Economic Development Department - Cash Basis

Description	2000 Budget	0000 A street	2004 Budant	0004 A - to - 1	0000 Budget	0000 Days a seed	\$ Increase (Decrease) Over	% Increase (Decrease) Over
Description	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2023 Proposed	2022 Budget	2022 Budget
Revenue								
Taxation	901,941	901,941	848,040	848,040	1,021,524	1,109,171	87,647	8.6%
Taxation - Dedicated Infrastructure	-	-	-		-	-	-	
Other Taxation Revenue	-	-	-	-	-	-	-	
Internal Chargebacks	-	-	-	-	-	-	-	
Grants	459,136	486,218	116,666	77,149	118,943	139,004	20,061	16.9%
Subsidies	45,000	45,900	46,125	46,502	-	-	-	
Permits and Fees	-	-	-	-		-	-	
Licenses	-	-	-	-	-	-	-	
Interest Revenue	-	-	-	-	-	-	-	
Resident Revenue	-	-	-	-	-	-	-	
Social Housing Revenue	-	-	-	-	-	-	-	
County Revenue	-	-	-	-	-	-	-	
Other Revenue	-	19	-	57	-	-	-	
Proceeds From Disposition	-	-	-	-	-	-	-	
Total Revenue	1,406,077	1,434,078	1,010,831	971,748	1,140,467	1,248,175	107,708	9.4%
Expenditures								
Salaries and Wages	342,529	338,652	350,317	339,669	413,347	448,409	35,062	8.5%
Benefits	91,048	82,469	96,648	88,090	101,138	95,120	(6,018)	-6.0%
Travel and Training	31,600	12,983	31,600	17,101	32,232	37,632	5,400	16.8%
Materials and Supplies	145,525	146,646	145,525	115,888	185,637	185,637	-	0.0%
EMS Supplies	140,020	140,040	140,020	-	100,007	100,007		0.070
Raw Food	-	-	-	-		-		
LTC Supplies	-	-	-	-		-		
Transportation Supplies	_	-	-	-	-	-	-	
Insurance	_		-	-	-	-	-	
Licences	_	-		-	-	-	-	
Information Technology	4,000	3,146	4,000	2,304	4,080	4,080	-	0.0%
External Services	208,000	162,656	208,000	282,410	212,160	255,540	43,380	20.4%
Utilities	-	-	-	-	-	-	-	
Rent and Property Tax	-	_	-	-	-	-	-	
Repairs and Maintenance	1,500	1,772	1,500	1,772	1,530	1,530	-	0.0%
TCAs under Threshold	-	· -	-	1,628	-	-	-	
Waste Expenses	-		-	-	-	-	-	
Internal Chargebacks	241,875	226,705	173,241	159,107	190,343	220,227	29,884	15.7%
External Transfers	340,000	340,000	-	-	-	-	-	
Financial Services	-	-	-	-	-	-	-	
SS Program Expenses	-	-	-	-	-	-	-	
Total Expenditures	1,406,077	1,315,029	1,010,831	1,007,969	1,140,467	1,248,175	107,708	9.4%
Investments								
Investments	-	-	-	-		-	-	
TCAs over Threshold	-	-	-	-		-		
Transfers to Reserves	-	-	-	-	-	_	-	
Total Investments	-	-	-	-	-	-	-	0.0%
Financias								
Financing								
Short Term Debt	-	-	-	-	-	-	-	
Long Term Debt Transfers From Reserves	-	-	-	-	-	-		
Total Financing	-	-	-	-	<u> </u>	-	<u> </u>	0.0%
			_			_		0.076
Surplus / (Deficit)	-	119,048	-	(36,221)	-	-	-	0.0%

Economic Development Department - Cash Basis
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Economic Development Department - Cash Basis											
	2023	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget	2031 Budget	2032 Budget	
Description	Proposed	Forecast									
·	-										
Revenue											
Taxation	1,109,171	1,130,735	1,152,757	1,175,248	1,198,217	1,221,675	1,245,633	1,270,101	1,295,091	1,320,614	
Taxation - Dedicated Infrastructure	-	-	-	-,, -	-,,	-	-	-	-	-	
Other Taxation Revenue	_	-	-	-	-	-	-	-	-	-	
Internal Chargebacks	_	-	-	-	-	-	-	-	-	-	
Grants	139,004	90,707	92,053	93,428	94,831	96,265	97,729	99,224	100,750	102,309	
Subsidies	-	-	-	-	-	-	-	-	-	-	
Permits and Fees	-	-	-	-	-	-			-	-	
Licenses	-	-	-	-	-	-			-	-	
Interest Revenue	-	-	-	-	-	-			-	-	
Resident Revenue	-	-	-	-	-	-			-	-	
Social Housing Revenue	-	-	-	-	-	-			-	-	
County Revenue	-	-	-	-	-	-			-	-	
Other Revenue	-	-	-	-	-	-		1	-	-	
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-	
Total Revenue	1,248,175	1,221,442	1,244,810	1,268,676	1,293,049	1,317,940	1,343,362	1,369,325	1,395,841	1,422,923	
Expenditures											
Salaries and Wages	448,409	405,729	412,804	420,020	427,380	434,888	442,546	450,357	458,324	466,450	
Benefits	95,120	97,974	100,913	103,940	107,058	110,270	113,578	116,986	120,495	124,110	
Travel and Training	37,632	38,385	39,152	39,935	40,734	41,549	42,380	43,227	44,092	44,974	
Materials and Supplies	185,637	189,349	193,136	196,999	200,939	204,958	209,057	213,238	217,503	221,853	
EMS Supplies	-	-	-	-	-	-	-	-	-	-	
Raw Food	-	-	-	-	-	-	-	-	-	_	
LTC Supplies	-	-	-	-	-	-	-	-	-	-	
Transportation Supplies	_	-	-	-	-	-	-	-	-	_	
Insurance	_	-	-	_	-	-	-	-	-	-	
Licences	_	-	-	-	-	-	-	-	-	-	
Information Technology	4,080	4,162	4,245	4,330	4,416	4,505	4,595	4,687	4,780	4,876	
External Services	255,540	260,651	265,864	271,181	276,605	282,137	287,780	293,535	299,406	305,394	
Utilities	-	-	-	-	-	-	-	-	-	-	
Rent and Property Tax	_	-	-	-	-	-	-	-	-	-	
Repairs and Maintenance	1,530	1,561	1,592	1,624	1,656	1,689	1,723	1,757	1,793	1,828	
TCAs under Threshold	-	-	-	-	-	-			-	-	
Waste Expenses	-	-	-	-	-	-		i	-	-	
Internal Chargebacks	220,227	223,632	227,105	230,647	234,260	237,945	241,704	245,538	249,449	253,437	
External Transfers	-	-	-	-	-	-	-	-	-	-	
Financial Services	-	-	-	-	-	-	-	-	-	-	
SS Program Expenses	-	-	-	-	-	-	-	-	-	-	
Total Expenditures	1,248,175	1,221,442	1,244,810	1,268,676	1,293,049	1,317,940	1,343,362	1,369,325	1,395,841	1,422,923	
Investments											
Investments	_	-	_				-	-	_		
TCAs over Threshold	-	-		-	-	-	-	-	-	<u>-</u>	
Transfers to Reserves	-	-	-	-	-	-	-	-	-		
Total Investments	_	-	-	-	-		-	-	-	-	
Financing											
Short Term Debt	-	-	-	-	-	-	-	-	-	-	
Long Term Debt	-	-	-	-	-	-	-	-	-	-	
Transfers From Reserves	-	-	-	-	-	-	-	-	-	-	
Total Financing	-	-	-	-	-	-	-	-	-	-	
Surplus / (Deficit)	-	-	-	-	-	-	-	-	-	-	

Business Entrepreneurship Ce Description	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2023 Proposed	\$ Increase (Decrease) Over 2022 Budget	% Increase (Decrease) Over 2022 Budget
Description	2020 Budget	2020 Actual	2021 Buuget	2021 Actual	2022 Budget	2023 FTOPOSeu	2022 Budget	2022 Budget
Revenue								
Taxation	-	-	-	-	-	-	-	
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	
Other Taxation Revenue	-	-	-	-	-	-	-	
nternal Chargebacks	35,000	87,183	35,000	35,000	35,000	50,000	15,000	42.9%
Grants	354,443	284,971	401,595	312,350	320,550	336,956	16,405	5.1%
Subsidies	-	-	-	-	-	-	-	
Permits and Fees	-	-	-	-	-	-	-	
Licenses	-	-	-	-	-	-	-	
nterest Revenue	-	-	-	-	-	-	-	
Resident Revenue	-	-	-	-	-	-	-	
Social Housing Revenue	-	-	-	-	-	-	-	
County Revenue	-	1,806	-	-	-	-	-	
Other Revenue	600	-	3,600	2,110	1,212	624	(588)	-48.5%
Proceeds From Disposition	-	373,959	-	-	-	-	`-	
Total Revenue	390,043	747,918	440,195	349,459	356,762	387,580	30,818	8.6%
Expenditures								
Salaries and Wages	204,297	45,555	177,305	165,772	177,379	178,167	788	0.4%
Benefits	48,070	785	48,233	44,895	50,395	55,397	5,002	9.9%
Travel and Training	2,000	26,283	2,000	234	2,040	2,081	41	2.0%
Materials and Supplies	19,000	-	16,875	17,791	10,530	17,520	6,990	66.4%
EMS Supplies	-	-	-	-	-	,020	-	00.170
Raw Food	-	-	-	-	-	-	-	
LTC Supplies	_	-	_	-	_	_	-	
Transportation Supplies	-	-	-	-	-	-	-	
Insurance	-	-	_	-	-	_	_	
Licences	-	606	-	-	-	-	-	
nformation Technology	840	-	840	559	857	874	17	2.0%
External Services	-	-	-	542	2,000	17,000	15,000	750.0%
Utilities	-	-	-	-	-,,,,,	-	-	
Rent and Property Tax	_	-	-	-	_	_	_	
Repairs and Maintenance	-	-	-	-	-	-	-	
TCAs under Threshold	-	-	-	-	-	-	-	
Waste Expenses	-	23,222	-	-	-	-	-	
nternal Chargebacks	25,836	138,898	28,942	25,110	29,562	32,541	2,980	10.1%
External Transfers	90,000	-	166,000	139,420	84,000	84,000	-	0.0%
Financial Services	-	-	-	-	-	-	-	
SS Program Expenses	-	407,169	-	-	-	-	-	
Total Expenditures	390,043	642,518	440,195	394,323	356,762	387,580	30,818	8.6%
Investments								
nvestments	_	_	_	_		_		
TCAs over Threshold	-	-			-	_		
Transfers to Reserves	_	-	-	-	-	-	-	
Total Investments	-	-	-	-	-	-	-	0.0%
Financing								
Short Term Debt	-	-	-	-	-	-	-	
Long Term Debt	-	-	-	-	-	-	-	
Transfers From Reserves	-	-	-	-	-	-	-	
								i

(44,864)

0.0%

105,400

Surplus / (Deficit)

Business Entrepreneurship C	entre Northumb	orland - Cash F	Raeie							
Description Description	2023 Proposed	2024 Budget Forecast	2025 Budget Forecast	2026 Budget Forecast	2027 Budget Forecast	2028 Budget Forecast	2029 Budget Forecast	2030 Budget Forecast	2031 Budget Forecast	2032 Budget Forecast
Revenue										
Taxation	-	-	-	-	-	-	-	-	-	-
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Grants	336,956	343,569	350,331	357,245	364,316	371,545	378,938	386,499	394,230	402,136
Subsidies	-	-	-	-	-	-	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-		-	-	-
Other Revenue	624	637	649	662	676	689	703	717	731	746
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
Total Revenue	387,580	394,206	400,980	407,908	414,991	422,235	429,641	437,216	444,961	452,882
Expenditures										
Salaries and Wages	178,167	181,730	185,365	189,072	192,853	196,710	200,645	204,658	208,751	212,926
Benefits	55,397	57,059	58,771	60,534	62,350	64,220	66,147	68,131	70,175	72,281
Travel and Training	2,081	2,122	2,165	2,208	2,252	2,297	2,343	2,390	2,438	2,487
Materials and Supplies	17,520	17,871	18,228	18,593	18,964	19,344	19,731	20,125	20,528	20,938
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	_	-		-	-	-		_	_	-
LTC Supplies	_	-	-	-	-	-	-	-	_	-
Transportation Supplies	_	-	-	-	-	-	-	-	_	-
Insurance	_		-	-	-		-	-	_	-
Licences	_	-	-	-	-	-	-	-	-	<u> </u>
Information Technology	874	891	909	927	946	965	984	1,004	1,024	1,044
External Services	17,000	17,340	17,687	18,041	18,401	18,769	19,145	19,528	19,918	20,317
Utilities	-	-	-	-	-	-	-	-	-	-
Rent and Property Tax	_	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	_		-	-	-	-		-	-	<u> </u>
TCAs under Threshold	_			-	-	-	-	-	-	<u> </u>
Waste Expenses				-	-			-	_	
Internal Chargebacks	32,541	33,192	33,856	34,533	35,224	35,928	36,647	37,380	38,128	38,890
External Transfers	84,000	84,000	84,000	84,000	84,000	84,000	84,000	84,000	84,000	84,000
Financial Services	-	-	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-	-	-
Total Expenditures	387,580	394,206	400,980	407,908	414,991	422,235	429,641	437,216	444,961	452,882
		·	·				·			•
Investments Investments										
TCAs over Threshold	-	-	-	-	-		-		-	-
Transfers to Reserves	-	-	-	-	-	-	-	-	-	
Total Investments	-	-	-	-	-	-	-	-	-	<u> </u>
Total Investments	-	-	-	-	-	-	-	-	-	-
Financing										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-	-	-	-	-
Transfers From Reserves	-	-	-	-	-	-	-	-	-	-
Total Financing	-	-	-	-	-	-	-	-	-	-

Surplus / (Deficit)

Ontario Agri-Food Venture Centre - Cash Basis % Increase \$ Increase (Decrease) Over (Decrease) Over 2022 Budget Description 2020 Budget 2020 Actual 2021 Budget 2021 Actual 2022 Budget 2023 Proposed 2022 Budget Revenue Taxation 470,167 470,167 586,846 586,846 578,843 596,518 17,674 3.1% Taxation - Dedicated Infrastructure -Other Taxation Revenue ---Internal Chargebacks 67,085 68,239 1,156 --Grants 101,000 37,739 50,000 50,000 50,000 0.0% -Subsidies 260 --Permits and Fees

ermits and Fees	-	-	-	-	-	-	-	
icenses	-	-	-	-	-	-	-	
nterest Revenue	-	-	-	-	-	-	-	
Resident Revenue	-	-	-	-	-	-	-	
Social Housing Revenue	-	-	-	-	-	-	-	
County Revenue	-	-	-	-	-	-	-	
Other Revenue	382,002	199,881	380,190	317,473	400,090	425,182	25,092	6.3%
Proceeds From Disposition	-	-	-	-	-	-	-	
Total Revenue	1,020,254	776,026	1,017,036	905,735	1,028,933	1,071,699	42,766	4.2%
	1,020,201	,	.,,	555,.55	.,020,000	1,011,000	,. ••	
Expenditures								ļ
								l
Salaries and Wages	345,450	231,607	356,492	280,922	363,433	370,702	7,269	2.0%
dianes and vvages	040,400	201,007	000,402	200,022	000,400	010,102	7,203	2.070
								l
Benefits	86,694	46,021	88,679	58,301	72,499	74,674	2,175	3.0%
ravel and Training	8,300	1,902	5,800	1,503	5,800	5,850	50	0.9%
Naterials and Supplies	35,200	53,118	30,250	31,936	27,406	30,776	3,370	12.3%
EMS Supplies	-	-	-	-	-	-	-	
Raw Food	-	-	-	-	-	-	-	
.TC Supplies	-	-	-	-	-	-	-	
ransportation Supplies	-	-	-	-	-	-	-	
nsurance	9,100	7,716	9,100	7,539	10,465	9,500	(965)	-9.2%
icences	-	-	-	-	-	-	-	
nformation Technology	5,150	4,466	4,800	3,986	4,800	4,800	-	0.0%
External Services	118,697	144,692	126,949	85,492	126,440	118,898	(7,542)	-6.0%
Jtilities	-	-	-	-	-	-	-	
Rent and Property Tax	-	-	-	-	-	-	-	-
Repairs and Maintenance	14,000	28,142	41,400	64,612	55,400	58,700	3,300	6.0%
CAs under Threshold	10,250	9,848	17,000	17,710	17,000	30,000	13,000	76.5%
Vaste Expenses	-	-	-	-	-	-	-	-
nternal Chargebacks	196,414	195,459	212,652	186,238	221,776	243,886	22,110	10.0%
xternal Transfers	-	-	-	-	-	-	-	
inancial Services	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	
Total Expenditures	829,255	722,971	893,122	738,239	905,019	947,786	42,766	4.7%
nvestments								
nvestments			-					
CAs over Threshold	-	-	-	-	-	-	-	
ransfers to Reserves	190,999	190,999	123,914	123,914	123,914	123,914	-	0.0%
Total Investments	190,999	190,999	123,914	123,914	123,914	123,914	-	0.0%
otal investments	150,555	190,999	123,914	123,914	123,914	123,914	-	0.0%
inancing								
Short Term Debt	-	-	-	-	-	-	-	
ong Term Debt	-	-	-	-	-	-	-	
ransfers From Reserves	-	-	-	-	-	-	-	
Total Financing	-	-	•	-	-	-	-	0.0%
				43,581				ļ

Ontario Agri-Food Venture Centre - Cash Basis 2024 Budget 2025 Budget 2026 Budget 2027 Budget 2028 Budget 2029 Budget 2030 Budget 2031 Budget 2032 Budget Description 2023 Proposed **Forecast Forecast Forecast** Forecast **Forecast Forecast Forecast** Forecast Forecast Revenue 596,518 616,168 628,431 640,958 653,755 666.828 680,184 693,828 707,768 722,010 Taxation Taxation - Dedicated Infrastructure Other Taxation Revenue -Internal Chargebacks 50,000 50,000 50,000 50,000 50,000 50,000 50,000 50,000 50,000 50,000 Grants Subsidies -Permits and Fees _ _ _ _ _ _ --Licenses _ _ Interest Revenue Resident Revenue Social Housing Revenue County Revenue 425,182 419,074 426,774 434,641 442,677 450,887 459,274 467,843 476,597 Other Revenue 485,540 Proceeds From Disposition 1,071,699 1,085,242 1,105,205 1,125,599 1,146,432 1,167,715 1,189,458 1,211,671 1,234,365 1,257,550 **Total Revenue** Expenditures Salaries and Wages 370,702 378,116 385,678 393,392 401,259 409,285 417,470 425,820 434,336 443,023 97,433 Benefits 74,674 76,914 79,222 81,598 84,046 86,568 89,165 91,840 94,595 5,850 6.208 6,332 6,720 6,854 6,991 Travel and Training 5.967 6,086 6.459 6,588 Materials and Supplies 30,776 31,391 32,019 32,660 33,313 33,979 34,659 35,352 36,059 36,780 EMS Supplies Raw Food LTC Supplies Transportation Supplies Insurance 9,500 9,880 10,275 10,686 11,114 11,558 12,021 12,501 13,001 13,521 Licences -_ 4,800 4.896 4.994 5,094 5,196 5,300 5,406 5,514 5,624 5,736 Information Technology 118,898 114,926 116,994 123,452 127,974 130,304 132,680 External Services 119,104 121,256 125,691 Utilities --------Rent and Property Tax --_ _ _ _ Repairs and Maintenance 58,700 59,874 61,071 62,293 63,539 64,810 66,106 67,428 68,776 70,152 TCAs under Threshold 30,000 30,600 31,212 31,836 32,473 33,122 33,785 34,461 35,150 35,853 Waste Expenses Internal Chargebacks 243,886 248,764 253,739 258,814 263,990 269,270 274,655 280,149 285,752 291,467 **External Transfers** Financial Services -_ -_ SS Program Expenses **Total Expenditures** 947.786 961,328 981.291 1.001.685 1.022.518 1.043.801 1.065.544 1.087.757 1.110.451 1.133.636 Investments Investments ---------TCAs over Threshold 123,914 123,914 123,914 123,914 123,914 123,914 123,914 123,914 123,914 123,914 Transfers to Reserves **Total Investments** 123,914 123,914 123,914 123,914 123,914 123,914 123,914 123,914 123,914 123,914 Financing Short Term Debt Long Term Debt _ Transfers From Reserves _ Total Financing -Surplus / (Deficit)

Land Use Planning & Inspections - Cash Basis

Land Use Planning & Inspection							\$ Increase (Decrease) Over	% Increase (Decrease) Over
Description	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2023 Proposed	2022 Budget	2022 Budget
Revenue								
Taxation	232,874	232,874	269,691	269,691	268,206	409,445	141,239	52.7%
Taxation Taxation - Dedicated Infrastructure	232,074	232,074	209,091	209,091	200,200	409,445	141,239	52.1%
Other Taxation Revenue	-	-	-	-	<u> </u>		-	
Internal Chargebacks	-	-	-	-	<u> </u>	-	-	
Grants	_	-	-	-				
Subsidies	_	-	-	-	_	_	_	
Permits and Fees	_	-	-	-		-	-	
Licenses	40,000	26,225	40,000	60,400	134,500	50,000	(84,500)	-62.8%
Interest Revenue	-		-	-	-	-	-	
Resident Revenue	-	-	_	-	-	-	_	
Social Housing Revenue	-	-	_	-	-	-	-	
County Revenue	451,000	490,763	456,000	690,516	471,000	552,000	81,000	17.2%
Other Revenue	-	-	94,500	-	-	-	-	
Proceeds From Disposition	-	-	-	-	-	-	-	
Total Revenue	723,874	749,862	860,191	1,020,608	873,706	1,011,445	137,739	15.8%
Expenditures								
Salaries and Wages	378,727	349,794	366,303	340,779	461,127	578,995	117,868	25.6%
Benefits	83,674	88,135	90,221	87,773	93,565	128,815	35,250	37.7%
Travel and Training	28,500	12,390	28,500	8,861	28,710	30,500	1,790	6.2%
Materials and Supplies	13,700	5,206	13,700	5,284	13,810	13,700	(110)	-0.8%
EMS Supplies	-	-	-	-	-	-	-	
Raw Food	-	-	-	-	-	-	-	
LTC Supplies	-	-	-	-	-	-	-	
Transportation Supplies	-	67	-	1,028	-	-	-	
Insurance	-	-	-	-	-	-	-	
Licences	-	-	-	-	-	-	-	
Information Technology	3,000	3,309	3,000	1,496	3,020	3,000	(20)	-0.7%
External Services	243,310	108,302	368,265	151,544	178,959	52,500	(126,459)	-70.7%
Utilities	6,300	2,327	6,300	4,161	6,363	6,300	(63)	-1.0%
Rent and Property Tax	-	-	-	-	-	-	-	
Repairs and Maintenance	3,400	193	3,400	360	3,436	3,400	(36)	-1.0%
TCAs under Threshold	-	-	-	-	-	-	-	
Waste Expenses	-	-	-	-	-	-	-	
Internal Chargebacks	85,225	78,575	99,642	91,358	107,271	121,360	14,089	13.1%
External Transfers	-	-	-	-	-	-	-	
Financial Services	-	-	-	-	-	-	-	
SS Program Expenses	-	-	-	-	-	-		
Total Expenditures	845,836	648,297	979,331	692,642	896,261	938,570	42,309	4.7%
Investments								
Investments	-	-	-	-	-	-		
TCAs over Threshold	-	-	-	-	80,000	80,000	-	0.0%
Transfers to Reserves	68,848	88,848	56,625	111,625	53,904	72,875	18,971	35.2%
Total Investments	68,848	88,848	56,625	111,625	133,904	152,875	18,971	14.2%
Financing								
Short Term Debt	-	-	-	-	-	-		
Long Term Debt	-	-	-	-	-	-		
Transfers From Reserves	(190,810)	(190,810)	(175,765)	(175,765)	(156,459)	(80,000)	76,459	-48.9%
Total Financing	(190,810)	(190,810)	(175,765)	(175,765)	(156,459)	(80,000)	76,459	-48.9%
Surplus / (Deficit)	_	203,527	_	392,105	_	_	_	-

Land Use Planning & Inspections - Cash Basis 2025 Budget 2027 Budget 2023 2024 Budget 2026 Budget 2028 Budget 2029 Budget 2030 Budget 2031 Budget 2032 Budget Description **Proposed Forecast Forecast Forecast Forecast Forecast Forecast** Forecast Forecast **Forecast** Revenue 467,808 492,586 501,222 510,055 Taxation 409,445 452,191 459,912 475,883 484,141 519,090 Taxation - Dedicated Infrastructure --------Other Taxation Revenue ---------Internal Chargebacks --_ -Grants --Subsidies _ _ _ _ -Permits and Fees 50,000 61,000 66,028 67,349 70,070 71,471 Licenses 62,220 63,464 64,734 68,696 Interest Revenue Resident Revenue ----_ -_ -_ Social Housing Revenue -County Revenue 552.000 603.460 615.529 627.840 640.397 653.205 666,269 679,594 693.186 707,050 Other Revenue Proceeds From Disposition 1,273,311 **Total Revenue** 1,011,445 1,116,651 1,137,662 1,159,112 1,181,013 1,203,373 1,226,203 1,249,512 1,297,610 **Expenditures** 578,995 676,255 689,780 703,576 717,648 732,001 776,805 792,341 Salaries and Wages 746,641 761,573 Benefits 128,815 132,679 136,660 140,760 144,982 149,332 153,812 158,426 163,179 168,074 30,500 31,732 32,367 33,014 33,674 34,348 35,035 35,736 36,450 Travel and Training 31.110 Materials and Supplies 13,974 14,253 14,539 14,829 15,428 15,737 16,052 16,373 13,700 15,126 **EMS Supplies** Raw Food LTC Supplies Transportation Supplies -Insurance _ -_ _ _ _ _ _ -_ Licences Information Technology 3.000 3.060 3.121 3.184 3.247 3.312 3.378 3.446 3.515 3.585 **External Services** 52,500 52,550 52,601 52,653 52,706 52,760 52,815 52,872 52,929 52,988 6,300 6,426 6,555 6,686 6,819 6,956 7,095 7,237 7,381 7,529 Utilities Rent and Property Tax -3.400 3.468 3,537 3.608 3.829 3,906 3.984 4.063 Repairs and Maintenance 3.680 3.754 TCAs under Threshold -------_ Waste Expenses _ 123,787 133,991 139,404 Internal Chargebacks 121,360 126,263 128,788 136,671 142,192 145,036 131,364 **External Transfers Financial Services** --_ SS Program Expenses 938.570 1,043,310 1,064,503 1.108.290 **Total Expenditures** 1,086,159 1,130,906 1,154,017 1,177,636 1,201,773 1,226,440 Investments Investments -_ -_ 80.000 60.000 TCAs over Threshold 73.342 Transfers to Reserves 72,875 73,159 72.953 72,723 72.468 72.186 71,877 71,539 71,170 **Total Investments** 152,875 73,342 73,159 72,953 72,723 72,468 72,186 131,877 71,539 71,170 Financing Short Term Debt Long Term Debt Transfers From Reserves (80,000) _ (60,000) (80,000)**Total Financing** (60,000)Surplus / (Deficit)

Tourism	Department -	- Cash	Bas	is

Revenue Taxation Taxation - Dedicated Infrastructure Other Taxation Revenue Internal Chargebacks Grants Subsidies Permits and Fees Licenses Interest Revenue Resident Revenue Social Housing Revenue County Revenue Other Revenue Proceeds From Disposition Total Revenue Expenditures Salaries and Wages Benefits Travel and Training Materials and Supplies EMS Supplies Raw Food LTC Supplies Transportation Supplies Insurance Licences Information Technology	539,492 - - - - - - - - - - - -	539,492 - - - 124,435 - - - -	529,066 - - - - - - -	529,066 - 2,058 - 15,150	466,872 - -	487,437	20,565	4.4%
Taxation Taxation - Dedicated Infrastructure Other Taxation Revenue Internal Chargebacks Grants Subsidies Permits and Fees Licenses Interest Revenue Resident Revenue Social Housing Revenue County Revenue Other Revenue Proceeds From Disposition Total Revenue Expenditures Salaries and Wages Benefits Travel and Training Materials and Supplies EMS Supplies Raw Food LTC Supplies Transportation Supplies Insurance Licences	- - - - - - - -	- - - 124,435 - - - -	- - - - - -	2,058	-	-		4.4%
Taxation Taxation - Dedicated Infrastructure Other Taxation Revenue Internal Chargebacks Grants Subsidies Permits and Fees Licenses Interest Revenue Resident Revenue Social Housing Revenue County Revenue Other Revenue Proceeds From Disposition Total Revenue Expenditures Salaries and Wages Benefits Travel and Training Materials and Supplies EMS Supplies Raw Food LTC Supplies Transportation Supplies Insurance Licences	- - - - - - - -	- - - 124,435 - - - -	- - - - - -	2,058	-	-		4.4%
Taxation - Dedicated Infrastructure Other Taxation Revenue Internal Chargebacks Grants Subsidies Permits and Fees Licenses Interest Revenue Resident Revenue Social Housing Revenue County Revenue Other Revenue Proceeds From Disposition Total Revenue Expenditures Salaries and Wages Benefits Travel and Training Materials and Supplies EMS Supplies Raw Food LTC Supplies Transportation Supplies Insurance Licences	- - - - - - - -	- - - 124,435 - - - -	- - - - - -	2,058	-	-		
Other Taxation Revenue Internal Chargebacks Grants Subsidies Permits and Fees Licenses Interest Revenue Resident Revenue County Revenue Other Revenue Proceeds From Disposition Total Revenue Expenditures Salaries and Wages Benefits Travel and Training Materials and Supplies EMS Supplies Raw Food LTC Supplies Insurance Licences	- - - - - - -	- 124,435 - - - -		-	-		'	
Internal Chargebacks Grants Subsidies Permits and Fees Licenses Interest Revenue Resident Revenue Social Housing Revenue County Revenue Other Revenue Proceeds From Disposition Total Revenue Expenditures Salaries and Wages Benefits Travel and Training Materials and Supplies EMS Supplies Raw Food LTC Supplies Transportation Supplies Insurance Licences	- - - - - - -	- 124,435 - - - -		-		-	-	
Grants Subsidies Permits and Fees Licenses Interest Revenue Resident Revenue Social Housing Revenue County Revenue Other Revenue Proceeds From Disposition Total Revenue Expenditures Salaries and Wages Benefits Travel and Training Materials and Supplies EMS Supplies Raw Food LTC Supplies Transportation Supplies Insurance Licences	- - - - - - -		-		-	_	_	
Subsidies Permits and Fees Licenses Interest Revenue Resident Revenue Social Housing Revenue County Revenue Other Revenue Proceeds From Disposition Total Revenue Expenditures Salaries and Wages Benefits Travel and Training Materials and Supplies EMS Supplies Raw Food LTC Supplies Transportation Supplies Insurance Licences	- - - - - -		-	.0,.00	-	_	_	
Permits and Fees Licenses Interest Revenue Resident Revenue Social Housing Revenue County Revenue Other Revenue Proceeds From Disposition Total Revenue Expenditures Salaries and Wages Benefits Travel and Training Materials and Supplies EMS Supplies Raw Food LTC Supplies Transportation Supplies Insurance Licences	- - -			-	-	-	-	
Licenses Interest Revenue Resident Revenue Social Housing Revenue County Revenue Other Revenue Proceeds From Disposition Total Revenue Expenditures Salaries and Wages Benefits Travel and Training Materials and Supplies EMS Supplies Raw Food LTC Supplies Transportation Supplies Insurance Licences		-		-	-	-	-	
Interest Revenue Resident Revenue Social Housing Revenue County Revenue Other Revenue Proceeds From Disposition Total Revenue Expenditures Salaries and Wages Benefits Travel and Training Materials and Supplies EMS Supplies Raw Food LTC Supplies Transportation Supplies Insurance Licences			-	-	-	-	-	
Resident Revenue Social Housing Revenue County Revenue Other Revenue Proceeds From Disposition Total Revenue Expenditures Salaries and Wages Benefits Travel and Training Materials and Supplies EMS Supplies Raw Food LTC Supplies Transportation Supplies Insurance Licences	-	-	-	-	-	-	-	
Social Housing Revenue County Revenue Other Revenue Proceeds From Disposition Total Revenue Expenditures Salaries and Wages Benefits Travel and Training Materials and Supplies EMS Supplies Raw Food LTC Supplies Transportation Supplies Insurance Licences			-	-	-	-	-	
County Revenue Other Revenue Proceeds From Disposition Total Revenue Expenditures Salaries and Wages Benefits Travel and Training Materials and Supplies EMS Supplies Raw Food LTC Supplies Transportation Supplies Insurance Licences	-	-	_	-	-	-	-	
Other Revenue Proceeds From Disposition Total Revenue Expenditures Salaries and Wages Benefits Travel and Training Materials and Supplies EMS Supplies Raw Food LTC Supplies Transportation Supplies Insurance Licences		-	_	-	-	-	-	
Proceeds From Disposition Total Revenue Expenditures Salaries and Wages Benefits Travel and Training Materials and Supplies EMS Supplies Raw Food LTC Supplies Transportation Supplies Insurance Licences	-	-	-	-	-	-	-	
Total Revenue Expenditures Salaries and Wages Benefits Travel and Training Materials and Supplies EMS Supplies Raw Food LTC Supplies Transportation Supplies Insurance Licences	-	-	-	-	-	-	-	
Salaries and Wages Benefits Travel and Training Materials and Supplies EMS Supplies Raw Food LTC Supplies Transportation Supplies Insurance Licences	539,492	663,927	529,066	546,273	466,872	487,437	20,565	4.4%
Salaries and Wages Benefits Travel and Training Materials and Supplies EMS Supplies Raw Food LTC Supplies Transportation Supplies Insurance Licences						<u> </u>		
Benefits Travel and Training Materials and Supplies EMS Supplies Raw Food LTC Supplies Transportation Supplies Insurance Licences	184,941	152,583	117,905	102.605	123,688	130,010	6,322	5.1%
Travel and Training Materials and Supplies EMS Supplies Raw Food LTC Supplies Transportation Supplies Insurance Licences	43,969	27,987	25,374	22,638	27,245	30,756	3,511	12.9%
Materials and Supplies EMS Supplies Raw Food LTC Supplies Transportation Supplies Insurance Licences	10,500	1,203	10,500	3,377	10,710	10,924	214	2.0%
EMS Supplies Raw Food LTC Supplies Transportation Supplies Insurance Licences	198,000	172,007	198,000	167,610	327,736	208,708	(119,029)	-36.3%
Raw Food LTC Supplies Transportation Supplies Insurance Licences	-	-	-	107,010	527,730	200,700	(119,029)	-30.570
LTC Supplies Transportation Supplies Insurance Licences	-	-	-	-	-		_	
Transportation Supplies Insurance Licences	-	-	-	-	-	-	-	
Insurance Licences	-	-	-	-	-	-	-	
Licences	_	-	_	-	-		_	
	-	-	-	-	-	-	-	
	5,300	5,985	5,300	5,289	5,406	5,700	294	5.4%
External Services	36,788	166,106	116,788	39,056	37,524	38,000	476	1.3%
Utilities	2,500	1,867	2,500	13,799	2,500	2,500	-	0.0%
Rent and Property Tax	-	-	-	-	-	-	-	0.070
Repairs and Maintenance	4,505	1,772	4,505	1,772	4,595	2,000	(2,595)	-56.5%
TCAs under Threshold	-		-	28	-	-	(2,000)	
Waste Expenses	-	_	_	-	-	_	-	
Internal Chargebacks	52,989	48,160	48,194	42,810	53,119	58,840	5,721	10.8%
External Transfers	-	-	-	-	-	-	-	
Financial Services	-	-	-	-	-	-	-	
SS Program Expenses	-	-	-	-	-	-	-	
Total Expenditures	539,492	577,670	529,066	398,982	592,523	487,437	(105,086)	-17.7%
Investments								
Investments	_	-	_	-	-	-	_	
TCAs over Threshold		-		-	-	<u> </u>	-	
Transfers to Reserves	-	-	-	125,651	-		-	
Total Investments	-	-	-	125,651	-	-	-	0.0%
Einanoina								
Financing Short Torm Dobt								
Short Term Debt Long Term Debt	-	-	-	-	-	-	-	
Transfers From Reserves	-	-	-	-	(125,651)	-	125,651	-100.0%
Total Financing	-	-	-	-	(125,651)	-	125,651	-100.0%
Surplus / (Deficit)		86,257	_	21,640	-	_	-	0.0%

Description	2023 Proposed	2024 Budget Forecast	2025 Budget Forecast	2026 Budget Forecast	2027 Budget Forecast	2028 Budget Forecast	2029 Budget Forecast	2030 Budget Forecast	2031 Budget Forecast	2032 Budget Forecast
	Поросси	10.0000	1 0100000	10.0000	. 0.0000		10.0000			. 0.0000
Revenue										
Taxation	487,437	497,568	507,915	518,482	529,275	540,298	551,556	563,055	574,800	586,796
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-		_
Other Taxation Revenue	-	-	-	-	-	-	-	-		-
Internal Chargebacks	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-
Subsidies	-	-	-	-	-	-	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-
Proceeds From Disposition	-	-	_	-	-	-	-	-	-	-
Total Revenue	487,437	497,568	507,915	518,482	529,275	540,298	551,556	563,055	574,800	586,796
Expenditures										
Salaries and Wages	130,010	132,610	135,262	137,967	140,727	143,541	146,412	149,340	152,327	155,373
Benefits	30,756	31,679	32,629	33,608	34,616	35,655	36,724	37,826	38,961	40,130
Travel and Training	10,924	11,143	11,366	11,593	11,825	12,061	12,302	12,548	12,799	13,055
Materials and Supplies	208,708	212,882	217,139	221,482	225,912	230,430	235,039	239,739	244,534	249,425
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	_	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	_	-	-	-	-	-	-
Insurance	-	-	_	_	-	-	_	_	-	-
Licences	-	-	-	-	-	-	-	-	-	-
Information Technology	5,700	5,814	5,930	6,049	6,170	6,293	6,419	6,548	6,678	6,812
External Services	38,000	38,760	39,535	40,326	41,132	41,955	42,794	43,650	44,523	45,414
Utilities	2,500	2,625	2,756	2,894	3,039	3,191	3,350	3,518	3,694	3,878
Rent and Property Tax	-,555	-	_,	_,=,==	-	-	-	-	-	-
Repairs and Maintenance	2,000	2,040	2,081	2,122	2,165	2,208	2,252	2,297	2,343	2,390
TCAs under Threshold	-	-	-	-,	-	-	-,202	-	-	-
Waste Expenses	-	-	-	-	-	-	_	-	-	-
Internal Chargebacks	58,840	60,016	61,217	62,441	63,690	64,964	66,263	67,588	68,940	70,319
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	-	-	_	_	-	_	_	-	-	_
SS Program Expenses	-	-	_	_	-	_	_	-	-	_
Total Expenditures	487,437	497,568	507,915	518,482	529,275	540,298	551,556	563,055	574,800	586,796
Investments										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	-	-	-	-	-	-	-	-	-	-
Transfers to Reserves	-	-	-	-	-	-	-	-	-	-
Total Investments	-	-	-	-	-	-	-	-	-	-
Financing										
Short Term Debt	-	-	-	-	-	-	-	-		-
Long Term Debt	-	-	-	-	-	-	-	-	1	-
Transfers From Reserves	-	-	-	-	-	-	-	-	-	-
Total Financing	-	-	-	-	-	-	-	-	•	-