

Economic Development - Cash Basis

Description	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget	2024 Budget Proposed	\$ Increase/(Decrease) over 2023	% Increase/(Decrease) over 2023	2025 Budget Proposed	\$ Increase/(Decrease) over 2024	% Increase/(Decrease) over 2024	2026 Budget Proposed	\$ Increase/(Decrease) over 2025	% Increase/(Decrease) over 2025
Revenue														
Taxation	848,040	848,040	1,021,524	1,021,524	1,109,171	1,392,350	283,179	25.5%	1,458,845	66,495	4.8%	1,499,314	40,469	2.8%
Taxation - Dedicated Infrastructure	-	-	-		-	-			-			-		
Other Taxation Revenue	-	-	-		-	-			-			-		
Internal Chargebacks	-	-	-		-	-			-			-		
Grants	116,666	77,149	118,943	473,548	139,004	206,007	67,003	48.2%	183,106	(22,901)	-11.1%	190,496	7,390	4.0%
Subsidies	46,125	46,502	-	-	-	-			-			-		
Permits and Fees	-	-	-		-	-			-			-		
Licenses	-	-	-		-	-			-			-		
Interest Revenue	-	-	-		-	-			-			-		
Resident Revenue	-	-	-		-	-			-			-		
Social Housing Revenue	-	-	-		-	-			-			-		
County Revenue	-	-	-		-	-			-			-		
Other Revenue	-	57	-	15,744	-	-			-			-		
Proceeds From Disposition	-	-	-		-	-			-			-		
Total Revenue	1,010,831	971,748	1,140,467	1,510,816	1,248,175	1,598,357	350,182	28.1%	1,641,951	43,594	2.7%	1,689,810	47,859	2.9%
Expenditures														
Salaries and Wages	350,317	339,669	413,347	306,037	448,409	533,254	84,845	18.9%	552,584	19,330	3.6%	572,688	20,103	3.6%
Benefits	96,648	88,090	101,138	76,293	95,120	133,716	38,596	40.6%	139,249	5,533	4.1%	145,039	5,790	4.2%
Travel and Training	31,600	17,101	32,232	39,687	37,632	63,212	25,580	68.0%	65,425	2,213	3.5%	67,556	2,130	3.3%
Materials and Supplies	145,525	115,888	185,637	370,178	185,637	173,849	(11,787)	-6.3%	179,460	5,610	3.2%	184,562	5,103	2.8%
EMS Supplies	-	-	-		-	-			-			-		
Raw Food	-	-	-		-	-			-			-		
LTC Supplies	-	-	-		-	-			-			-		
Transportation Supplies	-	-	-		-	-			-			-		
Insurance	-	-	-		-	-			-			-		
Licences	-	-	-		-	-			-			-		
Information Technology	4,000	2,304	4,080	2,027	4,080	1,500	(2,580)	-63.2%	1,500	-	0.0%	1,500	-	0.0%
External Services	208,000	282,410	212,160	538,211	255,540	435,762	180,222	70.5%	411,394	(24,367)	-5.6%	416,229	4,835	1.2%
Utilities	-	-	-		-	-			-			-		
Rent and Property Tax	-	-	-		-	-			-			-		
Repairs and Maintenance	1,500	1,772	1,530	1,181	1,530	1,591	61	4.0%	1,639	48	3.0%	1,680	41	2.5%
TCAs under Threshold	-	1,628	-	-	-	-			-			-		
Waste Expenses	-	-	-		-	-			-			-		
Internal Chargebacks	173,241	159,107	190,343	183,417	220,227	255,473	35,245	16.0%	290,699	35,226	13.8%	300,556	9,857	3.4%
External Transfers	-	-	-	-	-	-			-			-		
Financial Services	-	-	-	-	-	-			-			-		
SS Program Expenses	-	-	-		-	-			-			-		
Total Expenditures	1,010,831	1,007,969	1,140,467	1,517,031	1,248,175	1,598,357	350,182	28.1%	1,641,951	43,594	2.7%	1,689,810	47,859	2.9%
Investments														
Investments	-	-	-		-	-			-			-		
TCAs over Threshold	-	-	-	7,890.73	-	-			-			-		
Transfers to Reserves	-	-	-		-	-			-			-		
Total Investments	-	-	-	7,891	-	-			-			-		
Financing														
Short Term Debt	-	-	-		-	-			-			-		
Long Term Debt	-	-	-		-	-			-			-		
Transfers From Reserves	-	-	-		-	-			-			-		
Total Financing	-	-	-	-	-	-			-			-		
Surplus / (Deficit)	-	(36,221)	-	(14,106)	-	-			-			-		

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Economic Development - Cash Basis

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Business Entrepreneurship Centre Northumberland - Cash Basis

Description	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget	2024 Budget Proposed	\$ Increase/(Decrease) over 2023	% Increase/(Decrease) over 2023	2025 Budget Proposed	\$ Increase/(Decrease) over 2024	% Increase/(Decrease) over 2024	2026 Budget Proposed	\$ Increase/(Decrease) over 2025	% Increase/(Decrease) over 2025
Revenue														
Taxation	-	-	-	-	-	-			-			-		
Taxation - Dedicated Infrastructure	-	-	-		-	-			-			-		
Other Taxation Revenue	-	-	-		-	-			-			-		
Internal Chargebacks	35,000	35,000	35,000	35,000	50,000	64,533	14,533	29.1%	82,936	18,403	28.5%	92,921	9,985	12.0%
Grants	401,595	312,350	320,550	285,014	336,956	348,756	11,800	3.5%	355,759	7,003	2.0%	362,040	6,282	1.8%
Subsidies	-	-	-	-	-	-			-			-		
Permits and Fees	-	-	-		-	-			-			-		
Licenses	-	-	-		-	-			-			-		
Interest Revenue	-	-	-		-	-			-			-		
Resident Revenue	-	-	-		-	-			-			-		
Social Housing Revenue	-	-	-		-	-			-			-		
County Revenue	-	-	-		-	-			-			-		
Other Revenue	3,600	2,110	1,212	2,190	624	1,030	406	65.1%	1,061	31	3.0%	1,088	27	2.5%
Proceeds From Disposition	-	-	-		-	-			-			-		
Total Revenue	440,195	349,459	356,762	322,204	387,580	414,319	26,739	6.9%	439,756	25,437	6.1%	456,049	16,293	3.7%
Expenditures														
Salaries and Wages	177,305	165,772	177,379	169,053	178,167	199,053	20,886	11.7%	207,015	7,962	4.0%	215,295	8,281	4.0%
Benefits	48,233	44,895	50,395	49,087	55,397	60,533	5,136	9.3%	63,137	2,605	4.3%	65,867	2,730	4.3%
Travel and Training	2,000	234	2,040	10,273	2,081	2,164	83	4.0%	2,229	65	3.0%	2,285	56	2.5%
Materials and Supplies	16,875	17,791	10,530	24,224	17,520	18,221	701	4.0%	18,768	547	3.0%	19,237	469	2.5%
EMS Supplies	-	-	-		-	-			-			-		
Raw Food	-	-	-		-	-			-			-		
LTC Supplies	-	-	-		-	-			-			-		
Transportation Supplies	-	-	-		-	-			-			-		
Insurance	-	-	-		-	-			-			-		
Licences	-	-	-		-	-			-			-		
Information Technology	840	559	857	351	874	909	35	4.0%	936	27	3.0%	960	23	2.5%
External Services	-	542	2,000	-	17,000	10,000	(7,000)	-41.2%	10,433	433	4.3%	10,000	(433)	-4.2%
Utilities	-	-	-	-	-	-			-			-		
Rent and Property Tax	-	-	-		-	-			-			-		
Repairs and Maintenance	-	-	-	-	-	-			-			-		
TCAs under Threshold	-	-	-	-	-	-			-			-		
Waste Expenses	-	-	-		-	-			-			-		
Internal Chargebacks	28,942	25,110	29,562	28,334	32,541	39,440	6,899	21.2%	43,238	3,798	9.6%	43,405	167	0.4%
External Transfers	166,000	139,420	84,000	89,915	84,000	84,000	-	0.0%	84,000	-	0.0%	84,000	-	0.0%
Financial Services	-	-	-		-	-			-			-		
SS Program Expenses	-	-	-		-	-			-			-		
Total Expenditures	440,195	394,323	356,762	371,237	387,580	414,319	26,739	6.9%	429,756	15,437	3.7%	441,049	11,293	2.6%
Investments														
Investments	-	-	-		-	-			-			-		
TCAs over Threshold	-	-	-		-	-			-			-		
Transfers to Reserves	-	-	-		-	-			10,000	10,000		15,000	5,000	50.0%
Total Investments	-	-	-	-	-	-			10,000	10,000		15,000	5,000	50.0%
Financing														
Short Term Debt	-	-	-		-	-			-			-		
Long Term Debt	-	-	-		-	-			-			-		
Transfers From Reserves	-	-	-		-	-			-			-		
Total Financing	-	-	-	-	-	-			-			-		
Surplus / (Deficit)	-	(44,864)	-	(49,033)	-	-			-			-		

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Business Entrepreneurship Centre Northumberland - Cash Basis

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Ontario Agri-Food Venture Centre - Cash Basis

Description	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget	2024 Budget Proposed	\$ Increase/(Decrease) over 2023	% Increase/(Decrease) over 2023	2025 Budget Proposed	\$ Increase/(Decrease) over 2024	% Increase/(Decrease) over 2024	2026 Budget Proposed	\$ Increase/(Decrease) over 2025	% Increase/(Decrease) over 2025
Revenue														
Taxation	586,846	586,846	578,843	578,843	596,518	778,308	181,791	30.5%	818,987	40,679	5.2%	889,287	70,300	8.6%
Taxation - Dedicated Infrastructure	-	-	-		-	-	-		-	-		-		
Other Taxation Revenue	-	-	-		-	-	-		-	-		-		
Internal Chargebacks	-	1,156	-	-	-	-	-		-	-		-		
Grants	50,000	-	50,000	-	50,000	50,000	-	0.0%	50,000	-	0.0%	50,000	-	0.0%
Subsidies	-	260	-	-	-	-	-		-	-		-		
Permits and Fees	-	-	-		-	-	-		-	-		-		
Licenses	-	-	-		-	-	-		-	-		-		
Interest Revenue	-	-	-		-	-	-		-	-		-		
Resident Revenue	-	-	-		-	-	-		-	-		-		
Social Housing Revenue	-	-	-		-	-	-		-	-		-		
County Revenue	-	-	-		-	-	-		-	-		-		
Other Revenue	380,190	317,473	400,090	400,117	425,182	461,239	36,057	8.5%	471,508	10,269	2.2%	497,302	25,795	5.5%
Proceeds From Disposition	-	-	-		-	-	-		-	-		-		
Total Revenue	1,017,036	905,735	1,028,933	978,960	1,071,699	1,289,547	217,848	20.3%	1,340,494	50,947	4.0%	1,436,589	96,095	7.2%
Expenditures														
Salaries and Wages	356,492	280,922	363,433	322,256	370,702	464,882	94,180	25.4%	483,477	18,595	4.0%	502,816	19,339	4.0%
Benefits	88,679	58,301	72,499	72,614	74,674	160,853	86,179	115.4%	168,077	7,224	4.5%	175,662	7,585	4.5%
Travel and Training	5,800	1,503	5,800	3,265	5,850	7,600	1,750	29.9%	7,300	(300)	-3.9%	7,300	-	0.0%
Materials and Supplies	30,250	31,936	27,406	54,806	30,776	30,776	-	0.0%	30,776	-	0.0%	30,776	-	0.0%
EMS Supplies	-	-	-		-	-	-		-	-		-		
Raw Food	-	-	-		-	-	-		-	-		-		
LTC Supplies	-	-	-		-	-	-		-	-		-		
Transportation Supplies	-	-	-	-	-	-	-		-	-		-		
Insurance	9,100	7,539	10,465	6,942	9,500	9,500	-	0.0%	9,500	-	0.0%	9,500	-	0.0%
Licences	-	-	-		-	-	-		-	-		-		
Information Technology	4,800	3,986	4,800	4,303	4,800	4,800	-	0.0%	4,800	-	0.0%	4,800	-	0.0%
External Services	126,949	85,492	126,440	76,483	118,898	93,448	(25,450)	-21.4%	96,448	3,000	3.2%	103,748	7,300	7.6%
Utilities	-	-	-	-	-	-	-		-	-		-		
Rent and Property Tax	-	-	-	-	-	-	-		-	-		-		
Repairs and Maintenance	41,400	64,612	55,400	59,535	58,700	73,700	15,000	25.6%	67,950	(5,750)	-7.8%	69,700	1,750	2.6%
TCAs under Threshold	17,000	17,710	17,000	21,609	30,000	30,000	-	0.0%	30,000	-	0.0%	30,000	-	0.0%
Waste Expenses	-	-	-		-	-	-		-	-		-		
Internal Chargebacks	212,652	186,238	221,776	199,041	243,886	265,075	21,189	8.7%	268,253	3,178	1.2%	303,374	35,121	13.1%
External Transfers	-	-	-		-	-	-		-	-		-		
Financial Services	-	-	-		-	-	-		-	-		-		
SS Program Expenses	-	-	-		-	-	-		-	-		-		
Total Expenditures	893,122	738,239	905,019	820,853	947,786	1,140,633	192,848	20.3%	1,166,581	25,947	2.3%	1,237,675	71,095	6.1%
Investments														
Investments	-	-	-	-	-	-	-		-	-		-		
TCAs over Threshold	-	-	-	-	-	-	-		-	-		-		
Transfers to Reserves	123,914	123,914	123,914	123,914	123,914	148,914	25,000	20.2%	173,914	25,000	16.8%	198,914	25,000	14.4%
Total Investments	123,914	123,914	123,914	123,914	123,914	148,914	25,000	20.2%	173,914	25,000	16.8%	198,914	25,000	14.4%
Financing														
Short Term Debt	-	-	-		-	-	-		-	-		-		
Long Term Debt	-	-	-		-	-	-		-	-		-		
Transfers From Reserves	-	-	-		-	-	-		-	-		-		
Total Financing	-	-	-	-	-	-	-		-	-		-		
Surplus / (Deficit)	-	43,581	-	34,193	-	-			-			-		

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Ontario Agri-Food Venture Centre - Cash Basis

Description	2024 Budget Proposed	2025 Budget Proposed	2026 Budget Proposed	2027 Budget Forecast	2028 Budget Forecast	2029 Budget Forecast	2030 Budget Forecast	2031 Budget Forecast	2032 Budget Forecast	2033 Budget Forecast
Revenue										
Taxation	778,308	818,987	889,287	880,896	907,540	935,104	963,622	993,131	1,023,665	1,055,265
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-	-	-
Grants	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Subsidies	-	-	-	-	-	-	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-	-	-
Other Revenue	461,239	471,508	497,302	455,410	468,094	481,217	494,794	508,843	523,380	538,423
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
Total Revenue	1,289,547	1,340,494	1,436,589	1,386,306	1,425,634	1,466,321	1,508,417	1,551,973	1,597,045	1,643,688
Expenditures										
Salaries and Wages	464,882	483,477	502,816	522,928	543,846	565,599	588,223	611,752	636,222	661,671
Benefits	160,853	168,077	175,662	182,688	189,996	197,596	205,499	213,719	222,268	231,159
Travel and Training	7,600	7,300	7,300	7,446	7,595	7,747	7,902	8,060	8,221	8,385
Materials and Supplies	30,776	30,776	30,776	31,391	32,019	32,660	33,313	33,979	34,659	35,352
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-
Insurance	9,500	9,500	9,500	9,880	10,275	10,686	11,114	11,558	12,021	12,501
Licences	-	-	-	-	-	-	-	-	-	-
Information Technology	4,800	4,800	4,800	4,896	4,994	5,094	5,196	5,300	5,406	5,514
External Services	93,448	96,448	103,748	92,027	93,638	95,280	96,956	98,665	100,408	102,186
Utilities	-	-	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	73,700	67,950	69,700	71,094	72,516	73,966	75,446	76,954	78,494	80,063
TCAs under Threshold	30,000	30,000	30,000	30,600	31,212	31,836	32,473	33,122	33,785	34,461
Waste Expenses	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	265,075	268,253	303,374	309,441	315,630	321,943	328,382	334,949	341,648	348,481
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	-	-	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-	-	-
Total Expenditures	1,140,633	1,166,581	1,237,675	1,262,392	1,301,720	1,342,407	1,384,503	1,428,059	1,473,131	1,519,774
Investments										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	-	-	-	-	-	-	-	-	-	-
Transfers to Reserves	148,914	173,914	198,914	123,914	123,914	123,914	123,914	123,914	123,914	123,914
Total Investments	148,914	173,914	198,914	123,914	123,914	123,914	123,914	123,914	123,914	123,914
Financing										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-	-	-	-	-
Transfers From Reserves	-	-	-	-	-	-	-	-	-	-
Total Financing	-	-	-	-	-	-	-	-	-	-
Surplus / (Deficit)	-	-	-	-	-	-	-	-	-	-

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Land Use Planning & Inspections - Cash Basis

Description	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget	2024 Budget Proposed	\$ Increase/(Decrease) over 2023	% Increase/(Decrease) over 2023	2025 Budget Proposed	\$ Increase/(Decrease) over 2024	% Increase/(Decrease) over 2024	2026 Budget Proposed	\$ Increase/(Decrease) over 2025	% Increase/(Decrease) over 2025
Revenue														
Taxation	269,691	269,691	268,206	268,206	409,445	524,325	114,880	28.1%	573,634	49,309	9.4%	728,166	154,532	26.9%
Taxation - Dedicated Infrastructure	-	-	-		-	-			-			-		
Other Taxation Revenue	-	-	-		-	-			-			-		
Internal Chargebacks	-	-	-	-	-	-			-			-		
Grants	-	-	-	-	-	-			-			-		
Subsidies	-	-	-	-	-	-			-			-		
Permits and Fees	-	-			-	-			-			-		
Licenses	40,000	60,400	134,500	71,442	50,000	70,000	20,000	40.0%	70,000	-	0.0%	80,000	10,000	14.3%
Interest Revenue	-	-	-		-	-			-			-		
Resident Revenue	-	-	-		-	-			-			-		
Social Housing Revenue	-	-	-		-	-			-			-		
County Revenue	456,000	690,516	471,000	600,899	552,000	640,000	88,000	15.9%	654,940	14,940	2.3%	668,685	13,745	2.1%
Other Revenue	94,500	-	-		-	-			-			-		
Proceeds From Disposition	-	-	-		-	-			-			-		
Total Revenue	860,191	1,020,608	873,706	940,547	1,011,445	1,234,325	222,880	22.0%	1,298,574	64,249	5.2%	1,476,851	178,277	13.7%
Expenditures														
Salaries and Wages	366,303	340,779	461,127	420,255	578,995	733,958	154,963	26.8%	787,316	53,358	7.3%	956,809	169,493	21.5%
Benefits	90,221	87,773	93,565	117,689	128,815	208,823	80,008	62.1%	218,422	9,599	4.6%	227,132	8,710	4.0%
Travel and Training	28,500	8,861	28,710	11,419	30,500	32,000	1,500	4.9%	35,000	3,000	9.4%	38,000	3,000	8.6%
Materials and Supplies	13,700	5,284	13,810	7,608	13,700	13,500	(200)	-1.5%	13,500	-	0.0%	13,500	-	0.0%
EMS Supplies	-	-	-		-	-			-			-		
Raw Food	-	-	-		-	-			-			-		
LTC Supplies	-	-	-		-	-			-			-		
Transportation Supplies	-	1,028	-	-	-	-			-			-		
Insurance	-	-	-		-	-			-			-		
Licences	-	-	-		-	-			-			-		
Information Technology	3,000	1,496	3,020	1,857	3,000	3,000	-	0.0%	3,250	250	8.3%	3,500	250	7.7%
External Services	368,265	151,544	178,959	59,349	52,500	52,500	-	0.0%	52,500	-	0.0%	52,500	-	0.0%
Utilities	6,300	4,161	6,363	8,088	6,300	6,500	200	3.2%	7,000	500	7.7%	8,000	1,000	14.3%
Rent and Property Tax	-	-	-		-	-			-			-		
Repairs and Maintenance	3,400	360	3,436	300	3,400	3,400	-	0.0%	3,400	-	0.0%	3,400	-	0.0%
TCAs under Threshold	-	-	-	-	-	-			-			-		
Waste Expenses	-	-	-		-	-			-			-		
Internal Chargebacks	99,642	91,358	107,271	101,130	121,360	150,692	29,332	24.2%	165,510	14,818	9.8%	169,298	3,788	2.3%
External Transfers	-	-	-		-	-			-			-		
Financial Services	-	-	-		-	-			-			-		
SS Program Expenses	-	-	-		-	-			-			-		
Total Expenditures	979,331	692,642	896,261	727,696	938,570	1,204,373	265,803	28.3%	1,285,898	81,525	6.8%	1,472,139	186,241	14.5%
Investments														
Investments	-	-	-		-	-			-			-		
TCAs over Threshold	-	-	80,000		160,000	-			70,000	70,000		-		
Transfers to Reserves	56,625	111,625	53,904	322,590	72,875	71,000	(1,875)	-2.6%	71,000	-	0.0%	71,000	-	0.0%
Total Investments	56,625	111,625	133,904	322,590	232,875	71,000	(161,875)	-69.5%	141,000	70,000	98.6%	71,000	(70,000)	-49.6%
Financing														
Short Term Debt	-	-	-		-	-			-			-		
Long Term Debt	-	-	-		-	-			-			-		
Transfers From Reserves	(175,765)	(175,765)	(156,459)	(81,555)	(160,000)	(41,048)	118,952	-74.3%	(128,324)			(66,288)	62,036	-48.3%
Total Financing	(175,765)	(175,765)	(156,459)	(81,555)	(160,000)	(41,048)	118,952	-74.3%	(128,324)			(66,288)	62,036	-48.3%
Surplus / (Deficit)	-	392,105	-	(28,184)	-	-			-			-		

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Land Use Planning & Inspections - Cash Basis

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Tourism - Cash Basis

Description	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget	2024 Budget Proposed	\$ Increase/(Decrease) over 2023	% Increase/(Decrease) over 2023	2025 Budget Proposed	\$ Increase/(Decrease) over 2024	% Increase/(Decrease) over 2024	2026 Budget Proposed	\$ Increase/(Decrease) over 2025	% Increase/(Decrease) over 2025
Revenue														
Taxation	529,066	529,066	466,872	466,872	487,437	502,946	15,509	3.2%	531,032	28,086	5.6%	543,496	12,464	2.3%
Taxation - Dedicated Infrastructure	-	-	-		-	-			-			-		
Other Taxation Revenue	-	2,058	-	6,000	-	-			-			-		
Internal Chargebacks	-	-	-		-	-			-			-		
Grants	-	15,150	-	91,855	-	8,686	8,686		9,033	347	4.0%	9,395	361	4.0%
Subsidies	-	-	-		-	-			-			-		
Permits and Fees	-	-	-		-	-			-			-		
Licenses	-	-	-		-	-			-			-		
Interest Revenue	-	-	-		-	-			-			-		
Resident Revenue	-	-	-		-	-			-			-		
Social Housing Revenue	-	-	-		-	-			-			-		
County Revenue	-	-	-		-	-			-			-		
Other Revenue	-	-	-		-	-			-			-		
Proceeds From Disposition	-	-	-		-	-			-			-		
Total Revenue	529,066	546,273	466,872	564,726	487,437	511,632	24,195	5.0%	540,065	28,433	5.6%	552,890	12,825	2.4%
Expenditures														
Salaries and Wages	117,905	102,605	123,688	121,969	130,010	135,175	5,165	4.0%	140,582	5,407	4.0%	146,205	5,623	4.0%
Benefits	25,374	22,638	27,245	28,676	30,756	39,953	9,197	29.9%	41,659	1,706	4.3%	43,448	1,788	4.3%
Travel and Training	10,500	3,377	10,710	4,460	10,924	10,200	(724)	-6.6%	10,200	-	0.0%	10,200	-	0.0%
Materials and Supplies	198,000	167,610	327,736	287,200	208,708	207,900	(808)	-0.4%	211,530	3,630	1.7%	211,556	26	0.0%
EMS Supplies	-	-	-		-	-			-			-		
Raw Food	-	-	-		-	-			-			-		
LTC Supplies	-	-	-		-	-			-			-		
Transportation Supplies	-	-	-		-	-			-			-		
Insurance	-	-	-		-	-			-			-		
Licences	-	-	-		-	-			-			-		
Information Technology	5,300	5,289	5,406	5,168	5,700	6,000	300	5.3%	6,180	180	3.0%	6,335	155	2.5%
External Services	116,788	39,056	37,524	89,343	38,000	38,000	-	0.0%	38,000	-	0.0%	38,000	-	0.0%
Utilities	2,500	13,799	2,500	2,306	2,500	2,600	100	4.0%	2,704	104	4.0%	2,812	108	4.0%
Rent and Property Tax	-	-	-		-	-			-			-		
Repairs and Maintenance	4,505	1,772	4,595	1,181	2,000	2,000	-	0.0%	2,000	-	0.0%	2,000	-	0.0%
TCAs under Threshold	-	28	-	-	-	-			-			-		
Waste Expenses	-	-	-		-	-			-			-		
Internal Chargebacks	48,194	42,810	53,119	50,148	58,840	69,804	10,964	18.6%	77,210	7,406	10.6%	77,335	125	0.2%
External Transfers	-	-	-		-	-			-			-		
Financial Services	-	-	-		-	-			-			-		
SS Program Expenses	-	-	-		-	-			-			-		
Total Expenditures	529,066	398,982	592,523	590,452	487,437	511,632	24,195	5.0%	530,065	18,433	3.6%	537,890	7,825	1.5%
Investments														
Investments	-	-	-		-	-			-			-		
TCAs over Threshold	-	-	-		-	-			-			-		
Transfers to Reserves	-	125,651	-	40,000.00	-	-			10,000	10,000		15,000	5,000	50.0%
Total Investments	-	125,651	-	40,000	-	-			10,000	10,000		15,000	5,000	50.0%
Financing														
Short Term Debt	-	-	-		-	-			-			-		
Long Term Debt	-	-	-		-	-			-			-		
Transfers From Reserves	-	-	(125,651)	(125,651)	-	-			-			-		
Total Financing	-	-	(125,651)	(125,651)	-	-			-			-		
Surplus / (Deficit)	-	21,640	-	59,926	-	-			-			-		

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Tourism - Cash Basis

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