

Human Resources - Cash Basis

| Description | 2021 Budget | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | 2024 Budget Proposed | \$ Increase/(Decrease) over 2023 | % Increase/(Decrease) over 2023 | 2025 Budget Proposed | \$ Increase/(Decrease) over 2024 | % Increase/(Decrease) over 2024 | 2026 Budget Proposed | \$ Increase/(Decrease) over 2025 | % Increase/(Decrease) over 2025 |
|-------------------------------------|------------------|------------------|------------------|------------------|------------------|-------------------------|--|---------------------------------------|-------------------------|--|---------------------------------------|-------------------------|--|---------------------------------------|
| Revenue | | | | | | | | | | | | | | |
| Taxation | - | - | - | - | - | - | - | | - | - | | - | - | |
| Taxation - Dedicated Infrastructure | - | - | - | | - | - | - | | - | - | | - | - | |
| Other Taxation Revenue | - | - | - | | - | - | - | | - | - | | - | - | |
| Internal Chargebacks | 1,350,891 | 1,290,938 | 1,225,892 | 1,322,424 | 1,371,965 | 1,646,660 | 274,695 | 20.0% | 1,696,688 | 50,027 | 3.0% | 1,748,259 | 51,571 | 3.0% |
| Grants | - | - | - | | - | - | - | | - | - | | - | - | |
| Subsidies | - | - | - | | - | - | - | | - | - | | - | - | |
| Permits and Fees | - | - | - | | - | - | - | | - | - | | - | - | |
| Licenses | - | - | - | | - | - | - | | - | - | | - | - | |
| Interest Revenue | - | - | - | | - | - | - | | - | - | | - | - | |
| Resident Revenue | - | - | - | | - | - | - | | - | - | | - | - | |
| Social Housing Revenue | - | - | - | | - | - | - | | - | - | | - | - | |
| County Revenue | - | - | - | | - | - | - | | - | - | | - | - | |
| Other Revenue | - | 8,247 | - | 4,346 | - | - | - | | - | - | | - | - | |
| Proceeds From Disposition | - | - | - | | - | - | - | | - | - | | - | - | |
| Total Revenue | 1,350,891 | 1,299,186 | 1,225,892 | 1,326,771 | 1,371,965 | 1,646,660 | 274,695 | 20.0% | 1,696,688 | 50,027 | 3.0% | 1,748,259 | 51,571 | 3.0% |
| Expenditures | | | | | | | | | | | | | | |
| Salaries and Wages | 727,355 | 696,963 | 717,366 | 747,140 | 779,116 | 988,287 | 209,171 | 26.8% | 1,022,794 | 34,507 | 3.5% | 1,058,682 | 35,888 | 3.5% |
| Benefits | 195,337 | 181,141 | 189,453 | 198,422 | 210,838 | 247,736 | 36,898 | 17.5% | 258,172 | 10,436 | 4.2% | 269,101 | 10,930 | 4.2% |
| Travel and Training | 200,234 | 89,689 | 251,573 | 141,913 | 299,773 | 210,802 | (88,971) | -29.7% | 210,802 | - | 0.0% | 210,802 | - | 0.0% |
| Materials and Supplies | 7,785 | 3,668 | 7,941 | 4,392 | 10,691 | 7,591 | (3,100) | -29.0% | 7,591 | - | 0.0% | 7,591 | - | 0.0% |
| EMS Supplies | - | - | - | | - | - | - | | - | - | | - | - | |
| Raw Food | - | - | - | | - | - | - | | - | - | | - | - | |
| LTC Supplies | - | - | - | | - | - | - | | - | - | | - | - | |
| Transportation Supplies | - | - | - | | - | - | - | | - | - | | - | - | |
| Insurance | - | - | - | | - | - | - | | - | - | | - | - | |
| Licences | - | - | - | | - | - | - | | - | - | | - | - | |
| Information Technology | 3,262 | 1,064 | 3,327 | 1,154 | 3,327 | 3,327 | - | 0.0% | 3,327 | - | 0.0% | 3,327 | - | 0.0% |
| External Services | 130,520 | 149,412 | 6,242 | - | 6,242 | 6,492 | 250 | 4.0% | 6,687 | 195 | 3.0% | 6,854 | 167 | 2.5% |
| Utilities | - | - | - | | - | - | - | | - | - | | - | - | |
| Rent and Property Tax | - | - | - | | - | - | - | | - | - | | - | - | |
| Repairs and Maintenance | 2,143 | 2,813 | 2,186 | 1,875 | 2,186 | 2,186 | - | | 2,186 | - | 0.0% | 2,186 | - | 0.0% |
| TCAs under Threshold | - | 79,191 | - | | - | - | - | | - | - | | - | - | |
| Waste Expenses | - | - | - | | - | - | - | | - | - | | - | - | |
| Internal Chargebacks | 132,554 | 126,001 | 144,404 | 131,874 | 156,392 | 180,240 | 23,848 | 15.2% | 185,129 | 4,889 | 2.7% | 189,716 | 4,587 | 2.5% |
| External Transfers | - | - | - | | - | - | - | | - | - | | - | - | |
| Financial Services | - | - | - | | - | - | - | | - | - | | - | - | |
| SS Program Expenses | - | - | - | | - | - | - | | - | - | | - | - | |
| Total Expenditures | 1,399,191 | 1,329,943 | 1,322,492 | 1,226,771 | 1,468,565 | 1,646,660 | 178,095 | 12.1% | 1,696,688 | 50,027 | 3.0% | 1,748,259 | 51,571 | 3.0% |
| Investments | | | | | | | | | | | | | | |
| Investments | - | - | - | | - | - | - | | - | - | | - | - | |
| TCAs over Threshold | - | (62,197) | - | - | - | - | - | | - | - | | - | - | |
| Transfers to Reserves | - | 96,600 | - | 196,600 | - | - | - | | - | - | | - | - | |
| Total Investments | - | 34,403 | - | 196,600 | - | - | - | 0.0% | - | - | 0.0% | - | - | 0.0% |
| Financing | | | | | | | | | | | | | | |
| Short Term Debt | - | - | - | | - | - | - | | - | - | | - | - | |
| Long Term Debt | - | - | - | | - | - | - | | - | - | | - | - | |
| Transfers From Reserves | (48,300) | (65,160) | (96,600) | (96,600) | (96,600) | - | 96,600 | #DIV/0! | - | - | | - | - | |
| Total Financing | (48,300) | (65,160) | (96,600) | (96,600) | (96,600) | - | 96,600 | #DIV/0! | - | - | 0.0% | - | - | 0.0% |
| Surplus / (Deficit) | - | - | - | - | - | - | | | - | | | - | | |

Human Resources - Cash Basis

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Health, Safety & Emergency Planning - Cash Basis

| Description | 2021 Budget | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | 2024 Budget Proposed | \$ Increase/(Decrease) over 2023 | % Increase/(Decrease) over 2023 | 2025 Budget Proposed | \$ Increase/(Decrease) over 2024 | % Increase/(Decrease) over 2024 | 2026 Budget Proposed | \$ Increase/(Decrease) over 2025 | % Increase/(Decrease) over 2025 |
|-------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------------------|--|---------------------------------------|-------------------------|--|---------------------------------------|-------------------------|--|---------------------------------------|
| Revenue | | | | | | | | | | | | | | |
| Taxation | 1,225,058 | 1,225,058 | 1,388,780 | 1,388,780 | 1,496,698 | 1,630,641 | 133,944 | 8.9% | 1,691,023 | 60,381 | 3.7% | 1,739,404 | 48,382 | 2.9% |
| Taxation - Dedicated Infrastructure | - | - | - | | - | - | - | | - | - | | - | - | |
| Other Taxation Revenue | - | - | - | | - | - | - | | - | - | | - | - | |
| Internal Chargebacks | - | - | - | | - | - | - | | - | - | | - | - | |
| Grants | - | 90,525 | - | | - | - | - | | - | - | | - | - | |
| Subsidies | - | - | - | | - | - | - | | - | - | | - | - | |
| Permits and Fees | - | - | - | | - | - | - | | - | - | | - | - | |
| Licenses | - | - | - | | - | - | - | | - | - | | - | - | |
| Interest Revenue | - | - | - | | - | - | - | | - | - | | - | - | |
| Resident Revenue | - | - | - | | - | - | - | | - | - | | - | - | |
| Social Housing Revenue | - | - | - | | - | - | - | | - | - | | - | - | |
| County Revenue | 24,500 | 24,408 | 24,990 | 24,412 | - | - | - | | - | - | | - | - | |
| Other Revenue | 16,150 | 14,928 | 16,150 | 17,632 | 16,150 | 16,150 | - | 0.0% | 16,150 | - | 0.0% | 16,150 | - | |
| Proceeds From Disposition | - | - | - | | - | - | - | | - | - | | - | - | |
| Total Revenue | 1,265,708 | 1,354,920 | 1,429,920 | 1,430,824 | 1,512,848 | 1,646,791 | 133,944 | 8.9% | 1,707,173 | 60,381 | 3.7% | 1,755,554 | 48,382 | 2.8% |
| Expenditures | | | | | | | | | | | | | | |
| Salaries and Wages | 367,213 | 354,733 | 365,336 | 337,553 | 415,595 | 427,533 | 11,938 | 2.9% | 444,634 | 17,101 | 4.0% | 462,420 | 17,785 | 4.0% |
| Benefits | 89,898 | 88,549 | 93,458 | 83,337 | 105,711 | 147,690 | 41,979 | 39.7% | 154,340 | 6,650 | 4.5% | 161,322 | 6,983 | 4.5% |
| Travel and Training | 85,500 | 52,953 | 85,500 | 81,414 | 85,500 | 87,820 | 2,320 | 2.7% | 90,233 | 2,413 | 2.7% | 92,742 | 2,509 | 2.8% |
| Materials and Supplies | 90,050 | 123,270 | 90,390 | 80,059 | 90,390 | 80,390 | (10,000) | -11.1% | 80,390 | - | 0.0% | 80,390 | - | 0.0% |
| EMS Supplies | 32,000 | 14,296 | 32,000 | 19,380 | 32,000 | 23,000 | (9,000) | -28.1% | 23,000 | - | 0.0% | 23,000 | - | 0.0% |
| Raw Food | - | - | - | | - | - | - | | - | - | | - | - | |
| LTC Supplies | - | - | - | | - | - | - | | - | - | | - | - | |
| Transportation Supplies | - | - | - | | - | - | - | | - | - | | - | - | |
| Insurance | - | - | - | | - | - | - | | - | - | | - | - | |
| Licences | - | - | - | | - | - | - | | - | - | | - | - | |
| Information Technology | 2,000 | 1,051 | 2,000 | 1,330 | 2,000 | 2,000 | - | 0.0% | 2,000 | - | 0.0% | 2,000 | - | 0.0% |
| External Services | 495,266 | 496,877 | 906,968 | 643,131 | 659,534 | 742,162 | 82,628 | 12.5% | 768,378 | 26,216 | 3.5% | 788,039 | 19,661 | 2.6% |
| Utilities | - | - | - | - | - | - | - | | - | - | | - | - | |
| Rent and Property Tax | - | - | - | | - | - | - | | - | - | | - | - | |
| Repairs and Maintenance | 17,275 | 20,247 | 17,581 | 10,923 | 17,581 | 17,581 | - | 0.0% | 17,581 | - | 0.0% | 17,581 | - | 0.0% |
| TCAs under Threshold | - | - | - | - | - | - | - | | - | - | | - | - | |
| Waste Expenses | - | - | - | - | - | - | - | | - | - | | - | - | |
| Internal Chargebacks | 81,506 | 71,041 | 94,088 | 88,322 | 99,537 | 113,616 | 14,079 | 14.1% | 121,617 | 8,001 | 7.0% | 123,061 | 1,444 | 1.2% |
| External Transfers | - | - | - | | - | - | - | | - | - | | - | - | |
| Financial Services | - | - | - | | - | - | - | | - | - | | - | - | |
| SS Program Expenses | - | - | - | | - | - | - | | - | - | | - | - | |
| Total Expenditures | 1,260,708 | 1,223,017 | 1,687,320 | 1,345,450 | 1,507,848 | 1,641,791 | 133,944 | 8.9% | 1,702,173 | 60,381 | 3.7% | 1,750,554 | 48,382 | 2.8% |
| Investments | | | | | | | | | | | | | | |
| Investments | - | - | - | | - | - | - | | - | - | | - | - | |
| TCAs over Threshold | - | - | - | - | - | - | - | | - | - | | - | - | |
| Transfers to Reserves | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | - | 0.0% | 5,000 | - | 0.0% | 5,000 | - | 0.0% |
| Total Investments | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | - | 0.0% | 5,000 | - | 0.0% | 5,000 | - | 0.0% |
| Financing | | | | | | | | | | | | | | |
| Short Term Debt | - | - | - | | - | - | - | | - | - | | - | - | |
| Long Term Debt | - | - | - | | - | - | - | | - | - | | - | - | |
| Transfers From Reserves | - | - | (262,400) | (262,400) | - | - | - | 0.0% | - | - | | - | - | |
| Total Financing | - | - | (262,400) | (262,400) | - | - | - | 0.0% | - | - | 0.0% | - | - | 0.0% |
| Surplus / (Deficit) | - | 126,904 | - | 342,774 | - | - | | | - | | | - | | |

Health, Safety & Emergency Planning - Cash Basis

| Description | 2024 Budget Proposed | 2025 Budget Proposed | 2026 Budget Proposed | 2027 Budget Forecast | 2028 Budget Forecast | 2029 Budget Forecast | 2030 Budget Forecast | 2031 Budget Forecast | 2032 Budget Forecast | 2033 Budget Forecast |
|-------------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| Revenue | | | | | | | | | | |
| Taxation | 1,630,641 | 1,691,023 | 1,739,404 | 1,842,585 | 1,895,128 | 1,949,341 | 2,005,281 | 2,063,009 | 2,122,589 | 2,184,083 |
| Taxation - Dedicated Infrastructure | - | - | - | - | - | - | - | - | - | - |
| Other Taxation Revenue | - | - | - | - | - | - | - | - | - | - |
| Internal Chargebacks | - | - | - | - | - | - | - | - | - | - |
| Grants | - | - | - | - | - | - | - | - | - | - |
| Subsidies | - | - | - | - | - | - | - | - | - | - |
| Permits and Fees | - | - | - | - | - | - | - | - | - | - |
| Licenses | - | - | - | - | - | - | - | - | - | - |
| Interest Revenue | - | - | - | - | - | - | - | - | - | - |
| Resident Revenue | - | - | - | - | - | - | - | - | - | - |
| Social Housing Revenue | - | - | - | - | - | - | - | - | - | - |
| County Revenue | - | - | - | - | - | - | - | - | - | - |
| Other Revenue | 16,150 | 16,150 | 16,150 | 16,150 | 16,150 | 16,150 | 16,150 | 16,150 | 16,150 | 16,150 |
| Proceeds From Disposition | - | - | - | - | - | - | - | - | - | - |
| Total Revenue | 1,646,791 | 1,707,173 | 1,755,554 | 1,858,735 | 1,911,278 | 1,965,491 | 2,021,431 | 2,079,159 | 2,138,739 | 2,200,233 |
| Expenditures | | | | | | | | | | |
| Salaries and Wages | 427,533 | 444,634 | 462,420 | 480,916 | 500,153 | 520,159 | 540,966 | 562,604 | 585,108 | 608,513 |
| Benefits | 147,690 | 154,340 | 161,322 | 167,775 | 174,486 | 181,466 | 188,724 | 196,273 | 204,124 | 212,289 |
| Travel and Training | 87,820 | 90,233 | 92,742 | 94,597 | 96,489 | 98,419 | 100,387 | 102,395 | 104,443 | 106,531 |
| Materials and Supplies | 80,390 | 80,390 | 80,390 | 81,998 | 83,638 | 85,311 | 87,017 | 88,757 | 90,532 | 92,343 |
| EMS Supplies | 23,000 | 23,000 | 23,000 | 23,460 | 23,929 | 24,408 | 24,896 | 25,394 | 25,902 | 26,420 |
| Raw Food | - | - | - | - | - | - | - | - | - | - |
| LTC Supplies | - | - | - | - | - | - | - | - | - | - |
| Transportation Supplies | - | - | - | - | - | - | - | - | - | - |
| Insurance | - | - | - | - | - | - | - | - | - | - |
| Licences | - | - | - | - | - | - | - | - | - | - |
| Information Technology | 2,000 | 2,000 | 2,000 | 2,040 | 2,081 | 2,122 | 2,165 | 2,208 | 2,252 | 2,297 |
| External Services | 742,162 | 768,378 | 788,039 | 859,494 | 879,179 | 899,356 | 920,042 | 941,249 | 962,992 | 985,287 |
| Utilities | - | - | - | - | - | - | - | - | - | - |
| Rent and Property Tax | - | - | - | - | - | - | - | - | - | - |
| Repairs and Maintenance | 17,581 | 17,581 | 17,581 | 17,932 | 18,291 | 18,657 | 19,030 | 19,410 | 19,799 | 20,194 |
| TCAs under Threshold | - | - | - | - | - | - | - | - | - | - |
| Waste Expenses | - | - | - | - | - | - | - | - | - | - |
| Internal Chargebacks | 113,616 | 121,617 | 123,061 | 125,522 | 128,033 | 130,593 | 133,205 | 135,869 | 138,587 | 141,358 |
| External Transfers | - | - | - | - | - | - | - | - | - | - |
| Financial Services | - | - | - | - | - | - | - | - | - | - |
| SS Program Expenses | - | - | - | - | - | - | - | - | - | - |
| Total Expenditures | 1,641,791 | 1,702,173 | 1,750,554 | 1,853,735 | 1,906,278 | 1,960,491 | 2,016,431 | 2,074,159 | 2,133,738 | 2,195,233 |
| Investments | | | | | | | | | | |
| Investments | - | - | - | - | - | - | - | - | - | - |
| TCAs over Threshold | - | - | - | - | - | - | - | - | - | - |
| Transfers to Reserves | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Total Investments | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Financing | | | | | | | | | | |
| Short Term Debt | - | - | - | - | - | - | - | - | - | - |
| Long Term Debt | - | - | - | - | - | - | - | - | - | - |
| Transfers From Reserves | - | - | - | - | - | - | - | - | - | - |
| Total Financing | - | - | - | - | - | - | - | - | - | - |
| Surplus / (Deficit) | - | - | - | - | - | - | - | - | - | - |

Legislative Services - Cash Basis

| Description | 2021 Budget | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | 2024 Budget Proposed | \$ Increase/(Decrease) over 2023 | % Increase/(Decrease) over 2023 | 2025 Budget Proposed | \$ Increase/(Decrease) over 2024 | % Increase/(Decrease) over 2024 | 2026 Budget Proposed | \$ Increase/(Decrease) over 2025 | % Increase/(Decrease) over 2025 |
|-------------------------------------|-----------------|-----------------|----------------|----------------|----------------|-------------------------|--|---------------------------------------|-------------------------|--|---------------------------------------|-------------------------|--|---------------------------------------|
| Revenue | | | | | | | | | | | | | | |
| Taxation | - | - | - | - | - | - | - | | - | - | | - | - | |
| Taxation - Dedicated Infrastructure | - | - | - | | - | - | - | | - | - | | - | - | |
| Other Taxation Revenue | - | - | - | | - | - | - | | - | - | | - | - | |
| Internal Chargebacks | 293,704 | 256,315 | 274,978 | 325,297 | 319,879 | 347,129 | 27,250 | 8.5% | 398,858 | 51,729 | 14.9% | 412,435 | 13,577 | 3.4% |
| Grants | - | - | - | | - | - | - | | - | - | | - | - | |
| Subsidies | - | - | - | | - | - | - | | - | - | | - | - | |
| Permits and Fees | - | - | - | | - | - | - | | - | - | | - | - | |
| Licenses | - | - | - | | - | - | - | | - | - | | - | - | |
| Interest Revenue | - | - | - | | - | - | - | | - | - | | - | - | |
| Resident Revenue | - | - | - | | - | - | - | | - | - | | - | - | |
| Social Housing Revenue | - | - | - | | - | - | - | | - | - | | - | - | |
| County Revenue | - | - | - | | - | - | - | | - | - | | - | - | |
| Other Revenue | - | 67 | - | 1,337 | - | - | - | | - | - | | - | - | |
| Proceeds From Disposition | - | - | - | | - | - | - | | - | - | | - | - | |
| Total Revenue | 293,704 | 256,382 | 274,978 | 326,634 | 319,879 | 347,129 | 27,250 | 8.5% | 398,858 | 51,729 | 14.9% | 412,435 | 13,577 | 3.4% |
| Expenditures | | | | | | | | | | | | | | |
| Salaries and Wages | 209,614 | 178,069 | 172,953 | 235,903 | 180,168 | 200,991 | 20,823 | 11.6% | 251,059 | 50,069 | 24.9% | 261,102 | 10,043 | 4.0% |
| Benefits | 31,442 | 42,330 | 44,803 | 58,347 | 44,586 | 49,865 | 5,279 | 11.8% | 51,860 | 1,995 | 4.0% | 53,934 | 2,074 | 4.0% |
| Travel and Training | 4,250 | 1,529 | 12,700 | 7,107 | 18,100 | 16,700 | (1,400) | -7.7% | 16,700 | - | 0.0% | 16,700 | - | 0.0% |
| Materials and Supplies | 2,415 | 545 | 3,208 | 3,422 | 16,700 | 6,150 | (10,550) | -63.2% | 6,150 | - | 0.0% | 7,650 | 1,500 | 24.4% |
| EMS Supplies | - | - | - | | - | - | - | | - | - | | - | - | |
| Raw Food | - | - | - | | - | - | - | | - | - | | - | - | |
| LTC Supplies | - | - | - | | - | - | - | | - | - | | - | - | |
| Transportation Supplies | - | - | - | | - | - | - | | - | - | | - | - | |
| Insurance | - | - | - | | - | - | - | | - | - | | - | - | |
| Licences | - | - | - | | - | - | - | | - | - | | - | - | |
| Information Technology | 900 | 340 | 2,200 | 891 | 1,967 | 11,000 | 9,033 | 459.3% | 8,000 | (3,000) | -27.3% | 8,175 | 175 | 2.2% |
| External Services | 15,000 | 5,943 | 17,240 | 3,788 | 22,000 | 20,000 | (2,000) | -9.1% | 20,000 | - | 0.0% | 20,000 | - | 0.0% |
| Utilities | - | - | - | | - | - | - | | - | - | | - | - | |
| Rent and Property Tax | - | - | - | | - | - | - | | - | - | | - | - | |
| Repairs and Maintenance | - | - | - | | - | - | - | | - | - | | - | - | |
| TCAs under Threshold | - | - | - | - | - | - | - | | 2,000 | 2,000 | #DIV/0! | 1,000 | (1,000) | -50.0% |
| Waste Expenses | - | - | - | | - | - | - | | - | - | | - | - | |
| Internal Chargebacks | 33,083 | 30,625 | 21,874 | 17,175 | 36,358 | 42,423 | 6,065 | 16.7% | 43,089 | 666 | 1.6% | 43,874 | 785 | 1.8% |
| External Transfers | - | - | - | | - | - | - | | - | - | | - | - | |
| Financial Services | - | - | - | | - | - | - | | - | - | | - | - | |
| SS Program Expenses | - | - | - | | - | - | - | | - | - | | - | - | |
| Total Expenditures | 296,704 | 259,382 | 274,978 | 326,634 | 319,879 | 347,129 | 27,250 | 8.5% | 398,858 | 51,729 | 14.9% | 412,435 | 13,577 | 3.4% |
| Investments | | | | | | | | | | | | | | |
| Investments | - | - | - | | - | - | - | | - | - | | - | - | |
| TCAs over Threshold | - | - | - | - | - | - | - | | - | - | | - | - | |
| Transfers to Reserves | 7,000 | 7,000 | - | - | - | - | - | | - | - | | - | - | |
| Total Investments | 7,000 | 7,000 | - | - | - | - | - | 0.0% | - | - | 0.0% | - | - | 0.0% |
| Financing | | | | | | | | | | | | | | |
| Short Term Debt | - | - | - | | - | - | - | | - | - | | - | - | |
| Long Term Debt | - | - | - | | - | - | - | | - | - | | - | - | |
| Transfers From Reserves | (10,000) | (10,000) | - | - | - | - | - | | - | - | | - | - | |
| Total Financing | (10,000) | (10,000) | - | - | - | - | - | 0.0% | - | - | 0.0% | - | - | 0.0% |
| Surplus / (Deficit) | - | - | - | - | - | - | | | - | | | - | | |

Legislative Services - Cash Basis

[illegible]

Natural Heritage - Cash Basis

| Description | 2021 Budget | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | 2024 Budget Proposed | \$ Increase/(Decrease) over 2023 | % Increase/(Decrease) over 2023 | 2025 Budget Proposed | \$ Increase/(Decrease) over 2024 | % Increase/(Decrease) over 2024 | 2026 Budget Proposed | \$ Increase/(Decrease) over 2025 | % Increase/(Decrease) over 2025 |
|-------------------------------------|-----------------|-----------------|------------------|------------------|------------------|-------------------------|--|---------------------------------------|-------------------------|--|---------------------------------------|-------------------------|--|---------------------------------------|
| Revenue | | | | | | | | | | | | | | |
| Taxation | 694,854 | 694,854 | 811,055 | 811,056 | 915,005 | 1,234,305 | 319,300 | 34.9% | 1,349,441 | 115,136 | 9.3% | 1,370,331 | 20,890 | 1.5% |
| Taxation - Dedicated Infrastructure | - | - | - | | - | - | - | | - | - | | - | - | |
| Other Taxation Revenue | - | - | - | | - | - | - | | - | - | | - | - | |
| Internal Chargebacks | - | - | - | | - | - | - | | - | - | | - | - | |
| Grants | - | 50,764 | - | - | - | - | - | | - | - | | - | - | |
| Subsidies | - | - | - | | - | - | - | | - | - | | - | - | |
| Permits and Fees | - | - | - | | - | - | - | | - | - | | - | - | |
| Licenses | - | - | - | | - | - | - | | - | - | | - | - | |
| Interest Revenue | - | - | - | | - | - | - | | - | - | | - | - | |
| Resident Revenue | - | - | - | | - | - | - | | - | - | | - | - | |
| Social Housing Revenue | - | - | - | | - | - | - | | - | - | | - | - | |
| County Revenue | - | - | - | | - | - | - | | - | - | | - | - | |
| Other Revenue | 146,371 | 129,772 | 95,000 | 47,400 | 95,000 | 95,000 | - | 0.0% | 95,000 | - | 0.0% | 95,000 | - | 0.0% |
| Proceeds From Disposition | - | - | - | | - | - | - | | - | - | | - | - | |
| Total Revenue | 841,226 | 875,390 | 906,055 | 858,456 | 1,010,005 | 1,329,305 | 319,300 | 31.6% | 1,444,441 | 115,136 | 8.7% | 1,465,331 | 20,890 | 1.4% |
| Expenditures | | | | | | | | | | | | | | |
| Salaries and Wages | 344,083 | 279,791 | 313,031 | 318,785 | 394,410 | 472,381 | 77,970 | 19.8% | 490,076 | 17,695 | 3.7% | 508,479 | 18,403 | 3.8% |
| Benefits | 83,394 | 74,937 | 82,755 | 85,956 | 98,916 | 121,081 | 22,165 | 22.4% | 126,132 | 5,051 | 4.2% | 131,407 | 5,274 | 4.2% |
| Travel and Training | 30,570 | 11,080 | 31,181 | 10,158 | 31,400 | 37,728 | 6,328 | 20.2% | 38,860 | 1,132 | 3.0% | 39,715 | 855 | 2.2% |
| Materials and Supplies | 25,365 | 20,524 | 33,735 | 17,315 | 26,075 | 26,188 | 113 | 0.4% | 26,268 | 80 | 0.3% | 26,329 | 61 | 0.2% |
| EMS Supplies | - | - | - | | - | - | - | | - | - | | - | - | |
| Raw Food | - | - | - | | - | - | - | | - | - | | - | - | |
| LTC Supplies | - | - | - | | - | - | - | | - | - | | - | - | |
| Transportation Supplies | - | - | - | | - | - | - | | - | - | | - | - | |
| Insurance | - | - | - | | - | - | - | | - | - | | - | - | |
| Licences | - | - | - | 531 | - | - | - | | - | - | | - | - | |
| Information Technology | 2,999 | 2,072 | 3,059 | 2,091 | 3,000 | 3,000 | - | 0.0% | 3,000 | - | 0.0% | 3,000 | - | 0.0% |
| External Services | 228,088 | 135,823 | 313,119 | 249,169 | 228,500 | 380,600 | 152,100 | 66.6% | 397,238 | 16,638 | 4.4% | 418,475 | 21,237 | 5.3% |
| Utilities | 4,000 | 4,025 | 3,418 | 6,360 | 4,800 | 4,962 | 162 | 3.4% | 5,059 | 97 | 2.0% | 5,065 | 6 | 0.1% |
| Rent and Property Tax | - | - | - | | - | - | - | | - | - | | - | - | |
| Repairs and Maintenance | 48,014 | 46,134 | 38,894 | 57,767 | 53,000 | 57,160 | 4,160 | 7.8% | 58,425 | 1,265 | 2.2% | 59,380 | 955 | 1.6% |
| TCAs under Threshold | 4,590 | 3,743 | 4,682 | 1,373 | 4,500 | 4,500 | - | | 4,500 | - | 0.0% | 4,500 | - | 0.0% |
| Waste Expenses | - | - | - | | - | - | - | | - | - | | - | - | |
| Internal Chargebacks | 47,718 | 48,852 | 58,782 | 56,593 | 62,888 | 76,189 | 13,301 | 21.2% | 82,167 | 5,978 | 7.8% | 82,865 | 698 | 0.8% |
| External Transfers | - | - | - | | - | - | - | | - | - | | - | - | |
| Financial Services | - | - | - | | - | - | - | | - | - | | - | - | |
| SS Program Expenses | - | - | - | | - | - | - | | - | - | | - | - | |
| Total Expenditures | 818,822 | 626,981 | 882,656 | 806,099 | 907,489 | 1,183,789 | 276,300 | 30.4% | 1,231,725 | 47,936 | 4.0% | 1,279,215 | 47,490 | 3.9% |
| Investments | | | | | | | | | | | | | | |
| Investments | - | - | - | | - | - | - | | - | - | | - | - | |
| TCAs over Threshold | - | - | 80,000 | 54,972 | 25,000 | 73,000 | 48,000 | 192.0% | 73,000 | - | 0.0% | 73,000 | - | 0.0% |
| Transfers to Reserves | 59,416 | 142,416 | 59,416 | 59,416 | 84,416 | 129,416 | 45,000 | 53.3% | 158,916 | 29,500 | 22.8% | 158,916 | - | 0.0% |
| Total Investments | 59,416 | 142,416 | 139,416 | 114,388 | 109,416 | 202,416 | 93,000 | 85.0% | 231,916 | 29,500 | 14.6% | 231,916 | - | 0.0% |
| Financing | | | | | | | | | | | | | | |
| Short Term Debt | - | - | - | | - | - | - | | - | - | | - | - | |
| Long Term Debt | - | - | - | | - | - | - | | - | - | | - | - | |
| Transfers From Reserves | (37,012) | (37,012) | (116,017) | (116,017) | (6,900) | (56,900) | (50,000) | -45.8% | (19,200) | 37,700 | -66.3% | (45,800) | (26,600) | 138.5% |
| Total Financing | (37,012) | (37,012) | (116,017) | (116,017) | (6,900) | (56,900) | (50,000) | -45.8% | (19,200) | 37,700 | -66.3% | (45,800) | (26,600) | 138.5% |
| Surplus / (Deficit) | - | 143,004 | - | 53,985 | - | - | | | - | | | - | | |

Natural Heritage - Cash Basis

[illegible]

Northumberland County Archives & Museum - Cash Basis

| Description | 2021 Budget | 2021 Actual | 2022 Budget | 2022 Actual | 2023 Budget | 2024 Budget Proposed | \$ Increase/(Decrease) over 2023 | % Increase/(Decrease) over 2023 | 2025 Budget Proposed | \$ Increase/(Decrease) over 2024 | % Increase/(Decrease) over 2024 | 2026 Budget Proposed | \$ Increase/(Decrease) over 2025 | % Increase/(Decrease) over 2025 |
|-------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------------------|--|---------------------------------------|-------------------------|--|---------------------------------------|-------------------------|--|---------------------------------------|
| Revenue | | | | | | | | | | | | | | |
| Taxation | 415,712 | 415,712 | 424,145 | 424,145 | 369,590 | 372,932 | 3,342 | 0.9% | 508,724 | 135,792 | 36.4% | 619,192 | 110,468 | 21.7% |
| Taxation - Dedicated Infrastructure | - | - | - | | - | - | - | | - | - | | - | - | |
| Other Taxation Revenue | - | - | - | | - | - | - | | - | - | | - | - | |
| Internal Chargebacks | - | - | - | - | - | - | - | | - | - | | - | - | |
| Grants | - | - | 294,165 | 205,346 | 482,280 | 427,406 | (54,874) | -11.4% | 106,673 | (320,733) | -75.0% | - | (106,673) | -100.0% |
| Subsidies | - | - | - | | - | - | - | | - | - | | - | - | |
| Permits and Fees | - | - | - | | - | - | - | | - | - | | - | - | |
| Licenses | - | - | - | | - | - | - | | - | - | | - | - | |
| Interest Revenue | - | - | - | | - | - | - | | - | - | | - | - | |
| Resident Revenue | - | - | - | | - | - | - | | - | - | | - | - | |
| Social Housing Revenue | - | - | - | | - | - | - | | - | - | | - | - | |
| County Revenue | - | - | - | | - | - | - | | - | - | | - | - | |
| Other Revenue | 500 | 2,464 | 81,500 | 190 | 221,745 | 221,745 | - | 0.0% | 47,000 | (174,745) | -78.8% | 23,500 | (23,500) | -50.0% |
| Proceeds From Disposition | - | - | - | | - | - | - | | - | - | | - | - | |
| Total Revenue | 416,212 | 418,176 | 799,810 | 629,681 | 1,073,615 | 1,022,083 | (51,532) | -4.8% | 662,397 | (359,686) | -35.2% | 642,692 | (19,705) | -3.0% |
| Expenditures | | | | | | | | | | | | | | |
| Salaries and Wages | 144,460 | 130,178 | 152,160 | 146,385 | 179,663 | 202,586 | 22,923 | 12.8% | 210,689 | 8,103 | 4.0% | 219,116 | 8,428 | 4.0% |
| Benefits | 36,533 | 33,533 | 40,099 | 39,380 | 44,196 | 56,238 | 12,042 | 27.2% | 58,566 | 2,328 | 4.1% | 61,003 | 2,437 | 4.2% |
| Travel and Training | 6,730 | 1,453 | 6,730 | 3,729 | 6,730 | 6,735 | 5 | 0.1% | 6,735 | - | 0.0% | 6,735 | - | 0.0% |
| Materials and Supplies | 12,769 | 4,788 | 17,622 | 10,013 | 18,800 | 18,800 | - | 0.0% | 38,800 | 20,000 | 106.4% | 38,800 | - | 0.0% |
| EMS Supplies | - | - | - | | - | - | - | | - | - | | - | - | |
| Raw Food | - | - | - | | - | - | - | | - | - | | - | - | |
| LTC Supplies | - | - | - | | - | - | - | | - | - | | - | - | |
| Transportation Supplies | - | - | - | | - | - | - | | - | - | | - | - | |
| Insurance | - | - | - | - | - | - | - | | 1,800 | 1,800 | #DIV/0! | 1,800 | - | 0.0% |
| Licences | - | - | - | | - | - | - | | - | - | | - | - | |
| Information Technology | 1,500 | 12,099 | 1,500 | 552 | 645 | 732 | 87 | 13.5% | 732 | - | 0.0% | 732 | - | 0.0% |
| External Services | 51,800 | 30,490 | 405,759 | 25,122 | 824,025 | 630,245 | (193,780) | -23.5% | 153,173 | (477,072) | -75.7% | 23,000 | (130,173) | -85.0% |
| Utilities | - | - | - | | - | - | - | | - | - | | - | - | |
| Rent and Property Tax | - | - | 6,000 | - | 6,000 | 6,000 | - | 0.0% | 6,000 | - | 0.0% | - | (6,000) | -100.0% |
| Repairs and Maintenance | - | 53 | - | 322 | 440 | 712 | 272 | 61.7% | 712 | - | 0.0% | 712 | - | 0.0% |
| TCAs under Threshold | - | - | 18,406 | - | 18,406 | 18,406 | - | 0.0% | - | (18,406) | -100.0% | - | - | |
| Waste Expenses | - | - | - | | - | - | - | | - | - | | - | - | |
| Internal Chargebacks | 62,420 | 55,657 | 80,534 | 73,313 | 94,709 | 81,630 | (13,079) | -13.8% | 79,632 | (1,998) | -2.4% | 79,677 | 45 | 0.1% |
| External Transfers | - | - | - | | - | - | - | | - | - | | - | - | |
| Financial Services | - | (557,842) | - | (556,716) | - | - | - | | 105,559 | 105,559 | #DIV/0! | 211,117 | 105,559 | 100.0% |
| SS Program Expenses | - | - | - | | - | - | - | | - | - | | - | - | |
| Total Expenditures | 316,212 | (289,592) | 728,810 | (257,900) | 1,193,615 | 1,022,083 | (171,532) | -14.4% | 662,397 | (359,686) | -35.2% | 642,692 | (19,705) | -3.0% |
| Investments | | | | | | | | | | | | | | |
| Investments | - | - | - | | - | - | - | | - | - | | - | - | |
| TCAs over Threshold | - | 557,842 | 2,905,278 | 750,349 | 1,549,788 | 1,061,787 | (488,001) | -31.5% | 216,199 | (845,587) | -79.6% | - | (216,199) | -100.0% |
| Transfers to Reserves | 100,000 | 129,000 | 100,000 | 120,000 | - | - | - | | - | - | | - | - | |
| Total Investments | 100,000 | 686,842 | 3,005,278 | 870,349 | 1,549,788 | 1,061,787 | (488,001) | -31.5% | 216,199 | (845,587) | -79.6% | - | (216,199) | -100.0% |
| Financing | | | | | | | | | | | | | | |
| Short Term Debt | - | - | - | | - | - | - | | - | - | | - | - | |
| Long Term Debt | - | - | (2,405,278) | - | (1,440,992) | - | 1,440,992 | -100.0% | - | - | | - | - | |
| Transfers From Reserves | - | (15,000) | (529,000) | (529,000) | (228,796) | (1,061,787) | (832,990) | 364.1% | (216,199) | 845,587 | -79.6% | - | 216,199 | -100.0% |
| Total Financing | - | (15,000) | (2,934,278) | (529,000) | (1,669,788) | (1,061,787) | 608,001 | -36.4% | (216,199) | 845,587 | -79.6% | - | 216,199 | -100.0% |
| Surplus / (Deficit) | - | 35,926 | - | 546,233 | - | - | | | - | | | - | | |

Northumberland County Archives & Museum - Cash Basis

[illegible]