

Economic Development Department - Cash Basis								
Description	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2023 Proposed	\$ Increase (Decrease) Over 2022 Budget	% Increase (Decrease) Over 2022 Budget
<b>Revenue</b>								
Taxation	901,941	901,941	848,040	848,040	1,021,524	1,109,171	87,647	8.6%
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	
Other Taxation Revenue	-	-	-	-	-	-	-	
Internal Chargebacks	-	-	-	-	-	-	-	
Grants	459,136	486,218	116,666	77,149	118,943	139,004	20,061	16.9%
Subsidies	45,000	45,900	46,125	46,502	-	-	-	
Permits and Fees	-	-	-	-	-	-	-	
Licenses	-	-	-	-	-	-	-	
Interest Revenue	-	-	-	-	-	-	-	
Resident Revenue	-	-	-	-	-	-	-	
Social Housing Revenue	-	-	-	-	-	-	-	
County Revenue	-	-	-	-	-	-	-	
Other Revenue	-	19	-	57	-	-	-	
Proceeds From Disposition	-	-	-	-	-	-	-	
<b>Total Revenue</b>	<b>1,406,077</b>	<b>1,434,078</b>	<b>1,010,831</b>	<b>971,748</b>	<b>1,140,467</b>	<b>1,248,175</b>	<b>107,708</b>	<b>9.4%</b>
<b>Expenditures</b>								
Salaries and Wages	342,529	338,652	350,317	339,669	413,347	448,409	35,062	8.5%
Benefits	91,048	82,469	96,648	88,090	101,138	95,120	(6,018)	-6.0%
Travel and Training	31,600	12,983	31,600	17,101	32,232	37,632	5,400	16.8%
Materials and Supplies	145,525	146,646	145,525	115,888	185,637	185,637	-	0.0%
EMS Supplies	-	-	-	-	-	-	-	
Raw Food	-	-	-	-	-	-	-	
LTC Supplies	-	-	-	-	-	-	-	
Transportation Supplies	-	-	-	-	-	-	-	
Insurance	-	-	-	-	-	-	-	
Licences	-	-	-	-	-	-	-	
Information Technology	4,000	3,146	4,000	2,304	4,080	4,080	-	0.0%
External Services	208,000	162,656	208,000	282,410	212,160	255,540	43,380	20.4%
Utilities	-	-	-	-	-	-	-	
Rent and Property Tax	-	-	-	-	-	-	-	
Repairs and Maintenance	1,500	1,772	1,500	1,772	1,530	1,530	-	0.0%
TCA's under Threshold	-	-	-	1,628	-	-	-	
Waste Expenses	-	-	-	-	-	-	-	
Internal Chargebacks	241,875	226,705	173,241	159,107	190,343	220,227	29,884	15.7%
External Transfers	340,000	340,000	-	-	-	-	-	
Financial Services	-	-	-	-	-	-	-	
SS Program Expenses	-	-	-	-	-	-	-	
<b>Total Expenditures</b>	<b>1,406,077</b>	<b>1,315,029</b>	<b>1,010,831</b>	<b>1,007,969</b>	<b>1,140,467</b>	<b>1,248,175</b>	<b>107,708</b>	<b>9.4%</b>
<b>Investments</b>								
Investments	-	-	-	-	-	-	-	
TCA's over Threshold	-	-	-	-	-	-	-	
Transfers to Reserves	-	-	-	-	-	-	-	
<b>Total Investments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>Financing</b>								
Short Term Debt	-	-	-	-	-	-	-	
Long Term Debt	-	-	-	-	-	-	-	
Transfers From Reserves	-	-	-	-	-	-	-	
<b>Total Financing</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>119,048</b>	<b>-</b>	<b>(36,221)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>

Economic Development Department - Cash Basis										
Description	2023 Proposed	2024 Budget Forecast	2025 Budget Forecast	2026 Budget Forecast	2027 Budget Forecast	2028 Budget Forecast	2029 Budget Forecast	2030 Budget Forecast	2031 Budget Forecast	2032 Budget Forecast
<b>Revenue</b>										
Taxation	1,109,171	1,130,735	1,152,757	1,175,248	1,198,217	1,221,675	1,245,633	1,270,101	1,295,091	1,320,614
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-	-	-
Grants	139,004	90,707	92,053	93,428	94,831	96,265	97,729	99,224	100,750	102,309
Subsidies	-	-	-	-	-	-	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>1,248,175</b>	<b>1,221,442</b>	<b>1,244,810</b>	<b>1,268,676</b>	<b>1,293,049</b>	<b>1,317,940</b>	<b>1,343,362</b>	<b>1,369,325</b>	<b>1,395,841</b>	<b>1,422,923</b>
<b>Expenditures</b>										
Salaries and Wages	448,409	405,729	412,804	420,020	427,380	434,888	442,546	450,357	458,324	466,450
Benefits	95,120	97,974	100,913	103,940	107,058	110,270	113,578	116,986	120,495	124,110
Travel and Training	37,632	38,385	39,152	39,935	40,734	41,549	42,380	43,227	44,092	44,974
Materials and Supplies	185,637	189,349	193,136	196,999	200,939	204,958	209,057	213,238	217,503	221,853
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-	-	-
Information Technology	4,080	4,162	4,245	4,330	4,416	4,505	4,595	4,687	4,780	4,876
External Services	255,540	260,651	265,864	271,181	276,605	282,137	287,780	293,535	299,406	305,394
Utilities	-	-	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	1,530	1,561	1,592	1,624	1,656	1,689	1,723	1,757	1,793	1,828
TCAs under Threshold	-	-	-	-	-	-	-	-	-	-
Waste Expenses	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	220,227	223,632	227,105	230,647	234,260	237,945	241,704	245,538	249,449	253,437
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	-	-	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>1,248,175</b>	<b>1,221,442</b>	<b>1,244,810</b>	<b>1,268,676</b>	<b>1,293,049</b>	<b>1,317,940</b>	<b>1,343,362</b>	<b>1,369,325</b>	<b>1,395,841</b>	<b>1,422,923</b>
<b>Investments</b>										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	-	-	-	-	-	-	-	-	-	-
Transfers to Reserves	-	-	-	-	-	-	-	-	-	-
<b>Total Investments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Financing</b>										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-	-	-	-	-
Transfers From Reserves	-	-	-	-	-	-	-	-	-	-
<b>Total Financing</b>	<b>-</b>									

Business Entrepreneurship Centre Northumberland - Cash Basis								
Description	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2023 Proposed	\$ Increase (Decrease) Over 2022 Budget	% Increase (Decrease) Over 2022 Budget
<b>Revenue</b>								
Taxation	-	-	-	-	-	-	-	
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	
Other Taxation Revenue	-	-	-	-	-	-	-	
Internal Chargebacks	35,000	87,183	35,000	35,000	35,000	50,000	15,000	42.9%
Grants	354,443	284,971	401,595	312,350	320,550	336,956	16,405	5.1%
Subsidies	-	-	-	-	-	-	-	
Permits and Fees	-	-	-	-	-	-	-	
Licenses	-	-	-	-	-	-	-	
Interest Revenue	-	-	-	-	-	-	-	
Resident Revenue	-	-	-	-	-	-	-	
Social Housing Revenue	-	-	-	-	-	-	-	
County Revenue	-	1,806	-	-	-	-	-	
Other Revenue	600	-	3,600	2,110	1,212	624	(588)	-48.5%
Proceeds From Disposition	-	373,959	-	-	-	-	-	
<b>Total Revenue</b>	<b>390,043</b>	<b>747,918</b>	<b>440,195</b>	<b>349,459</b>	<b>356,762</b>	<b>387,580</b>	<b>30,818</b>	<b>8.6%</b>
<b>Expenditures</b>								
Salaries and Wages	204,297	45,555	177,305	165,772	177,379	178,167	788	0.4%
Benefits	48,070	785	48,233	44,895	50,395	55,397	5,002	9.9%
Travel and Training	2,000	26,283	2,000	234	2,040	2,081	41	2.0%
Materials and Supplies	19,000	-	16,875	17,791	10,530	17,520	6,990	66.4%
EMS Supplies	-	-	-	-	-	-	-	
Raw Food	-	-	-	-	-	-	-	
LTC Supplies	-	-	-	-	-	-	-	
Transportation Supplies	-	-	-	-	-	-	-	
Insurance	-	-	-	-	-	-	-	
Licences	-	606	-	-	-	-	-	
Information Technology	840	-	840	559	857	874	17	2.0%
External Services	-	-	-	542	2,000	17,000	15,000	750.0%
Utilities	-	-	-	-	-	-	-	
Rent and Property Tax	-	-	-	-	-	-	-	
Repairs and Maintenance	-	-	-	-	-	-	-	
TCAs under Threshold	-	-	-	-	-	-	-	
Waste Expenses	-	23,222	-	-	-	-	-	
Internal Chargebacks	25,836	138,898	28,942	25,110	29,562	32,541	2,980	10.1%
External Transfers	90,000	-	166,000	139,420	84,000	84,000	-	0.0%
Financial Services	-	-	-	-	-	-	-	
SS Program Expenses	-	407,169	-	-	-	-	-	
<b>Total Expenditures</b>	<b>390,043</b>	<b>642,518</b>	<b>440,195</b>	<b>394,323</b>	<b>356,762</b>	<b>387,580</b>	<b>30,818</b>	<b>8.6%</b>
<b>Investments</b>								
Investments	-	-	-	-	-	-	-	
TCAs over Threshold	-	-	-	-	-	-	-	
Transfers to Reserves	-	-	-	-	-	-	-	
<b>Total Investments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>Financing</b>								
Short Term Debt	-	-	-	-	-	-	-	
Long Term Debt	-	-	-	-	-	-	-	
Transfers From Reserves	-	-	-	-	-	-	-	
<b>Total Financing</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>105,400</b>	<b>-</b>	<b>(44,864)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>

[illegible]

Ontario Agri-Food Venture Centre - Cash Basis								
Description	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2023 Proposed	\$ Increase (Decrease) Over 2022 Budget	% Increase (Decrease) Over 2022 Budget
<b>Revenue</b>								
Taxation	470,167	470,167	586,846	586,846	578,843	596,518	17,674	3.1%
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	
Other Taxation Revenue	-	-	-	-	-	-	-	
Internal Chargebacks	67,085	68,239	-	1,156	-	-	-	
Grants	101,000	37,739	50,000	-	50,000	50,000	-	0.0%
Subsidies	-	-	-	260	-	-	-	
Permits and Fees	-	-	-	-	-	-	-	
Licenses	-	-	-	-	-	-	-	
Interest Revenue	-	-	-	-	-	-	-	
Resident Revenue	-	-	-	-	-	-	-	
Social Housing Revenue	-	-	-	-	-	-	-	
County Revenue	-	-	-	-	-	-	-	
Other Revenue	382,002	199,881	380,190	317,473	400,090	425,182	25,092	6.3%
Proceeds From Disposition	-	-	-	-	-	-	-	
<b>Total Revenue</b>	<b>1,020,254</b>	<b>776,026</b>	<b>1,017,036</b>	<b>905,735</b>	<b>1,028,933</b>	<b>1,071,699</b>	<b>42,766</b>	<b>4.2%</b>
<b>Expenditures</b>								
Salaries and Wages	345,450	231,607	356,492	280,922	363,433	370,702	7,269	2.0%
Benefits	86,694	46,021	88,679	58,301	72,499	74,674	2,175	3.0%
Travel and Training	8,300	1,902	5,800	1,503	5,800	5,850	50	0.9%
Materials and Supplies	35,200	53,118	30,250	31,936	27,406	30,776	3,370	12.3%
EMS Supplies	-	-	-	-	-	-	-	
Raw Food	-	-	-	-	-	-	-	
LTC Supplies	-	-	-	-	-	-	-	
Transportation Supplies	-	-	-	-	-	-	-	
Insurance	9,100	7,716	9,100	7,539	10,465	9,500	(965)	-9.2%
Licences	-	-	-	-	-	-	-	
Information Technology	5,150	4,466	4,800	3,986	4,800	4,800	-	0.0%
External Services	118,697	144,692	126,949	85,492	126,440	118,898	(7,542)	-6.0%
Utilities	-	-	-	-	-	-	-	
Rent and Property Tax	-	-	-	-	-	-	-	
Repairs and Maintenance	14,000	28,142	41,400	64,612	55,400	58,700	3,300	6.0%
TCAs under Threshold	10,250	9,848	17,000	17,710	17,000	30,000	13,000	76.5%
Waste Expenses	-	-	-	-	-	-	-	
Internal Chargebacks	196,414	195,459	212,652	186,238	221,776	243,886	22,110	10.0%
External Transfers	-	-	-	-	-	-	-	
Financial Services	-	-	-	-	-	-	-	
SS Program Expenses	-	-	-	-	-	-	-	
<b>Total Expenditures</b>	<b>829,255</b>	<b>722,971</b>	<b>893,122</b>	<b>738,239</b>	<b>905,019</b>	<b>947,786</b>	<b>42,766</b>	<b>4.7%</b>
<b>Investments</b>								
Investments	-	-	-	-	-	-	-	
TCAs over Threshold	-	-	-	-	-	-	-	
Transfers to Reserves	190,999	190,999	123,914	123,914	123,914	123,914	-	0.0%
<b>Total Investments</b>	<b>190,999</b>	<b>190,999</b>	<b>123,914</b>	<b>123,914</b>	<b>123,914</b>	<b>123,914</b>	<b>-</b>	<b>0.0%</b>
<b>Financing</b>								
Short Term Debt	-	-	-	-	-	-	-	
Long Term Debt	-	-	-	-	-	-	-	
Transfers From Reserves	-	-	-	-	-	-	-	
<b>Total Financing</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>(137,944)</b>	<b>-</b>	<b>43,581</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>

Ontario Agri-Food Venture Centre - Cash Basis										
Description	2023 Proposed	2024 Budget Forecast	2025 Budget Forecast	2026 Budget Forecast	2027 Budget Forecast	2028 Budget Forecast	2029 Budget Forecast	2030 Budget Forecast	2031 Budget Forecast	2032 Budget Forecast
Revenue										
Taxation	596,518	616,168	628,431	640,958	653,755	666,828	680,184	693,828	707,768	722,010
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-	-	-
Grants	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Subsidies	-	-	-	-	-	-	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-	-	-
Other Revenue	425,182	419,074	426,774	434,641	442,677	450,887	459,274	467,843	476,597	485,540
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
Total Revenue	1,071,699	1,085,242	1,105,205	1,125,599	1,146,432	1,167,715	1,189,458	1,211,671	1,234,365	1,257,550
Expenditures										
Salaries and Wages	370,702	378,116	385,678	393,392	401,259	409,285	417,470	425,820	434,336	443,023
Benefits	74,674	76,914	79,222	81,598	84,046	86,568	89,165	91,840	94,595	97,433
Travel and Training	5,850	5,967	6,086	6,208	6,332	6,459	6,588	6,720	6,854	6,991
Materials and Supplies	30,776	31,391	32,019	32,660	33,313	33,979	34,659	35,352	36,059	36,780
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-
Insurance	9,500	9,880	10,275	10,686	11,114	11,558	12,021	12,501	13,001	13,521
Licences	-	-	-	-	-	-	-	-	-	-
Information Technology	4,800	4,896	4,994	5,094	5,196	5,300	5,406	5,514	5,624	5,736
External Services	118,898	114,926	116,994	119,104	121,256	123,452	125,691	127,974	130,304	132,680
Utilities	-	-	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	58,700	59,874	61,071	62,293	63,539	64,810	66,106	67,428	68,776	70,152
TCAs under Threshold	30,000	30,600	31,212	31,836	32,473	33,122	33,785	34,461	35,150	35,853
Waste Expenses	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	243,886	248,764	253,739	258,814	263,990	269,270	274,655	280,149	285,752	291,467
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	-	-	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-	-	-
Total Expenditures	947,786	961,328	981,291	1,001,685	1,022,518	1,043,801	1,065,544	1,087,757	1,110,451	1,133,636
Investments										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	-	-	-	-	-	-	-	-	-	-
Transfers to Reserves	123,914	123,914	123,914	123,914	123,914	123,914	123,914	123,914	123,914	123,914
Total Investments	123,914	123,914	123,914	123,914	123,914	123,914	123,914	123,914	123,914	123,914
Financing										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-					

Land Use Planning & Inspections - Cash Basis								
Description	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2023 Proposed	\$ Increase (Decrease) Over 2022 Budget	% Increase (Decrease) Over 2022 Budget
<b>Revenue</b>								
Taxation	232,874	232,874	269,691	269,691	268,206	409,445	141,239	52.7%
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-
Subsidies	-	-	-	-	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-	-
Licenses	40,000	26,225	40,000	60,400	134,500	50,000	(84,500)	-62.8%
Interest Revenue	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-
County Revenue	451,000	490,763	456,000	690,516	471,000	552,000	81,000	17.2%
Other Revenue	-	-	94,500	-	-	-	-	-
Proceeds From Disposition	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>723,874</b>	<b>749,862</b>	<b>860,191</b>	<b>1,020,608</b>	<b>873,706</b>	<b>1,011,445</b>	<b>137,739</b>	<b>15.8%</b>
<b>Expenditures</b>								
Salaries and Wages	378,727	349,794	366,303	340,779	461,127	578,995	117,868	25.6%
Benefits	83,674	88,135	90,221	87,773	93,565	128,815	35,250	37.7%
Travel and Training	28,500	12,390	28,500	8,861	28,710	30,500	1,790	6.2%
Materials and Supplies	13,700	5,206	13,700	5,284	13,810	13,700	(110)	-0.8%
EMS Supplies	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-
Transportation Supplies	-	67	-	1,028	-	-	-	-
Insurance	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-
Information Technology	3,000	3,309	3,000	1,496	3,020	3,000	(20)	-0.7%
External Services	243,310	108,302	368,265	151,544	178,959	52,500	(126,459)	-70.7%
Utilities	6,300	2,327	6,300	4,161	6,363	6,300	(63)	-1.0%
Rent and Property Tax	-	-	-	-	-	-	-	-
Repairs and Maintenance	3,400	193	3,400	360	3,436	3,400	(36)	-1.0%
TCAs under Threshold	-	-	-	-	-	-	-	-
Waste Expenses	-	-	-	-	-	-	-	-
Internal Chargebacks	85,225	78,575	99,642	91,358	107,271	121,360	14,089	13.1%
External Transfers	-	-	-	-	-	-	-	-
Financial Services	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>845,836</b>	<b>648,297</b>	<b>979,331</b>	<b>692,642</b>	<b>896,261</b>	<b>938,570</b>	<b>42,309</b>	<b>4.7%</b>
<b>Investments</b>								
Investments	-	-	-	-	-	-	-	-
TCAs over Threshold	-	-	-	-	80,000	80,000	-	0.0%
Transfers to Reserves	68,848	88,848	56,625	111,625	53,904	72,875	18,971	35.2%
<b>Total Investments</b>	<b>68,848</b>	<b>88,848</b>	<b>56,625</b>	<b>111,625</b>	<b>133,904</b>	<b>152,875</b>	<b>18,971</b>	<b>14.2%</b>
<b>Financing</b>								
Short Term Debt	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-	-	-
Transfers From Reserves	(190,810)	(190,810)	(175,765)	(175,765)	(156,459)	(80,000)	76,459	-48.9%
<b>Total Financing</b>	<b>(190,810)</b>	<b>(190,810)</b>	<b>(175,765)</b>	<b>(175,765)</b>	<b>(156,459)</b>	<b>(80,000)</b>	<b>76,459</b>	<b>-48.9%</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>203,527</b>	<b>-</b>	<b>392,105</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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Tourism Department - Cash Basis								
Description	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2023 Proposed	\$ Increase (Decrease) Over 2022 Budget	% Increase (Decrease) Over 2022 Budget
<b>Revenue</b>								
Taxation	539,492	539,492	529,066	529,066	466,872	487,437	20,565	4.4%
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	
Other Taxation Revenue	-	-	-	2,058	-	-	-	
Internal Chargebacks	-	-	-	-	-	-	-	
Grants	-	124,435	-	15,150	-	-	-	
Subsidies	-	-	-	-	-	-	-	
Permits and Fees	-	-	-	-	-	-	-	
Licenses	-	-	-	-	-	-	-	
Interest Revenue	-	-	-	-	-	-	-	
Resident Revenue	-	-	-	-	-	-	-	
Social Housing Revenue	-	-	-	-	-	-	-	
County Revenue	-	-	-	-	-	-	-	
Other Revenue	-	-	-	-	-	-	-	
Proceeds From Disposition	-	-	-	-	-	-	-	
<b>Total Revenue</b>	<b>539,492</b>	<b>663,927</b>	<b>529,066</b>	<b>546,273</b>	<b>466,872</b>	<b>487,437</b>	<b>20,565</b>	<b>4.4%</b>
<b>Expenditures</b>								
Salaries and Wages	184,941	152,583	117,905	102,605	123,688	130,010	6,322	5.1%
Benefits	43,969	27,987	25,374	22,638	27,245	30,756	3,511	12.9%
Travel and Training	10,500	1,203	10,500	3,377	10,710	10,924	214	2.0%
Materials and Supplies	198,000	172,007	198,000	167,610	327,736	208,708	(119,029)	-36.3%
EMS Supplies	-	-	-	-	-	-	-	
Raw Food	-	-	-	-	-	-	-	
LTC Supplies	-	-	-	-	-	-	-	
Transportation Supplies	-	-	-	-	-	-	-	
Insurance	-	-	-	-	-	-	-	
Licences	-	-	-	-	-	-	-	
Information Technology	5,300	5,985	5,300	5,289	5,406	5,700	294	5.4%
External Services	36,788	166,106	116,788	39,056	37,524	38,000	476	1.3%
Utilities	2,500	1,867	2,500	13,799	2,500	2,500	-	0.0%
Rent and Property Tax	-	-	-	-	-	-	-	
Repairs and Maintenance	4,505	1,772	4,505	1,772	4,595	2,000	(2,595)	-56.5%
TCA's under Threshold	-	-	-	28	-	-	-	
Waste Expenses	-	-	-	-	-	-	-	
Internal Chargebacks	52,989	48,160	48,194	42,810	53,119	58,840	5,721	10.8%
External Transfers	-	-	-	-	-	-	-	
Financial Services	-	-	-	-	-	-	-	
SS Program Expenses	-	-	-	-	-	-	-	
<b>Total Expenditures</b>	<b>539,492</b>	<b>577,670</b>	<b>529,066</b>	<b>398,982</b>	<b>592,523</b>	<b>487,437</b>	<b>(105,086)</b>	<b>-17.7%</b>
<b>Investments</b>								
Investments	-	-	-	-	-	-	-	
TCA's over Threshold	-	-	-	-	-	-	-	
Transfers to Reserves	-	-	-	125,651	-	-	-	
<b>Total Investments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>125,651</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>Financing</b>								
Short Term Debt	-	-	-	-	-	-	-	
Long Term Debt	-	-	-	-	-	-	-	
Transfers From Reserves	-	-	-	-	(125,651)	-	125,651	-100.0%
<b>Total Financing</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(125,651)</b>	<b>-</b>	<b>125,651</b>	<b>-100.0%</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>86,257</b>	<b>-</b>	<b>21,640</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>

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