,117	211,117	211,117	211,117	211,117	211,117	211,117	211,117	211,117
SS Program Expenses	-	-	-	-	-	-	-	-	-	-
Total Expenditures	1,146,616	771,620	811,077	792,757	804,125	815,734	827,591	839,700	852,067	864,698
Investments										
Investments	_	-	-	-	-	-	-	-	-	-
TCAs over Threshold	1,549,788	391,204	-	-	-	-	-	-	-	-
Transfers to Reserves	-	-	-	-	-	-	-	-	-	-
Total Investments	1,549,788	391,204	-	-	-	-	-	-	-	-
Financing										
Short Term Debt Long Term Debt	(1,440,992)	-	-	-	-	-	-	-	-	
Transfers From Reserves	(1,440,992)	(391,204)	-	-	-	-	-	-	-	
Total Financing	(1,549,788)	(391,204)	-	-	-	-	-	-	-	-
		, , ,								
Surplus / (Deficit)	-	-	-	-	-	-	-	-	-	-