

Transportation Department - Cash Basis								
Description	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2023 Proposed	\$ Increase (Decrease) Over 2022 Budget	% Increase (Decrease) Over 2022 Budget
Revenue								
Taxation	17,638,545	17,638,545	18,214,735	18,214,735	18,631,177	19,742,942	1,111,765	6.0%
Taxation - Dedicated Infrastructure	463,851	463,851	587,363	587,363	597,203	1,264,216	667,013	111.7%
Other Taxation Revenue	-	-	-	-	-	-	-	-
Internal Chargebacks	1,147,530	1,365,401	1,166,847	1,249,414	1,172,760	1,549,590	376,830	32.1%
Grants	3,882,922	3,625,910	2,949,055	3,127,338	5,350,271	6,548,466	1,198,195	22.4%
Subsidies	-	-	-	-	-	-	-	-
Permits and Fees	-	170,960	-	104,175	265,763	802,452	536,689	201.9%
Licenses	30,000	-	30,000	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-
County Revenue	1,470,000	923,581	1,456,900	1,212,172	1,339,500	1,501,800	162,300	12.1%
Other Revenue	84,330	456,311	252,199	227,435	84,300	121,125	36,825	43.7%
Proceeds From Disposition	-	-	-	-	-	-	-	-
Total Revenue	24,717,177	24,644,558	24,657,098	24,722,631	27,440,974	31,530,591	4,089,616	14.9%
Expenditures								
Salaries and Wages	3,528,688	3,068,203	3,652,869	3,097,215	3,688,298	3,793,237	104,939	2.8%
Benefits	846,392	776,285	980,663	830,912	936,462	1,037,255	100,793	10.8%
Travel and Training	50,000	20,707	50,000	32,789	50,000	50,800	800	1.6%
Materials and Supplies	116,100	117,525	112,300	97,865	112,500	111,300	(1,200)	-1.1%
EMS Supplies	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-
Transportation Supplies	2,970,650	2,502,909	2,970,700	2,352,763	2,919,700	3,209,900	290,200	9.9%
Insurance	197,600	211,235	203,500	230,319	234,000	295,500	61,500	26.3%
Licences	54,900	60,763	54,900	69,022	54,900	72,700	17,800	32.4%
Information Technology	31,700	27,771	31,400	32,542	31,400	36,600	5,200	16.6%
External Services	5,115,333	3,274,240	4,470,333	3,894,429	4,089,699	3,041,833	(1,047,866)	-25.6%
Utilities	621,600	427,703	628,400	539,986	635,500	871,100	235,600	37.1%
Rent and Property Tax	-	18,120	14,000	17,521	14,000	19,000	5,000	35.7%
Repairs and Maintenance	267,700	447,475	267,700	537,343	267,700	424,300	156,600	58.5%
TCAs under Threshold	-	27,134	-	34,293	-	17,000	17,000	#DIV/0!
Waste Expenses	-	-	-	-	-	-	-	-
Internal Chargebacks	1,957,847	1,827,261	1,996,101	1,764,247	2,118,849	2,509,837	390,988	18.5%
External Transfers	-	-	-	-	-	-	-	-
Financial Services	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-
Total Expenditures	15,758,510	12,807,331	15,432,866	13,531,246	15,153,008	15,490,362	337,354	2.2%
Investments								
Investments	-	-	-	-	-	-	-	-
TCAs over Threshold	12,050,000	7,747,235	9,252,869	7,832,420	14,247,763	14,726,013	478,250	3.4%
Transfers to Reserves	789,668	3,193,773	997,363	3,720,814	697,203	2,189,216	1,492,013	214.0%
Total Investments	12,839,668	10,941,008	10,250,232	11,553,234	14,944,966	16,915,229	1,970,262	13.2%
Financing								
Short Term Debt	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-	-	-
Transfers From Reserves	(3,881,000)	(2,746,000)	(1,026,000)	(1,221,654)	(2,657,000)	(875,000)	1,782,000	-67.1%
Total Financing	(3,881,000)	(2,746,000)	(1,026,000)	(1,221,654)	(2,657,000)	(875,000)	1,782,000	-67.1%
Surplus / (Deficit)	-	3,642,220	-	859,804	-	-	-	0.0%

Transportation Department - Cash Basis										
Description	2023 Proposed	2024 Budget Forecast	2025 Budget Forecast	2026 Budget Forecast	2027 Budget Forecast	2028 Budget Forecast	2029 Budget Forecast	2030 Budget Forecast	2031 Budget Forecast	2032 Budget Forecast
Revenue										
Taxation	19,742,942	19,975,728	20,597,695	22,924,728	24,251,079	24,718,932	26,160,432	27,107,232	29,059,933	32,918,133
Taxation - Dedicated Infrastructure	1,264,216	1,339,734	1,500,209	1,584,614	1,631,654	1,719,064	1,832,865	1,927,211	2,037,487	2,173,147
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	1,549,590	1,580,600	1,612,200	1,644,500	1,677,400	1,711,000	1,745,300	1,780,300	1,816,000	1,852,400
Grants	6,548,466	3,667,112	3,667,112	3,667,112	2,364,412	2,364,412	2,364,412	2,364,412	2,364,412	2,364,412
Subsidies	-	-	-	-	-	-	-	-	-	-
Permits and Fees	802,452	1,120,981	6,309,373	5,209,684	5,712,077	505,018	369,283	2,164,489	584,980	584,980
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	1,501,800	1,531,000	1,560,800	1,591,200	1,622,200	1,653,900	1,686,100	1,719,100	1,752,700	1,787,001
Other Revenue	121,125	134,700	137,400	140,200	143,000	145,800	148,700	151,700	154,700	157,800
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
Total Revenue	31,530,591	29,349,855	35,384,789	36,762,038	37,401,822	32,818,125	34,307,092	37,214,444	37,770,212	41,837,872
Expenditures										
Salaries and Wages	3,793,237	3,941,600	4,015,400	4,090,100	4,166,100	4,243,700	4,322,200	4,402,500	4,483,900	4,566,900
Benefits	1,037,255	1,067,800	1,099,400	1,132,200	1,165,800	1,200,100	1,235,700	1,272,200	1,309,900	1,348,900
Travel and Training	50,800	51,700	52,600	53,500	54,400	55,300	56,200	57,100	58,100	59,200
Materials and Supplies	111,300	113,400	115,500	117,700	119,900	122,100	124,300	126,600	129,000	131,400
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	3,209,900	3,274,000	3,339,400	3,405,900	3,473,600	3,543,000	3,613,600	3,685,700	3,759,200	3,834,200
Insurance	295,500	304,400	313,500	322,900	332,600	342,600	352,900	363,500	374,400	385,600
Licences	72,700	74,200	75,700	77,300	78,900	80,500	82,100	83,800	85,500	87,200
Information Technology	36,600	37,300	38,000	38,700	39,400	40,100	40,800	41,500	42,200	42,900
External Services	3,041,833	3,161,540	3,524,707	2,819,940	4,565,140	3,715,941	3,452,635	4,178,743	3,930,644	3,953,045
Utilities	871,100	892,500	914,300	936,600	959,500	983,300	1,007,900	1,033,000	1,059,100	1,085,800
Rent and Property Tax	19,000	19,800	20,600	21,400	22,200	23,100	24,000	24,900	25,900	27,000
Repairs and Maintenance	424,300	381,800	389,400	397,200	405,000	412,900	421,000	429,300	437,900	446,600
TCAs under Threshold	17,000	17,300	17,600	17,900	18,200	18,500	18,800	19,100	19,400	19,700
Waste Expenses	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	2,509,837	2,560,100	2,611,400	2,663,700	2,716,900	2,771,200	2,826,600	2,883,100	2,940,900	2,999,600
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	-	-	-	-	722,234	722,234	722,234	722,2		

Waste Department - Cash Basis								
Description	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2023 Proposed	\$ Increase (Decrease) Over 2022 Budget	% Increase (Decrease) Over 2022 Budget
Revenue								
Taxation	7,951,734	7,951,734	7,882,832	7,882,832	7,810,884	8,322,383	511,499	6.5%
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	
Other Taxation Revenue	-	-	-	-	-	-	-	
Internal Chargebacks	-	-	-	-	-	-	-	
Grants	-	726,709	-	10,353	-	-	-	
Subsidies	1,160,000	1,030,444	1,340,000	1,464,437	1,300,000	1,900,000	600,000	46.2%
Permits and Fees	-	6,261	-	39,975	32,378	33,600	1,222	3.8%
Licenses	-	-	-	-	-	-	-	
Interest Revenue	-	-	-	-	-	-	-	
Resident Revenue	-	-	-	-	-	-	-	
Social Housing Revenue	-	-	-	-	-	-	-	
County Revenue	6,530,859	6,177,112	6,804,625	6,987,725	6,990,000	7,075,000	85,000	1.2%
Other Revenue	71,090	52,409	88,468	76,016	56,100	60,900	4,800	8.6%
Proceeds From Disposition	-	-	-	-	-	-	-	
Total Revenue	15,713,683	15,944,670	16,115,925	16,461,338	16,189,362	17,391,883	1,202,521	7.4%
Expenditures								
Salaries and Wages	3,286,734	3,326,463	3,120,173	3,025,146	3,121,864	4,241,173	1,119,309	35.9%
Benefits	954,143	847,197	958,546	818,883	933,084	984,323	51,239	5.5%
Travel and Training	28,600	9,151	26,100	14,735	22,000	25,000	3,000	13.6%
Materials and Supplies	192,700	336,367	165,000	253,039	179,500	190,800	11,300	6.3%
EMS Supplies	-	-	-	-	-	-	-	
Raw Food	-	-	-	-	-	-	-	
LTC Supplies	-	-	-	-	-	-	-	
Transportation Supplies	-	-	-	-	-	-	-	
Insurance	49,000	48,562	47,000	52,721	54,050	62,000	7,950	14.7%
Licences	500	16,397	6,000	5,751	500	500	-	0.0%
Information Technology	23,200	35,658	20,350	32,950	33,850	28,800	(5,050)	-14.9%
External Services	4,511,000	5,500,541	6,118,000	5,982,527	6,105,000	6,475,000	370,000	6.1%
Utilities	411,000	424,685	357,500	424,997	370,500	495,500	125,000	33.7%
Rent and Property Tax	158,600	165,273	146,500	144,957	145,500	146,500	1,000	0.7%
Repairs and Maintenance	935,350	1,005,081	681,500	1,314,137	668,500	812,500	144,000	21.5%
TCAs under Threshold	15,500	5,753	10,500	1,676	5,500	6,000	500	9.1%
Waste Expenses	1,417,525	1,591,862	1,243,000	1,217,258	1,353,500	1,488,000	134,500	9.9%
Internal Chargebacks	922,072	1,055,377	935,851	987,541	980,676	1,136,452	155,776	15.9%
External Transfers	-	-	-	-	-	-	-	
Financial Services	1,194,615	1,177,133	1,101,039	1,101,924	1,100,928	567,198	(533,730)	-48.5%
SS Program Expenses	-	-	-	-	-	-	-	
Total Expenditures	14,100,540	15,545,500	14,937,059	15,378,243	15,074,952	16,659,746	1,584,794	10.5%
Investments								
Investments	-	-	-	-	-	-	-	
TCAs over Threshold	345,000	967,495	1,400,000	327,760	975,000	500,000	(475,000)	-48.7%
Transfers to Reserves	1,533,144	1,713,144	1,678,137	1,983,137	1,678,140	1,878,137	199,997	11.9%
Total Investments	1,878,144	2,680,639	3,078,137	2,310,897	2,653,140	2,378,137	(275,003)	-10.4%
Financing								
Short Term Debt	-	-	-	-	-	-	-	
Long Term Debt	-	-	-	-	-	-	-	
Transfers From Reserves	(265,000)	(937,146)	(1,899,270)	(2,180,267)	(1,538,730)	(1,646,000)	(107,270)	7.0%
Total Financing	(265,000)	(937,146)	(1,899,270)	(2,180,267)	(1,538,730)	(1,646,000)	(107,270)	7.0%
Surplus / (Deficit)	-	(1,344,323)	-	952,466	-	-	-	0.0%

Waste Department - Cash Basis										
Description	2023 Proposed	2024 Budget Forecast	2025 Budget Forecast	2026 Budget Forecast	2027 Budget Forecast	2028 Budget Forecast	2029 Budget Forecast	2030 Budget Forecast	2031 Budget Forecast	2032 Budget Forecast
Revenue										
Taxation	8,322,383	8,367,783	8,725,936	8,618,680	8,759,615	9,348,036	9,402,566	11,533,459	11,820,437	12,117,676
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-
Subsidies	1,900,000	102,000	104,040	106,121	108,243	110,408	112,616	114,868	117,165	119,508
Permits and Fees	33,600	330,600	33,600	33,600	33,600	33,600	33,600	33,600	-	-
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	7,075,000	5,757,900	5,873,058	5,990,519	6,110,328	6,232,535	6,357,185	6,484,328	6,614,016	6,746,297
Other Revenue	60,900	62,190	63,312	64,456	65,623	66,814	68,028	69,267	70,531	71,820
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
Total Revenue	17,391,883	14,620,473	14,799,946	14,813,376	15,077,409	15,791,393	15,973,995	18,235,522	18,622,149	19,055,301
Expenditures										
Salaries and Wages	4,241,173	2,000,304	2,040,311	2,081,121	2,122,745	2,165,201	2,208,506	2,252,678	2,297,732	2,343,688
Benefits	984,323	519,523	535,110	551,166	567,702	584,734	602,278	620,347	638,953	658,121
Travel and Training	25,000	13,770	14,045	14,325	14,612	14,904	15,202	15,505	15,814	16,131
Materials and Supplies	190,800	153,816	156,891	160,028	163,228	166,495	169,822	173,219	176,682	180,215
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-
Insurance	62,000	22,660	23,340	24,040	24,761	25,504	26,269	27,057	27,869	28,705
Licences	500	510	520	530	541	552	563	574	585	597
Information Technology	28,800	14,076	14,358	14,646	14,937	15,236	15,539	15,850	16,167	16,491
External Services	6,475,000	6,564,800	6,692,096	6,821,936	6,954,375	7,089,460	7,127,247	7,367,793	7,311,150	7,457,372
Utilities	495,500	285,420	292,336	299,453	306,992	314,540	322,313	330,542	338,791	347,291
Rent and Property Tax	146,500	98,430	100,398	102,406	104,454	106,544	108,674	110,847	113,063	115,324
Repairs and Maintenance	812,500	560,490	571,697	583,134	594,791	606,690	618,820	631,206	643,830	656,701
TCAs under Threshold	6,000	1,020	1,040	1,060	1,082	1,104	1,126	1,148	1,170	1,194
Waste Expenses	1,488,000	1,476,960	1,506,499	1,536,627	1,567,359	1,598,708	1,630,682	1,663,294	1,696,560	1,730,492
Internal Chargebacks	1,136,452	813,359	829,625	846,217	863,143	880,407	898,013	915,973	934,294	952,979
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	567,198	567,198	567,198	567,198	567,198	511,825	456,452	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-	-	-
Total Expenditures	16,659,746	13,092,336	13,345,464	13,603,887	13					

Facilities - Cash Basis								
Description	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2023 Proposed	\$ Increase (Decrease) Over 2022 Budget	% Increase (Decrease) Over 2022 Budget
Revenue								
Taxation	670,086	670,086	640,576	640,576	629,309	829,309	200,000	31.8%
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-
Internal Chargebacks	2,423,624	2,305,963	2,526,674	2,312,084	3,098,638	3,347,838	249,200	8.0%
Grants	-	-	-	-	-	-	-	-
Subsidies	-	103,762	-	139,027	-	-	-	-
Permits and Fees	-	-	-	49,952	-	-	-	-
Licenses	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-
Other Revenue	972,417	1,111,005	971,236	1,278,690	1,032,348	1,200,620	168,272	16.3%
Proceeds From Disposition	-	-	-	-	-	-	-	-
Total Revenue	4,066,128	4,190,816	4,138,486	4,420,328	4,760,294	5,377,766	617,472	13.0%
Expenditures								
Salaries and Wages	651,473	670,245	726,134	718,283	979,166	1,108,511	129,345	13.2%
Benefits	169,017	180,920	205,405	200,104	291,512	327,850	36,338	12.5%
Travel and Training	10,750	10,849	16,750	17,770	16,750	16,806	56	0.3%
Materials and Supplies	45,957	112,863	44,196	62,453	49,346	49,201	(145)	-0.3%
EMS Supplies	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-
Licences	-	600	900	756	900	914	14	1.6%
Information Technology	36,950	40,258	36,963	42,655	45,963	48,913	2,950	6.4%
External Services	4,200	134,428	4,200	306,092	4,200	4,263	63	1.5%
Utilities	471,184	455,189	523,444	427,919	549,284	556,552	7,268	1.3%
Rent and Property Tax	1,550	5,532	1,550	7,628	1,550	1,573	23	1.5%
Repairs and Maintenance	1,246,889	830,264	941,084	877,729	1,036,180	1,276,991	240,811	23.2%
TCAs under Threshold	34,150	11,087	34,398	39,980	108,398	44,600	(63,798)	-58.9%
Waste Expenses	-	-	-	-	-	-	-	-
Internal Chargebacks	737,122	850,312	857,886	836,093	884,324	1,176,058	291,735	33.0%
External Transfers	-	-	-	-	-	-	-	-
Financial Services	495,086	481,484	640,576	650,638	648,450	646,263	(2,188)	-0.3%
SS Program Expenses	-	-	-	-	-	-	-	-
Total Expenditures	3,904,328	3,784,032	4,033,486	4,188,101	4,616,023	5,258,495	642,472	13.9%
Investments								
Investments	-	-	-	-	-	-	-	-
TCAs over Threshold	175,000	36,523	55,000	49,534	595,000	265,000	(330,000)	-55.5%
Transfers to Reserves	50,000	488,200	50,000	159,000	114,271	114,271	-	0.0%
Total Investments	225,000	524,723	105,000	208,534	709,271	379,271	(330,000)	-46.5%
Financing								
Short Term Debt	-	-	-	-	-	-	-	-
Long Term Debt	-	(1,478,242)	-	-	-	-	-	-
Transfers From Reserves	(63,200)	(35,885)	-	(26,258)	(565,000)	(260,000)	305,000	-54.0%
Total Financing	(63,200)	(1,514,127)	-	(26,258)	(565,000)	(260,000)	305,000	-54.0%
Surplus / (Deficit)	-	1,396,189	-	49,952	-	-	-	0.0%

Facilities - Cash Basis										
Description	2023 Proposed	2024 Budget Forecast	2025 Budget Forecast	2026 Budget Forecast	2027 Budget Forecast	2028 Budget Forecast	2029 Budget Forecast	2030 Budget Forecast	2031 Budget Forecast	2032 Budget Forecast
Revenue										
Taxation	829,309	829,309	764,309	829,157	666,915	751,915	578,915	544,398	596,573	356,573
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	3,347,838	3,709,819	3,586,781	3,710,184	4,100,447	3,854,413	3,986,252	3,913,558	3,996,955	4,072,926
Grants	-	-	-	-	-	-	-	-	-	-
Subsidies	-	-	-	-	-	-	-	-	-	-
Permits and Fees	-	-	210,000	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-	-	-
Other Revenue	1,200,620	1,213,023	1,215,262	1,219,000	1,240,021	1,215,454	1,223,354	1,265,618	1,245,241	1,259,453
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
Total Revenue	5,377,766	5,752,150	5,776,351	5,758,341	6,007,383	5,821,781	5,788,521	5,723,573	5,838,769	5,688,952
Expenditures										
Salaries and Wages	1,108,511	1,130,681	1,153,294	1,176,360	1,199,889	1,223,885	1,248,363	1,273,330	1,298,797	1,324,775
Benefits	327,850	337,687	347,817	358,251	368,999	380,069	391,471	403,214	415,310	427,769
Travel and Training	16,806	17,141	17,482	17,833	18,190	18,554	18,926	19,305	19,691	20,085
Materials and Supplies	49,201	50,183	51,185	53,810	54,885	55,983	57,101	58,244	59,414	60,603
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-
Licences	914	932	951	970	989	1,009	1,029	1,050	1,071	1,092
Information Technology	48,913	49,891	50,888	51,907	52,944	54,004	55,084	56,186	57,310	58,457
External Services	4,263	4,348	4,435	4,523	4,614	4,706	4,800	4,896	4,994	5,094
Utilities	556,552	583,687	611,445	656,439	688,466	721,319	754,401	791,252	829,124	867,404
Rent and Property Tax	1,573	1,604	1,636	1,669	1,702	1,736	1,771	1,806	1,842	1,879
Repairs and Maintenance	1,276,991	1,352,409	1,278,323	1,196,647	1,497,332	1,223,510	1,171,040	1,204,872	1,185,395	1,216,722
TCAs under Threshold	44,600	85,072	125,554	72,737	48,093	79,055	114,974	50,566	51,578	52,609
Waste Expenses	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	1,176,058	1,115,951	963,007	1,149,200	1,090,715	1,046,556	1,133,371	1,134,367	1,135,163	1,135,741
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	646,263	644,117	641,887	814,427	812,239	672,948	670,742	506,037	356,573	356,573
SS Program Expenses	-	-	-	-	-	-	-	-	-	-
Total Expenditures	5,258,495	5,373,703	5,247,904	5,554,772	5,839,056	5,483,334	5,623,073	5,505,125	5,416,263	5,528,804
Investments										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	265,000	360,000	1,700,000	100,000	187,000	220,000	135,000	100,000	305,000	60,000
Transfers to Res										

GPL Redevelopment - Cash Basis								
Description	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2023 Proposed	\$ Increase (Decrease) Over 2022 Budget	% Increase (Decrease) Over 2022 Budget
Revenue								
Taxation	1,457,192	1,457,192	1,355,248	1,355,248	1,692,473	1,122,310	(570,163)	-33.7%
Taxation - Dedicated Infrastructure				-		-	-	
Other Taxation Revenue				-		-	-	
Internal Chargebacks				-		-	-	
Grants	250,000	250,000		-	295,000	295,000	-	0.0%
Subsidies				-		-	-	
Permits and Fees	-	16,173	-	-	596,887	848,107	251,220	42.1%
Licenses				-		-	-	
Interest Revenue				-		-	-	
Resident Revenue				-		-	-	
Social Housing Revenue				-		-	-	
County Revenue				-		-	-	
Other Revenue			442,180	143,744		-	-	
Proceeds From Disposition				-		-	-	
Total Revenue	1,707,192	1,723,365	1,797,428	1,498,992	2,584,359	2,265,417	(318,943)	-12.3%
Expenditures								
Salaries and Wages	253,087	-	300,367	266,250	331,055	404,793	73,738	22.3%
Benefits	87,274	913	108,064	62,709	79,356	98,159	18,803	23.7%
Travel and Training	5,500	4,230	5,900	822	4,800	4,800	-	0.0%
Materials and Supplies		1,618		-	-	650	650	
EMS Supplies				-		-	-	
Raw Food				-		-	-	
LTC Supplies				-		-	-	
Transportation Supplies				-		-	-	
Insurance				-		-	-	
Licences				-		-	-	
Information Technology	960	-	1,800	121	2,400	2,400	-	0.0%
External Services				-	4,500	4,500	-	0.0%
Utilities				-		-	-	
Rent and Property Tax				-		-	-	
Repairs and Maintenance				-		-	-	
TCAs under Threshold				-		-	-	
Waste Expenses				-		-	-	
Internal Chargebacks	79,800	80,462	86,721	74,823	115,206	109,960	(5,247)	-4.6%
External Transfers				-		-	-	
Financial Services	97,485	-	214,139	62,387	363,722	2,548,345	2,184,622	600.6%
SS Program Expenses				-		-	-	
Total Expenditures	524,106	87,223	716,991	467,113	901,040	3,173,606	2,272,566	252.2%
Investments								
Investments				-		-	-	
TCAs over Threshold	15,058,532	4,200,996	58,646,575	14,782,120	37,362,532	50,109,808	12,747,276	34.1%
Transfers to Reserves	1,523,448	1,523,448	1,260,827	1,260,827	1,565,566	1,000,000	(565,566)	-36.1%
Total Investments	16,581,980	5,724,444	59,907,402	16,042,947	38,928,098	51,109,808	12,181,710	31.3%
Financing								
Short Term Debt				-		-	-	
Long Term Debt	(8,704,005)	(4,930,976)	(58,612,826)	(11,836,859)	(36,881,056)	(41,801,646)	(4,920,590)	13.3%
Transfers From Reserves	(6,694,888)	-	(214,139)	(62,387)	(363,722)	(10,216,352)	(9,852,629)	2708.8%
Total Financing	(15,398,893)	(4,930,976)	(58,826,965)	(11,899,246)	(37,244,779)	(52,017,998)	(14,773,219)	39.7%
Surplus / (Deficit)	-	842,674	-	(3,111,821)	-	-	-	0.0%

[illegible]