

Public Works Transportation - Cash Basis

Description	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget	2024 Budget Proposed	\$ Increase/(Decrease) over 2023	% Increase/(Decrease) over 2023	2025 Budget Proposed	\$ Increase/(Decrease) over 2024	% Increase/(Decrease) over 2024	2026 Budget Proposed	\$ Increase/(Decrease) over 2025	% Increase/(Decrease) over 2025
Revenue														
Taxation	18,214,735	18,214,735	18,631,177	18,631,177	19,792,942	21,643,336	1,850,394	9.3%	23,683,317	2,039,980	9.4%	24,610,596	927,279	3.9%
Taxation - Dedicated Infrastructure	587,363	587,363	597,203	597,203	1,264,216	1,945,762	681,546	53.9%	2,685,742	739,980	38.0%	3,504,561	818,820	30.5%
Other Taxation Revenue	-	-	-	-	-	-	-		-	-		-	-	
Internal Chargebacks	1,166,847	1,249,414	1,172,760	2,026,053	1,549,590	1,908,788	359,198	23.2%	1,969,800	61,012	3.2%	2,025,200	55,400	2.8%
Grants	2,949,055	3,127,338	5,350,271	6,666,743	6,548,466	3,641,367	(2,907,099)	-44.4%	3,449,824	(191,543)	-5.3%	3,287,012	(162,812)	-4.7%
Subsidies	-	-	-	-	-	-	-		-	-		-	-	
Permits and Fees	-	104,175	265,763	159,017	802,452	1,581,359	778,907	97.1%	8,334,146	6,752,787	427.0%	9,365,640	1,031,494	12.4%
Licenses	30,000	-	-	-	-	-	-		-	-		-	-	
Interest Revenue	-	-	-	-	-	-	-		-	-		-	-	
Resident Revenue	-	-	-	-	-	-	-		-	-		-	-	
Social Housing Revenue	-	-	-	-	-	-	-		-	-		-	-	
County Revenue	1,456,900	1,212,172	1,339,500	1,325,814	1,501,800	1,542,200	40,400	2.7%	1,564,000	21,800		1,600,900	36,900	2.4%
Other Revenue	252,199	227,435	84,300	273,441	121,125	260,100	138,975	114.7%	267,900	7,800	3.0%	274,600	6,700	2.5%
Proceeds From Disposition	-	-	-	-	-	-	-		-	-		-	-	
Total Revenue	24,657,098	24,722,631	27,440,974	29,679,449	31,580,591	32,522,912	942,321	3.0%	41,954,728	9,431,816	29.0%	44,668,509	2,713,781	6.5%
Expenditures														
Salaries and Wages	3,652,869	3,097,215	3,688,298	3,153,246	3,793,237	4,675,298	882,061	23.3%	4,984,187	308,890	6.6%	5,166,387	182,200	3.7%
Benefits	980,663	830,912	936,462	873,859	1,037,255	1,242,457	205,202	19.8%	1,295,700	53,243	4.3%	1,351,700	56,000	4.3%
Travel and Training	50,000	32,789	50,000	24,782	50,800	49,600	(1,200)	-2.4%	51,100	1,500	3.0%	52,300	1,200	2.3%
Materials and Supplies	112,300	97,865	112,500	83,741	111,300	94,600	(16,700)	-15.0%	96,400	1,800	1.9%	97,800	1,400	1.5%
EMS Supplies	-	-	-	-	-	-	-		-	-		-	-	
Raw Food	-	-	-	-	-	-	-		-	-		-	-	
LTC Supplies	-	-	-	-	-	-	-		-	-		-	-	
Transportation Supplies	2,970,700	2,352,763	2,919,700	3,232,695	3,209,900	3,591,200	381,300	11.9%	3,782,200	191,000	5.3%	3,875,900	93,700	2.5%
Insurance	203,500	230,319	234,000	271,897	295,500	339,800	44,300	15.0%	390,800	51,000	15.0%	449,400	58,600	15.0%
Licences	54,900	69,022	54,900	84,727	72,700	75,400	2,700	3.7%	77,600	2,200	2.9%	79,500	1,900	2.4%
Information Technology	31,400	32,542	31,400	33,058	36,600	37,100	500	1.4%	37,700	600	1.6%	38,300	600	1.6%
External Services	4,470,333	3,894,429	4,089,699	3,351,964	3,789,833	3,385,800	(404,033)	-10.7%	3,203,200	(182,600)	-5.4%	3,355,900	152,700	4.8%
Utilities	628,400	539,986	635,500	750,779	871,100	907,400	36,300	4.2%	937,200	29,800	3.3%	964,200	27,000	2.9%
Rent and Property Tax	14,000	17,521	14,000	17,598	19,000	5,300	(13,700)	-72.1%	5,600	300	5.7%	5,900	300	5.4%
Repairs and Maintenance	267,700	537,343	267,700	708,459	424,300	458,100	33,800	8.0%	470,800	12,700	2.8%	481,800	11,000	2.3%
TCAs under Threshold	-	34,293	-	51,855	17,000	17,100	100	0.6%	17,200	100	0.6%	17,300	100	0.6%
Waste Expenses	-	-	-	-	-	-	-		-	-		-	-	
Internal Chargebacks	1,996,101	1,764,247	2,118,849	2,575,603	2,559,837	2,904,994	345,157	13.5%	3,212,236	307,242	10.6%	3,276,814	64,578	2.0%
External Transfers	-	-	-	-	-	-	-		-	-		-	-	
Financial Services	-	-	-	3,325	-	3,000	3,000		3,000	-	0.0%	3,000	-	
SS Program Expenses	-	-	-	-	-	-	-		-	-		-	-	
Total Expenditures	15,432,866	13,531,246	15,153,008	15,217,588	16,288,362	17,787,149	1,498,787	9.2%	18,564,923	777,774	4.4%	19,216,201	651,278	3.5%
Investments														
Investments	-	-	-	-	-	-	-		-	-		-	-	
TCAs over Threshold	9,252,869	7,832,420	14,247,763	9,817,503	19,692,951	13,522,821	(6,170,130)	-31.3%	32,758,064	19,235,243	142.2%	27,056,747	(5,701,317)	-17.4%
Transfers to Reserves	997,363	3,720,814	697,203	5,884,051	2,189,216	3,117,451	928,235	42.4%	4,785,742	1,668,290	53.5%	5,604,561	818,820	17.1%
Total Investments	10,250,232	11,553,234	14,944,966	15,701,555	21,882,167	16,640,272	(5,241,895)	-24.0%	37,543,805	20,903,533	125.6%	32,661,308	(4,882,497)	-13.0%
Financing														
Short Term Debt	-	-	-	-	-	-	-		-	-		-	-	
Long Term Debt	-	-	-	-	-	-	-		-	-		-	-	
Transfers From Reserves	(1,026,000)	(1,221,654)	(2,657,000)	(2,154,611)	(6,589,938)	(1,904,509)	4,685,429	-119.1%	(14,154,000)	(12,249,491)	643.2%	(7,209,000)	6,945,000	-49.1%
Total Financing	(1,026,000)	(1,221,654)	(2,657,000)	(2,154,611)	(6,589,938)	(1,904,509)	4,685,429	-119.1%	(14,154,000)	(12,249,491)	643.2%	(7,209,000)	6,945,000	-49.1%
Surplus / (Deficit)	-	859,804	-	914,917	-	-			-			-		

Public Works Transportation - Cash Basis

Description	2024 Budget Proposed	2025 Budget Proposed	2026 Budget Proposed	2027 Budget Forecast	2028 Budget Forecast	2029 Budget Forecast	2030 Budget Forecast	2031 Budget Forecast	2032 Budget Forecast	2033 Budget Forecast
Revenue										
Taxation	21,643,336	23,683,317	24,610,596	26,219,231	27,100,639	28,756,761	33,156,974	35,926,470	39,049,444	39,986,903
Taxation - Dedicated Infrastructure	1,945,762	2,685,742	3,504,561	3,504,561	3,504,561	3,504,561	3,504,561	3,504,561	3,504,561	3,504,561
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	1,908,788	1,969,800	2,025,200	2,065,700	2,107,000	2,149,100	2,192,100	2,235,900	2,280,600	2,326,200
Grants	3,641,367	3,449,824	3,287,012	3,148,622	2,364,412	2,364,412	2,364,412	2,364,412	2,364,412	2,364,412
Subsidies	-	-	-	-	-	-	-	-	-	-
Permits and Fees	1,581,359	8,334,146	9,365,640	6,425,343	2,989,309	2,515,420	2,408,205	35,064	35,064	34,064
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	1,542,200	1,564,000	1,600,900	1,673,300	1,709,200	1,746,100	1,784,000	1,822,500	1,862,101	1,902,701
Other Revenue	260,100	267,900	274,600	280,100	285,700	291,400	297,200	303,100	309,200	315,400
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
Total Revenue	32,522,912	41,954,728	44,668,509	43,316,858	40,060,821	41,327,754	45,707,452	46,192,007	49,405,382	50,434,241
Expenditures										
Salaries and Wages	4,675,298	4,984,187	5,166,387	5,241,700	5,451,600	5,669,700	5,896,500	6,132,300	6,377,900	6,633,100
Benefits	1,242,457	1,295,700	1,351,700	1,405,300	1,461,100	1,519,300	1,579,600	1,642,500	1,707,900	1,775,700
Travel and Training	49,600	51,100	52,300	51,000	51,900	52,800	53,800	54,800	55,800	56,800
Materials and Supplies	94,600	96,400	97,800	99,700	101,600	103,500	105,500	107,500	109,500	111,500
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	3,591,200	3,782,200	3,875,900	3,953,400	4,032,600	4,113,200	4,195,200	4,278,900	4,364,600	4,451,900
Insurance	339,800	390,800	449,400	516,800	594,300	683,400	785,900	903,800	1,039,400	1,195,300
Licences	75,400	77,600	79,500	81,100	82,800	84,500	86,200	87,900	89,700	91,500
Information Technology	37,100	37,700	38,300	39,000	39,700	40,400	41,100	41,800	42,500	43,200
External Services	3,385,800	3,203,200	3,355,900	4,179,000	3,742,700	3,746,700	4,451,200	5,271,000	5,271,500	5,297,400
Utilities	907,400	937,200	964,200	987,800	1,012,200	1,037,500	1,063,500	1,090,400	1,118,000	1,146,500
Rent and Property Tax	5,300	5,600	5,900	6,200	6,500	6,800	7,100	7,500	7,900	8,300
Repairs and Maintenance	458,100	470,800	481,800	491,300	501,100	511,200	521,500	531,900	542,400	553,200
TCAs under Threshold	17,100	17,200	17,300	17,600	17,900	18,200	18,500	18,800	19,100	19,400
Waste Expenses	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	2,904,994	3,212,236	3,276,814	3,342,300	3,409,200	3,477,500	3,546,900	3,617,900	3,690,400	3,764,000
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	3,000	3,000	3,000	3,100	3,200	3,300	1,440,377	3,023,489	3,169,323	3,169,723
SS Program Expenses	-	-	-	-	-	-	-	-	-	-
Total Expenditures	17,787,149	18,564,923	19,216,201	20,415,300	20,508,400	21,068,000	23,792,877	26,810,489	27,605,923	28,317,523
Investments										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	13,522,821	32,758,064	27,056,747	30,557,537	35,960,018	36,175,282	20,190,487	11,194,978	12,614,977	12,664,977
Transfers to Reserves	3,117,451	4,785,742	5,604,561	7,040,421	7,483,587	7,730,546	7,947,378	9,591,971	10,759,913	11,077,172
Total Investments	16,640,272	37,543,805	32,661,308	37,597,958	43,443,605	43,905,828	28,137,865	20,786,949	23,374,890	23,742,149
Financing										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	(4,700,000)	(22,250,000)	(22,250,000)	(5,000,000)	-	-	-
Transfers From Reserves	(1,904,509)	(14,154,000)	(7,209,000)	(9,996,400)	(1,641,184)	(1,396,074)	(1,223,290)	(1,405,431)	(1,575,431)	(1,625,431)
Total Financing	(1,904,509)	(14,154,000)	(7,209,000)	(14,696,400)	(23,891,184)	(23,646,074)	(6,223,290)	(1,405,431)	(1,575,431)	(1,625,431)
Surplus / (Deficit)	-	-	-	-	-	-	-	-	-	-

Public Works Waste Department - Cash Basis

Description	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget	2024 Budget Proposed	\$ Increase/(Decrease) over 2023	% Increase/(Decrease) over 2023	2025 Budget Proposed	\$ Increase/(Decrease) over 2024	% Increase/(Decrease) over 2024	2026 Budget Proposed	\$ Increase/(Decrease) over 2025	% Increase/(Decrease) over 2025
Revenue														
Taxation	7,882,832	7,882,832	7,810,884	7,810,884	8,372,383	6,729,736	(1,642,647)	-19.6%	7,614,391	884,655	13.1%	7,769,630	155,239	2.0%
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	10,353	-	180,087	-	-	-	-	-	-	-	-	-	-
Subsidies	1,340,000	1,464,437	1,300,000	1,427,639	1,900,000	100,000	(1,800,000)	-94.7%	100,000	-	0.0%	100,000	-	0.0%
Permits and Fees	-	39,975	32,378	35,841	33,600	141,600	108,000	321.4%	33,600	(108,000)	-76.3%	33,600	-	0.0%
Licenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-
County Revenue	6,804,625	6,987,725	6,990,000	6,949,442	7,075,000	8,636,000	1,561,000	22.1%	8,798,000	162,000	1.9%	8,960,000	162,000	1.8%
Other Revenue	88,468	76,016	56,100	62,442	60,900	106,200	45,300	74.4%	106,200	-	0.0%	106,200	-	0.0%
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	16,115,925	16,461,338	16,189,362	16,466,336	17,441,883	15,713,536	(1,728,347)	-9.9%	16,652,191	938,655	6.0%	16,969,430	317,239	1.9%
Expenditures														
Salaries and Wages	3,120,173	3,025,146	3,121,864	2,877,197	4,241,173	2,116,815	(2,124,358)	-50.1%	2,201,490	84,675	4.0%	2,289,546	88,056	4.0%
Benefits	958,546	818,883	933,084	837,224	984,323	620,003	(364,320)	-37.0%	646,107	26,104	4.2%	673,453	27,346	4.2%
Travel and Training	26,100	14,735	22,000	17,044	25,000	11,500	(13,500)	-54.0%	11,500	-	0.0%	11,500	-	0.0%
Materials and Supplies	165,000	253,039	179,500	232,353	190,800	169,700	(21,100)	-11.1%	169,700	-	0.0%	169,700	-	0.0%
EMS Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance	47,000	52,721	54,050	61,004	62,000	26,000	(36,000)	-58.1%	26,000	-	0.0%	26,000	-	0.0%
Licences	6,000	5,751	500	499	500	500	-	0.0%	500	-	0.0%	500	-	0.0%
Information Technology	20,350	32,950	33,850	28,245	28,800	17,400	(11,400)	-39.6%	17,400	-	0.0%	17,400	-	0.0%
External Services	6,118,000	5,982,527	6,105,000	4,163,789	6,475,000	7,727,000	1,252,000	19.3%	8,073,000	346,000	4.5%	8,439,000	366,000	4.5%
Utilities	357,500	424,997	370,500	489,870	495,500	215,000	(280,500)	-56.6%	221,500	6,500	3.0%	228,000	6,500	2.9%
Rent and Property Tax	146,500	144,957	145,500	155,101	146,500	103,120	(43,380)	-29.6%	106,104	2,984	2.9%	109,019	2,915	2.7%
Repairs and Maintenance	681,500	1,314,137	668,500	871,712	812,500	523,500	(289,000)	-35.6%	536,100	12,600	2.4%	548,700	12,600	2.4%
TCAs under Threshold	10,500	1,676	5,500	2,879	6,000	1,000	(5,000)	-83.3%	1,000	-	0.0%	1,000	-	0.0%
Waste Expenses	1,243,000	1,217,258	1,353,500	970,150	1,488,000	1,339,000	(149,000)	-10.0%	1,380,000	41,000	3.1%	1,421,000	41,000	3.0%
Internal Chargebacks	935,851	987,541	980,676	1,372,436	1,186,452	989,663	(196,789)	-16.6%	1,040,110	50,447	5.1%	1,057,925	17,815	1.7%
External Transfers	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Financial Services	1,101,039	1,101,924	1,100,928	1,099,463	567,198	567,198	-	0.0%	567,198	-	0.0%	567,198	-	0.0%
SS Program Expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditures	14,937,059	15,378,243	15,074,952	13,178,967	16,709,746	14,427,399	(2,282,347)	-13.7%	14,997,709	570,310	4.0%	15,559,941	562,232	3.7%
Investments														
Investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	1,400,000	327,760	975,000	648,432	500,000	200,000	(300,000)	-60.0%	750,000	550,000	275.0%	950,000	200,000	26.7%
Transfers to Reserves	1,678,137	1,983,137	1,678,140	1,678,140	1,878,137	1,378,137	(500,000)	-26.6%	1,604,482	226,345	16.4%	1,359,489	(244,993)	-15.3%
Total Investments	3,078,137	2,310,897	2,653,140	2,326,572	2,378,137	1,578,137	(800,000)	-33.6%	2,354,482	776,345	49.2%	2,309,489	(44,993)	-1.9%
Financing														
Short Term Debt	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers From Reserves	(1,899,270)	(2,180,267)	(1,538,730)	(1,113,907)	(1,646,000)	(292,000)	1,354,000	-82.3%	(700,000)	(408,000)	139.7%	(900,000)	(200,000)	28.6%
Total Financing	(1,899,270)	(2,180,267)	(1,538,730)	(1,113,907)	(1,646,000)	(292,000)	1,354,000	-82.3%	(700,000)	(408,000)	139.7%	(900,000)	(200,000)	28.6%
Surplus / (Deficit)	-	952,466	-	2,074,704	-	-			-			-		

Public Works Waste Department - Cash Basis

Description	2024 Budget Proposed	2025 Budget Proposed	2026 Budget Proposed	2027 Budget Forecast	2028 Budget Forecast	2029 Budget Forecast	2030 Budget Forecast	2031 Budget Forecast	2032 Budget Forecast	2033 Budget Forecast
Revenue										
Taxation	6,729,736	7,614,391	7,769,630	7,925,083	9,110,510	10,165,845	9,650,005	10,396,160	11,357,176	13,584,663
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-
Subsidies	100,000	100,000	100,000	102,000	104,040	106,121	108,243	110,408	112,616	114,868
Permits and Fees	141,600	33,600	33,600	33,600	33,600	33,600	33,600	-	-	-
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	8,636,000	8,798,000	8,960,000	5,681,400	5,795,028	5,910,928	6,029,146	6,149,730	6,272,724	6,398,179
Other Revenue	106,200	106,200	106,200	108,390	110,430	112,511	114,633	116,798	119,006	121,258
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
Total Revenue	15,713,536	16,652,191	16,969,430	13,850,473	15,153,608	16,329,005	15,935,627	16,773,096	17,861,522	20,218,968
Expenditures										
Salaries and Wages	2,116,815	2,201,490	2,289,546	2,381,126	2,476,373	2,575,428	2,678,446	2,785,583	2,897,004	3,012,884
Benefits	620,003	646,107	673,453	700,392	728,405	757,543	787,844	819,357	852,131	886,215
Travel and Training	11,500	11,500	11,500	11,730	11,964	12,202	12,447	12,696	12,949	13,208
Materials and Supplies	169,700	169,700	169,700	173,094	176,555	180,085	183,687	187,360	191,106	194,928
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-
Insurance	26,000	26,000	26,000	29,900	34,385	39,543	45,474	52,295	60,139	69,160
Licences	500	500	500	510	520	530	541	552	563	574
Information Technology	17,400	17,400	17,400	17,748	18,103	18,466	18,833	19,209	19,592	19,983
External Services	7,727,000	8,073,000	8,439,000	5,556,780	5,663,917	5,673,197	5,884,661	5,798,355	5,914,320	6,032,607
Utilities	215,000	221,500	228,000	222,510	228,478	234,608	239,570	246,073	252,756	258,222
Rent and Property Tax	103,120	106,104	109,019	111,199	113,423	115,691	118,004	120,364	122,772	125,227
Repairs and Maintenance	523,500	536,100	548,700	559,674	570,863	582,278	593,924	605,801	617,911	630,276
TCAs under Threshold	1,000	1,000	1,000	1,020	1,040	1,060	1,082	1,104	1,126	1,148
Waste Expenses	1,339,000	1,380,000	1,421,000	1,429,020	1,457,603	1,486,756	1,516,493	1,546,823	1,577,758	1,609,314
Internal Chargebacks	989,663	1,040,110	1,057,925	1,079,083	1,100,665	1,122,677	1,145,132	1,168,035	1,191,395	1,215,222
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	567,198	567,198	567,198	567,198	511,825	456,452	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-	-	-
Total Expenditures	14,427,399	14,997,709	15,559,941	12,840,984	13,094,119	13,256,516	13,226,138	13,363,607	13,711,522	14,0

Public Works Facilities - Cash Basis

Description	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget	2024 Budget Proposed	\$ Increase/(Decrease) over 2023	% Increase/(Decrease) over 2023	2025 Budget Proposed	\$ Increase/(Decrease) over 2024	% Increase/(Decrease) over 2024	2026 Budget Proposed	\$ Increase/(Decrease) over 2025	% Increase/(Decrease) over 2025
Revenue														
Taxation	640,576	640,576	629,309	629,309	829,309	629,309	(200,000)	-24.1%	684,309	55,000	8.7%	789,157	104,849	15.3%
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-		-	-		-	-	
Other Taxation Revenue	-	-	-	-	-	-	-		-	-		-	-	
Internal Chargebacks	2,526,674	2,312,084	3,098,638	2,996,130	3,347,838	4,219,591	871,753	26.0%	4,271,454	51,863	1.2%	4,393,485	122,031	2.9%
Grants	-	-	-	-	-	-	-		-	-		-	-	
Subsidies	-	139,027	-	100,000	-	-	-		-	-		-	-	
Permits and Fees	-	49,952	-		-	-	-		210,000	210,000	#DIV/0!	-	(210,000)	-100.0%
Licenses	-	-	-	-	-	-	-		-	-		-	-	
Interest Revenue	-	-	-	-	-	-	-		-	-		-	-	
Resident Revenue	-	-	-	-	-	-	-		-	-		-	-	
Social Housing Revenue	-	-	-	-	-	-	-		-	-		-	-	
County Revenue	-	-	-	-	-	-	-		-	-		-	-	
Other Revenue	971,236	1,278,690	1,032,348	1,088,950	1,200,620	1,081,925	(118,695)	-9.9%	1,074,831	(7,094)	-0.7%	1,080,719	5,888	0.5%
Proceeds From Disposition	-	-	-	-	-	-	-		-	-		-	-	
Total Revenue	4,138,486	4,420,328	4,760,294	4,814,389	5,377,766	5,930,825	553,058	10.3%	6,240,594	309,769	5.2%	6,263,361	22,767	0.4%
Expenditures														
Salaries and Wages	726,134	718,283	979,166	984,882	1,108,511	1,406,341	297,829	26.9%	1,518,034	111,693	7.9%	1,578,756	60,722	4.0%
Benefits	205,405	200,104	291,512	291,222	327,850	387,789	59,939	18.3%	404,827	17,038	4.4%	422,699	17,872	4.4%
Travel and Training	16,750	17,770	16,750	11,166	16,806	18,500	1,694	10.1%	19,000	500	2.7%	19,500	500	2.6%
Materials and Supplies	44,196	62,453	49,346	54,441	49,201	51,000	1,799	3.7%	52,890	1,890	3.7%	56,386	3,496	6.6%
EMS Supplies	-	-	-	-	-	-	-		-	-		-	-	
Raw Food	-	-	-	-	-	-	-		-	-		-	-	
LTC Supplies	-	-	-	-	-	-	-		-	-		-	-	
Transportation Supplies	-	-	-	-	-	-	-		-	-		-	-	
Insurance	-	-	-	-	-	-	-		-	-		-	-	
Licences	900	756	900	-	914	1,000	86	9.4%	1,000	-	0.0%	1,000	-	0.0%
Information Technology	36,963	42,655	45,963	44,888	48,913	46,200	(2,713)	-5.5%	46,200	-	0.0%	46,200	-	0.0%
External Services	4,200	306,092	4,200	121,567	4,263	6,000	1,737	40.7%	6,000	-	0.0%	6,000	-	0.0%
Utilities	523,444	427,919	549,284	472,067	556,552	551,700	(4,852)	-0.9%	576,500	24,800	4.5%	618,500	42,000	7.3%
Rent and Property Tax	1,550	7,628	1,550	3,249	1,573	1,636	63	4.0%	1,685	49	3.0%	1,727	42	2.5%
Repairs and Maintenance	941,084	877,729	1,036,180	1,029,163	1,276,991	1,246,000	(30,991)	-2.4%	1,184,350	(61,650)	-4.9%	1,072,800	(111,550)	-9.4%
TCAs under Threshold	34,398	39,980	108,398	108,941	44,600	28,500	(16,100)	-36.1%	28,500	-	0.0%	59,500	31,000	108.8%
Waste Expenses	-	-	-	-	-	-	-		-	-		-	-	
Internal Chargebacks	857,886	836,093	884,324	964,564	1,176,058	1,338,594	162,535	13.8%	1,386,273	47,679	3.6%	1,397,298	11,025	0.8%
External Transfers	-	-	-	-	-	-	-		-	-		-	-	
Financial Services	640,576	650,638	648,450	648,450	646,263	644,117	(2,146)	-0.3%	641,887	(2,230)	-0.3%	814,427	172,540	26.9%
SS Program Expenses	-	-	-	-	-	-	-		-	-		-	-	
Total Expenditures	4,033,486	4,188,101	4,616,023	4,734,602	5,258,495	5,727,377	468,881	8.9%	5,867,146	139,769	2.4%	6,094,792	227,646	3.9%
Investments														
Investments	-	-	-		-	-	-		-	-		-	-	
TCAs over Threshold	55,000	49,534	595,000	171,884	265,000	400,000	135,000	50.9%	1,625,000	1,225,000	306.3%	-	(1,625,000)	-100.0%
Transfers to Reserves	50,000	159,000	114,271	68,769	114,271	183,448	69,177	60.5%	283,448	100,000	54.5%	183,448	(100,000)	-35.3%
Total Investments	105,000	208,534	709,271	240,653	379,271	583,448	204,177	53.8%	1,908,448	1,325,000	227.1%	183,448	(1,725,000)	-90.4%
Financing														
Short Term Debt	-	-	-	-	-	-	-		-	-		-	-	
Long Term Debt	-	-	-	-	-	-	-		(1,390,000)	(1,390,000)	#DIV/0!	-	1,390,000	-100.0%
Transfers From Reserves	-	(26,258)	(565,000)	(160,866)	(260,000)	(380,000)	(120,000)	-39.3%	(145,000)	235,000	-61.8%	(14,879)	130,121	-89.7%
Total Financing	-	(26,258)	(565,000)	(160,866)	(260,000)	(380,000)	(120,000)	-39.3%	(1,535,000)	(1,155,000)	303.9%	(14,879)	1,520,121	-99.0%
Surplus / (Deficit)	-	49,952	-	-	-	-			-			-		

Public Works Facilities - Cash Basis

Description	2024 Budget Proposed	2025 Budget Proposed	2026 Budget Proposed	2027 Budget Forecast	2028 Budget Forecast	2029 Budget Forecast	2030 Budget Forecast	2031 Budget Forecast	2032 Budget Forecast	2033 Budget Forecast
Revenue										
Taxation	629,309	684,309	789,157	721,915	751,915	578,915	544,398	596,573	356,573	356,573
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	4,219,591	4,271,454	4,393,485	4,830,487	4,639,003	4,825,793	4,812,548	4,955,811	5,095,667	5,202,596
Grants	-	-	-	-	-	-	-	-	-	-
Subsidies	-	-	-	-	-	-	-	-	-	-
Permits and Fees	-	210,000	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-	-	-
Other Revenue	1,081,925	1,074,831	1,080,719	1,099,708	1,072,721	1,078,173	1,117,967	1,096,204	1,107,903	1,119,926
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
Total Revenue	5,930,825	6,240,594	6,263,361	6,652,110	6,463,638	6,482,881	6,474,913	6,648,588	6,560,143	6,679,095
Expenditures										
Salaries and Wages	1,406,341	1,518,034	1,578,756	1,641,904	1,707,581	1,775,886	1,846,921	1,920,797	1,997,628	2,077,533
Benefits	387,789	404,827	422,699	439,606	457,191	475,478	494,498	514,277	534,847	556,241
Travel and Training	18,500	19,000	19,500	19,890	20,288	20,693	21,107	21,529	21,959	22,398
Materials and Supplies	51,000	52,890	56,386	57,513	58,662	59,834	61,029	62,250	63,493	64,764
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-
Licences	1,000	1,000	1,000	1,020	1,040	1,061	1,082	1,104	1,126	1,149
Information Technology	46,200	46,200	46,200	46,920	47,858	48,815	49,791	50,787	51,802	52,838
External Services	6,000	6,000	6,000	6,120	6,243	6,369	6,495	6,624	6,756	6,891
Utilities	551,700	576,500	618,500	647,079	678,480	711,396	744,481	780,680	818,637	856,946
Rent and Property Tax	1,636	1,685	1,727	1,762	1,797	1,833	1,870	1,907	1,945	1,984
Repairs and Maintenance	1,246,000	1,184,350	1,072,800	1,398,015	1,125,228	1,070,801	1,102,646	1,082,525	1,111,787	1,141,641
TCAs under Threshold	28,500	28,500	59,500	30,510	61,117	96,148	36,235	36,962	37,700	38,456
Waste Expenses	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	1,338,594	1,386,273	1,397,298	1,326,206	1,286,758	1,378,377	1,384,273	1,390,066	1,395,741	1,401,532
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	644,117	641,887	814,427	812,239	672,948	670,742	506,037	356,573	356,573	356,573
SS Program Expenses	-	-	-	-	-	-	-	-	-	-
Total Expenditures	5,727,377	5,867,146	6,094,792	6,428,783	6,125,191	6,317,433	6,256,465	6,226,081	6,399,995	6,578,947
Investments										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	400,000	1,625,000	-	242,000	220,000	135,000	100,000	305,000	60,000	-
Transfers to Reserves	183,448	283,448	183,448	118,448	118,448	118,448	118,448	117,507	100,149	100,149
Total Investments	583,448	1,908,448	183,448	360,448	338,448	253,448	218,448	422,507	160,149	100,149
Financing										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Term Debt	-	(1,390,000)	-	-	-	-	-	-	-	-
Transfers From Reserves	(380,000)	(145,000)	(14,879)	(137,121)	-	(88,000)	-	-	-	-
Total Financing	(380,000)	(1,535,000)	(14,879)	(137,121)	-	(88,000)	-	-	-	-
Surplus / (Deficit)	-	-	-	-	-	-	-	-	-	-

Public Works Major Capital Projects - Cash Basis

Description	2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget	2024 Budget Proposed	\$ Increase/(Decrease) over 2023	% Increase/(Decrease) over 2023	2025 Budget Proposed	\$ Increase/(Decrease) over 2024	% Increase/(Decrease) over 2024	2026 Budget Proposed	\$ Increase/(Decrease) over 2025	% Increase/(Decrease) over 2025
Revenue														
Taxation	1,355,248	1,355,248	1,692,473	1,693,623	1,122,310	96,372	(1,025,938)	-91.4%	100,217	3,845	4.0%	100,695	478	0.5%
Taxation - Dedicated Infrastructure		-			-	-	-		-	-		-	-	
Other Taxation Revenue		-			-	-	-		-	-		-	-	
Internal Chargebacks		-			-	-	-		-	-		-	-	
Grants		-	295,000	-	295,000	-	(295,000)	-100.0%	4,236,140	4,236,140	#DIV/0!	-	(4,236,140)	-100.0%
Subsidies		-			-	-	-		-	-		-	-	
Permits and Fees	-	-	596,887	127,296	848,107	215,591	(632,516)	-74.6%	-	(215,591)	-100.0%	-	-	
Licenses		-			-	-	-		-	-		-	-	
Interest Revenue		-			-	-	-		-	-		-	-	
Resident Revenue		-			-	-	-		-	-		-	-	
Social Housing Revenue		-			-	-	-		-	-		-	-	
County Revenue		-			-	-	-		-	-		-	-	
Other Revenue	442,180	143,744			-	-	-		-	-		-	-	
Proceeds From Disposition		-			-	-	-		-	-		-	-	
Total Revenue	1,797,428	1,498,992	2,584,359	1,820,919	2,265,417	311,963	(1,953,454)	-86.2%	4,336,357	4,024,394	1290.0%	100,695	(4,235,662)	-97.7%
Expenditures														
Salaries and Wages	300,367	266,250	331,055	261,618	404,793	548,210	143,417	35.4%	564,656	16,446	3.0%	581,596	16,940	3.0%
Benefits	108,064	62,709	79,356	66,488	98,159	150,020	51,861	52.8%	154,519	4,499	3.0%	159,154	4,635	3.0%
Travel and Training	5,900	822	4,800	469	4,800	8,160	3,360	70.0%	8,405	245	3.0%	8,615	210	2.5%
Materials and Supplies		-	-	1,287	650	676	26	4.0%	696	20	3.0%	714	18	2.6%
EMS Supplies		-			-	-	-		-	-		-	-	
Raw Food		-			-	-	-		-	-		-	-	
LTC Supplies		-			-	-	-		-	-		-	-	
Transportation Supplies		-			-	-	-		-	-		-	-	
Insurance		-			-	-	-		-	-		-	-	
Licences		-			-	-	-		-	-		-	-	
Information Technology	1,800	121	2,400	1,607	2,400	2,400	-	0.0%	2,472	72	3.0%	2,534	62	2.5%
External Services		-	4,500	-	4,500	3,000	(1,500)	-33.3%	3,000	-	0.0%	3,000	-	0.0%
Utilities		-		-	-	-	-		-	-		-	-	
Rent and Property Tax		-		-	-	-	-		-	-		-	-	
Repairs and Maintenance		-		40	-	384	384	#DIV/0!	384	-	0.0%	384	-	0.0%
TCAs under Threshold		-		-	-	-	-		-	-		-	-	
Waste Expenses		-			-	-	-		-	-		-	-	
Internal Chargebacks	86,721	74,823	115,206	115,351	109,960	81,752	(28,208)	-25.7%	85,260	3,508	4.3%	85,448	188	0.2%
External Transfers		-			-	-	-		-	-		-	-	
Financial Services	214,139	62,387	363,722	-	2,548,345	4,301,916	1,753,571	68.8%	2,257,722	(2,044,194)	-47.5%	-	(2,257,722)	-100.0%
SS Program Expenses		-			-	-	-		-	-		-	-	
Total Expenditures	716,991	467,113	901,040	446,859	3,173,606	5,096,518	1,922,912	60.6%	3,077,114	(2,019,404)	-39.6%	841,445	(2,235,669)	-72.7%
Investments														
Investments		-			-	-	-		-	-		-	-	
TCAs over Threshold	58,646,575	14,782,120	37,362,532	28,291,784	50,109,808	33,189,391	(16,920,417)	-33.8%	6,757,974	(26,431,417)	-79.6%	-	(6,757,974)	-100.0%
Transfers to Reserves	1,260,827	1,260,827	1,565,566	1,565,566	1,000,000	-	(1,000,000)	-100.0%	-	-		-	-	
Total Investments	59,907,402	16,042,947	38,928,098	29,857,351	51,109,808	33,189,391	(17,920,417)	-35.1%	6,757,974	(26,431,417)	-79.6%	-	(6,757,974)	-100.0%
Financing														
Short Term Debt		-			-	-	-		-	-		-	-	
Long Term Debt	(58,612,826)	(11,836,859)	(36,881,056)	(25,338,711)	(41,801,646)	(26,994,570)	14,807,076	-35.4%	-	26,994,570	-100.0%	(740,750)	(740,750)	#DIV/0!
Transfers From Reserves	(214,139)	(62,387)	(363,722)	(604,649)	(10,216,352)	(10,979,376)	(763,025)	7.5%	(5,498,732)	5,480,645	-49.9%	-	5,498,732	-100.0%
Total Financing	(58,826,965)	(11,899,246)	(37,244,779)	(25,943,360)	(52,017,998)	(37,973,946)	14,044,051	-27.0%	(5,498,732)	32,475,215	-85.5%	(740,750)	4,757,982	-86.5%
Surplus / (Deficit)	-	(3,111,821)	-	(2,539,931)	-	-			-			-		

Public Works Major Capital Projects - Cash Basis

Description	2024 Budget Proposed	2025 Budget Proposed	2026 Budget Proposed	2027 Budget Forecast	2028 Budget Forecast	2029 Budget Forecast	2030 Budget Forecast	2031 Budget Forecast	2032 Budget Forecast	2033 Budget Forecast
Revenue										
Taxation	96,372	100,217	100,695	102,710	104,765	106,859	108,996	111,175	113,398	115,667
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-	-	-
Grants	-	4,236,140	-	-	-	-	-	-	-	-
Subsidies	-	-	-	-	-	-	-	-	-	-
Permits and Fees	215,591	-	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
Total Revenue	311,963	4,336,357	100,695	102,710	104,765	106,859	108,996	111,175	113,398	115,667
Expenditures										
Salaries and Wages	548,210	564,656	581,596	604,860	629,054	654,216	680,384	707,600	735,904	765,340
Benefits	150,020	154,519	159,154	165,521	172,143	179,030	186,191	193,640	201,386	209,440
Travel and Training	8,160	8,405	8,615	8,787	8,963	9,142	9,325	9,511	9,701	9,895
Materials and Supplies	676	696	714	729	744	759	774	790	806	822
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-	-	-
Information Technology	2,400	2,472	2,534	2,585	2,637	2,690	2,744	2,799	2,855	2,912
External Services	3,000	3,000	3,000	3,060	3,121	3,183	3,247	3,312	3,378	3,446
Utilities	-	-	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	384	384	384	392	400	408	416	424	432	441
TCAs under Threshold	-	-	-	-	-	-	-	-	-	-
Waste Expenses	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	81,752	85,260	85,448	87,157	88,900	90,677	92,490	94,339	96,226	98,151
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	4,301,916	2,257,722	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-	-	-
Total Expenditures	5,096,518	3,077,114	841,445	873,091	905,962	940,105	975,571	1,012,415	1,050,688	1,090,447
Investments										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	33,189,391	6,757,974	-	-	-	-	-	-	-	-
Transfers to Reserves	-	-	-	-	-	-	-	-	-	-
Total Investments	33,189,391	6,757,974	-	-	-	-	-	-	-	-
Financing										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Term Debt	(26,994,570)	-	(740,750)	(770,381)	(801,197)	(833,246)	(866,575)	(901,240)	(937,290)	(974,780)
Transfers From Reserves	(10,979,376)	(5,498,732)	-	-	-	-	-	-	-	-
Total Financing	(37,973,946)	(5,498,732)	(740,750)	(770,381)	(801,197)	(833,246)	(866,575)	(901,240)	(937,290)	(974,780)
Surplus / (Deficit)	-	-	-	-	-	-	-	-	-	-