Community & Social Services - Cash Basis

Description	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget	2024 Budget Proposed	$ Increase/(Decrease) over 2023	% Increase/(Decrease) over 2023	2025 Budget Proposed	$ Increase/(Decrease) over 2024	% Increase/(Decrease) over 2024	2026 Budget Proposed	$ Increase/(Decrease) over 2025	% Increase/(Decrease) over 2025
Revenue														
Taxation	7,328,876	7,328,617	7,692,414	5,813,309	8,347,049	10,226,054	1,879,006	22.5%	10,643,489	417,435	4.1%	11,934,251	1,290,761	12.1%
Taxation - Dedicated Infrastructure	-	-	-		-	681,546	681,546	#DIV/0!	1,421,526	739,980	108.6%	2,240,346	818,820	57.6%
Other Taxation Revenue	-	-	-	-	-	-	-		-	-		-	-	
Internal Chargebacks	338,432	338,432	389,893	486,648	400,793	463,330	62,537	15.6%	499,982	36,652	7.9%	521,446	21,464	4.3%
Grants	-	-	-	-	-	-	-		-	-		-	-	
Subsidies	19,622,478	19,862,455	17,477,364	1,633,900	25,006,137	28,411,378	3,405,240	13.6%	26,301,932	(2,109,446)	-7.4%	28,956,854	2,654,922	10.1%
Permits and Fees	-	-	25,650	-	-	-	-		-	-		-	-	
Licenses	-	-	-	-	-	-	-		-	-		-	-	
Interest Revenue	-	-	-	-	-	-	-		-	-		-	-	
Resident Revenue	-	-	-	-	-	-	-		-	-		-	-	
Social Housing Revenue	-	-	-	-	-	-	-		-	-		-	-	
County Revenue	-	-	-	-	-	-	-		-	-		-	-	
Other Revenue	263,100	297,191	287,450	-	234,000	250,000	16,000	6.8%	250,000	-	0.0%	240,000	(10,000)	-4.0%
Proceeds From Disposition	-	-	-	-	-	-	-		-	-		-	-	
Total Revenue	**27,552,886**	**27,826,695**	**25,872,771**	**7,933,857**	**33,987,979**	**40,032,308**	**6,044,329**	**17.8%**	**39,116,929**	**(915,379)**	**-2.3%**	**43,892,897**	**4,775,967**	**12.2%**
Expenditures														
Salaries and Wages	2,776,176	2,919,565	3,109,086	1,970,750	3,109,875	3,689,680	579,806	18.6%	3,640,771	(48,909)	-1.3%	3,795,412	154,641	4.2%
Benefits	814,688	809,210	949,454	588,770	957,930	1,177,023	219,093	22.9%	1,195,770	18,747	1.6%	1,248,415	52,645	4.4%
Travel and Training	99,859	28,131	95,044	27,768	114,103	118,125	4,022	3.5%	131,021	12,896	10.9%	131,948	927	0.7%
Materials and Supplies	60,700	72,049	56,910	35,073	79,946	74,190	(5,756)	-7.2%	74,991	801	1.1%	75,721	731	1.0%
EMS Supplies	-	-	-	-	-	-	-		-	-		-	-	
Raw Food	-	-	-		-	-	-		-	-		-	-	
LTC Supplies	-	-	-		-	-	-		-	-		-	-	
Transportation Supplies	1,000	-	1,000	-	500	500	-	0.0%	500	-	0.0%	500	-	0.0%
Insurance	13,092	12,237	15,032	12,593	17,151	19,611	2,460	14.3%	22,436	2,825	14.4%	25,680	3,244	14.5%
Licences	1,520	1,092	1,520	-	1,520	1,400	(120)	-7.9%	1,400	-	0.0%	1,400	-	0.0%
Information Technology	15,125	29,959	17,623	16,257	34,821	38,251	3,430	9.9%	39,382	1,131	3.0%	40,578	1,196	3.0%
External Services	250,654	661,505	359,114	113,392	405,532	758,225	352,693	87.0%	382,620	(375,605)	-49.5%	331,500	(51,120)	-13.4%
Utilities	4,200	797	4,200	-	4,700	6,410	1,710	36.4%	6,620	210	3.3%	6,840	220	3.3%
Rent and Property Tax	-	-	-	-	85,763	61,390	(24,373)	-28.4%	61,390	-	0.0%	61,390	-	0.0%
Repairs and Maintenance	10,300	9,663	10,300	6,208	10,300	9,000	(1,300)	-12.6%	9,000	-	0.0%	9,000	-	0.0%
TCAs under Threshold	141,400	39,043	10,487	18,479	58,260	188,840	130,580	224.1%	55,390	(133,450)	-70.7%	56,070	680	1.2%
Waste Expenses	-	-	-	-	-	-	-		-	-		-	-	
Internal Chargebacks	1,713,056	1,489,909	1,816,831	1,214,338	1,979,155	2,646,369	667,214	33.7%	2,807,173	160,804	6.1%	2,910,680	103,507	3.7%
External Transfers	-	-	-		-	-	-		-	-		-	-	
Financial Services	3,000	1,558	4,689	1,926	2,029	202,188	200,158	9863.6%	573,468	371,280	183.6%	1,103,253	529,785	92.4%
SS Program Expenses	21,631,121	19,521,516	20,147,482	168,307	27,721,267	29,841,288	2,120,021	7.6%	28,289,723	(1,551,565)	-5.2%	28,915,049	625,325	2.2%
Total Expenditures	**27,535,891**	**25,596,237**	**26,598,772**	**4,173,863**	**34,582,851**	**38,832,490**	**4,249,639**	**12.3%**	**37,291,655**	**(1,540,836)**	**-4.0%**	**38,713,435**	**1,421,780**	**3.8%**
Investments														
Investments	-	-	-		-	-	-		-	-		-	-	
TCAs over Threshold	-	622,716	432,000	-	452,532	10,751,985	10,299,453	2276.0%	8,215,965	(2,536,020)	-23.6%	15,000,000	6,784,035	82.6%
Transfers to Reserves	242,814	1,518,553	324,315	-	75,162	759,434	**10,299,453**	13703.1%	1,501,210	741,776	97.7%	2,322,897	821,687	54.7%
Total Investments	**242,814**	**2,141,268**	**756,315**	**-**	**527,694**	**11,511,419**	**20,598,906**	**3903.6%**	**9,717,175**	**(1,794,244)**	**-15.6%**	**17,322,897**	**7,605,722**	**78.3%**
Financing														
Short Term Debt	-	-	-	-	-	-	-		-	-		-	-	
Long Term Debt	-	-	(367,200)	-	(1,232)	(8,384,385)	(8,383,153)	680450.7%	(7,248,465)	1,135,920	-13.5%	(10,500,000)	(3,251,535)	44.9%
Transfers From Reserves	(225,818)	(184,249)	(1,115,116)	(34,125)	(1,121,334)	(1,927,216)	(805,883)	71.9%	(643,435)	**1,283,781**	-66.6%	(1,643,435)	(1,000,000)	155.4%
Total Financing	**(225,818)**	**(184,249)**	**(1,482,316)**	**(34,125)**	**(1,122,566)**	**(10,311,601)**	**(9,189,036)**	**818.6%**	**(7,891,900)**	**2,419,701**	**-23.5%**	**(12,143,435)**	**(4,251,535)**	**53.9%**
Surplus / (Deficit)	**-**	**273,439**	**-**	**3,794,119**	**-**	**-**			**-**			**-**		

Community & Social Services - Cash Basis

Description	2024 Budget Proposed	2025 Budget Proposed	2026 Budget Proposed	2027 Budget Forecast	2028 Budget Forecast	2029 Budget Forecast	2030 Budget Forecast	2031 Budget Forecast	2032 Budget Forecast	2033 Budget Forecast
Revenue										
Taxation	10,226,054	10,643,489	11,934,251	14,394,730	16,116,009	18,080,780	18,993,800	20,472,681	22,188,309	24,728,037
Taxation - Dedicated Infrastructure	681,546	1,421,526	2,240,346	2,240,346	2,240,346	2,240,346	2,240,346	2,240,346	2,240,346	2,240,346
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	463,330	499,982	521,446	547,429	574,723	603,395	633,515	665,157	698,398	733,321
Grants	-	-	-	-	-	-	-	-	-	-
Subsidies	28,411,378	26,301,932	28,956,854	27,708,906	25,859,269	25,873,847	25,983,779	25,971,095	26,289,934	26,450,086
Permits and Fees	-	-	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-	-	-
Other Revenue	250,000	250,000	240,000	245,840	251,914	258,230	264,799	271,631	278,737	286,126
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
Total Revenue	**40,032,308**	**39,116,929**	**43,892,897**	**45,137,251**	**45,042,260**	**47,056,598**	**48,116,239**	**49,620,909**	**51,695,724**	**54,437,916**
Expenditures										
Salaries and Wages	3,689,680	3,640,771	3,795,412	3,963,898	4,140,024	4,324,143	4,516,624	4,717,854	4,928,239	5,148,204
Benefits	1,177,023	1,195,770	1,248,415	1,296,424	1,346,315	1,398,163	1,452,044	1,508,040	1,566,233	1,626,712
Travel and Training	118,125	131,021	131,948	135,063	138,262	141,547	144,921	148,387	151,947	155,605
Materials and Supplies	74,190	74,991	75,721	76,983	78,276	79,601	80,960	82,353	83,783	85,249
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	500	500	500	510	520	531	541	552	563	574
Insurance	19,611	22,436	25,680	29,406	33,685	38,601	44,249	50,738	58,195	66,764
Licences	1,400	1,400	1,400	1,428	1,457	1,486	1,515	1,546	1,577	1,608
Information Technology	38,251	39,382	40,578	41,713	42,860	44,043	45,263	46,521	47,818	49,156
External Services	758,225	382,620	331,500	306,400	311,440	316,624	321,958	327,446	293,092	298,902
Utilities	6,410	6,620	6,840	7,105	7,382	7,671	7,973	8,289	8,619	8,963
Rent and Property Tax	61,390	61,390	61,390	61,390	61,390	61,390	61,390	61,390	61,390	61,390
Repairs and Maintenance	9,000	9,000	9,000	9,240	9,487	9,742	10,004	10,274	10,553	10,840
TCAs under Threshold	188,840	55,390	56,070	57,210	58,387	59,747	61,150	62,597	64,090	65,830
Waste Expenses	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	2,646,369	2,807,173	2,910,680	4,367,317	4,384,621	4,780,117	4,757,819	5,156,947	5,645,257	5,739,748
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	202,188	573,468	1,103,253	1,842,253	2,334,941	3,240,221	3,240,284	3,240,349	3,240,416	3,240,483
SS Program Expenses	29,841,288	28,289,723	28,915,049	28,757,246	29,056,657	29,364,315	29,680,475	30,005,400	30,339,364	30,682,649
Total Expenditures	**38,832,490**	**37,291,655**	**38,713,435**	**40,953,584**	**42,005,705**	**43,867,942**	**44,427,171**	**45,428,683**	**46,501,136**	**47,242,677**
Investments										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	10,751,985	8,215,965	15,000,000	10,080,000	15,135,000	45,000	-	-	-	-
Transfers to Reserves	759,434	1,501,210	2,322,897	2,328,839	3,180,859	3,332,959	3,835,144	4,337,416	5,339,779	7,342,236
Total Investments	**11,511,419**	**9,717,175**	**17,322,897**	**12,408,839**	**18,315,859**	**3,377,959**	**3,835,144**	**4,337,416**	**5,339,779**	**7,342,236**
Financing										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Term Debt	(8,384,385)	(7,248,465)	(10,500,000)	(7,000,000)	(15,000,000)	-	-	-	-	-
Transfers From Reserves	(1,927,216)	(643,435)	(1,643,435)	(1,225,173)	(279,304)	(189,304)	(146,076)	(145,190)	(145,190)	(146,998)
Total Financing	**(10,311,601)**	**(7,891,900)**	**(12,143,435)**	**(8,225,173)**	**(15,279,304)**	**(189,304)**	**(146,076)**	**(145,190)**	**(145,190)**	**(146,998)**
Surplus / (Deficit)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**